

Adams County, Colorado Recovery Plan

State and Local Fiscal Recovery Funds
2022 Report



ADAMS COUNTY
COVID-19 *Response & Recovery*



Adams County, Colorado

2022 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

In March 2021, the Coronavirus State and Local Fiscal Recovery Fund (SLFRF), a part of the American Rescue Plan Act (ARPA) was signed by President Joe Biden to support the response to and recovery from the COVID-19 public health emergency. Through the SLFRF, Adams County received \$100,502,964 in two tranches, May 2021 (~\$50 million) and May 2022 (~\$50 million). The funds will be used to provide an infusion of resources to meet pandemic response and recovery needs and rebuild a resilient, stronger, and more equitable County economy.

Tranche 1

The County is investing Tranche 1 funds in: 1) Internal Priorities, 2) Contingency, and 3) External Priorities.

Internal Priorities | \$10 million

County Directors were encouraged to work with their teams to develop project/program proposals to support the response to and recovery from COVID-19. The CRC vetted proposals and recommended both County and community led projects/programs to the BOCC. 75% of the funds are encumbered

Contingency | \$5 million

Contingency is to ensure the County can remain nimble and adaptive to the response to and recovery from the ever-evolving pandemic.

External Priorities | \$35 million

The County developed the Adams County COVID-19 Grant Program, an open, competitive grant for businesses, non-governmental organizations, nonprofits, school districts, and special districts to apply for funding for response and recovery projects and programs. In addition to the federal criteria and county goals, the BOCC identified four funding categories that include ten funding priorities with equity being a foundational metric. See "Use of Funds" for additional information. 98% of the funds are encumbered.

Tranche 2

The CRC is in the process of prioritizing investment areas for the BOCC's consideration for Tranche 2. Preliminarily, the three priority areas are: 1) Affordable Housing, 2) Behavioral Health, and 3) Early Childhood. Funding recommendations to the BOCC are anticipated in the Fall of 2022.

Uses of Funds

Tranche 1

The County is investing Tranche 1 funds in: 1) Internal Priorities, 2) Contingency, and 3) External Priorities.

Internal Priorities | \$10 million

The County approved the investments below to support the response to and recovery from COVID-19.

INTERNAL PRIORITIES

| Organization | Project/Program Title | Funding Category | Funding Award |
|--------------------------------|---|------------------------------------|---------------|
| Adams County | CSWB Analyst | Administration & Evaluation | \$ 78,000 |
| Adams County | Communications | Administration & Evaluation | \$ 52,248 |
| Adams County | Marketing | Administration & Evaluation | \$ 85,000 |
| Village Exchange Center | Low Wage Worker Fund | Economic Stimulus & Recovery | \$ 250,000 |
| Adams County | Neighborhood Mini Grants and Neighborhood Communications to address housing and educational disparities. | Economic Stimulus & Recovery | \$ 16,000 |
| Adams County | Special outreach events to help individuals experiencing homelessness obtain their IDs, promote new initiatives, and build and develop neighborhood groups. | Economic Stimulus & Recovery | \$ 7,000 |
| Adams County | Workforce & Business Center project designated staff | Economic Stimulus & Recovery | \$ 304,320 |
| Adams County | Wireless/Broadband Services | Economic Stimulus & Recovery | \$ 50,000 |
| Adams County | CSWB Smart Benches allowing access to Wi-Fi and device charging stations. | Economic Stimulus & Recovery | \$ 15,000 |
| Adams County | 20 FTE for Economic Assistance to expedite eligibility benefit determination | Family Stability | \$ 1,300,000 |
| Senior Hub | Meals on Wheels | Family Stability | \$ 1,600,000 |
| Adams County | Community Preparedness Recovery Program | Family Stability | \$ 41,000 |
| Adelante Community Development | Vaccine Equity Clinics | Health & Wellness | \$ 14,085 |
| Adams County | Wastewater Testing Pilot: early detection of viral transmission within through analysis of sewer basin wastewater samples for SARS-CoV-2 virus particles | Health & Wellness | \$ 10,000 |
| Adams County | Jail HVAC Upgrades | Health & Wellness | \$ 3,000,000 |
| Village Exchange Center | Vaccine Equity Clinics | Health & Wellness | \$ 250,000 |
| Adams County | Housing Navigation & Mediation | Shelter Support & Community Safety | \$ 100,000 |
| Adams County | Long Distance Travel Fund for Unsheltered | Shelter Support & Community Safety | \$ 20,000 |
| Adams County | Mobile Home Initiative | Shelter Support & Community Safety | \$ 100,000 |
| Adams County | CSWB Community Preparedness Recovery Program Coordinator | Shelter Support & Community Safety | \$ 110,347 |
| Adams County | CSWB Social Justice/Race Equity Coordinator | Shelter Support & Community Safety | \$ 92,000 |
| Adams County | CSWB Homelessness Outreach Coordinator | Shelter Support & Community Safety | \$ 55,000 |

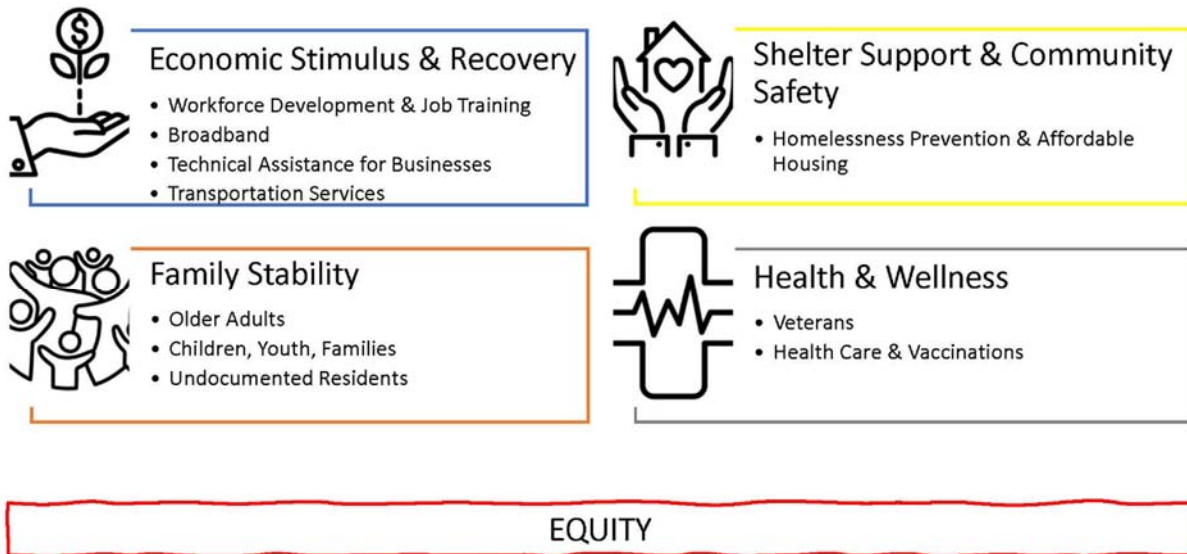
Contingency | \$5 million

Contingency is to ensure the County can remain nimble and adaptive to the response to and recovery from the ever-evolving pandemic.

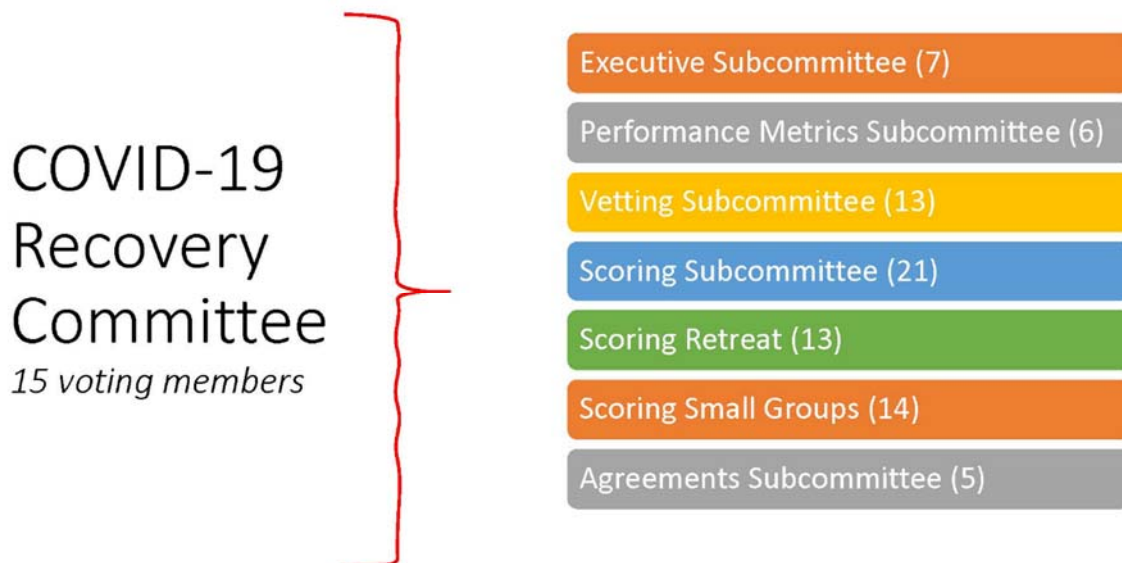
External Priorities | \$35 million

The Adams County COVID-19 Grant program was developed to ensure community was provided an opportunity to directly apply for SLFRF dollars from the County to address the impacts of COVID-19. Community knows the need of community best.

The BOCC identified four funding categories that include ten funding priorities with equity being foundational to meet the needs of the community through the County COVID-19 Grant Program.

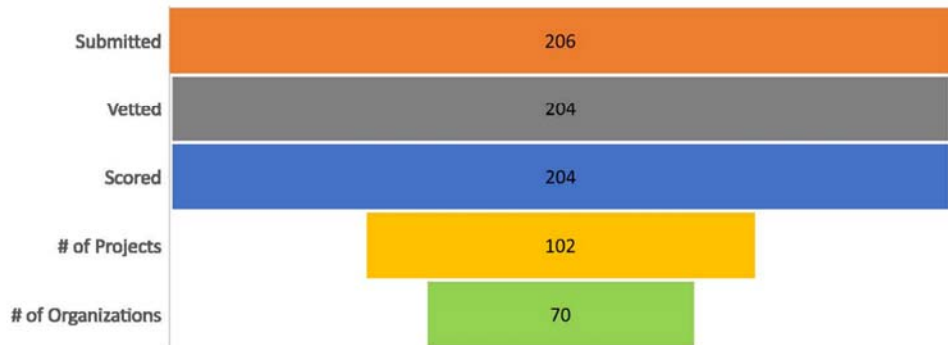


The CRC developed the grant parameters, vetted and scored the grant applications utilizing the subcommittee structure below:

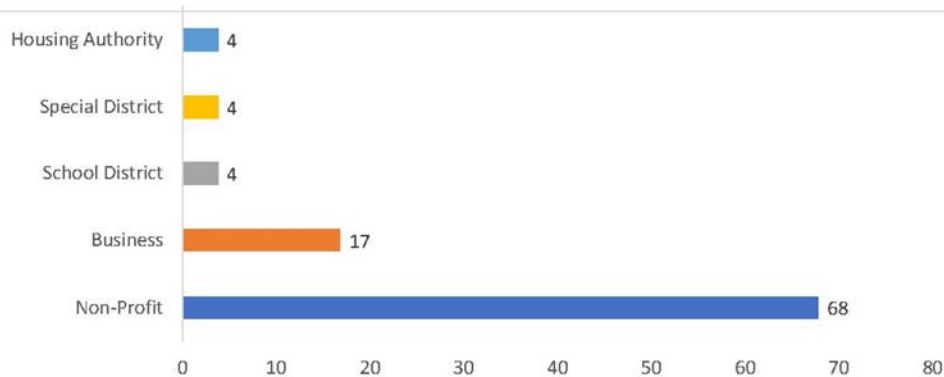


The County received over 200 grant applications from businesses, non-governmental organizations, nonprofits, school districts, and special districts and ultimately awarded funding for 102 projects/programs managed by 70 organizations. To date, two grant recipients have withdrawn their application totaling \$6,000.

Applications

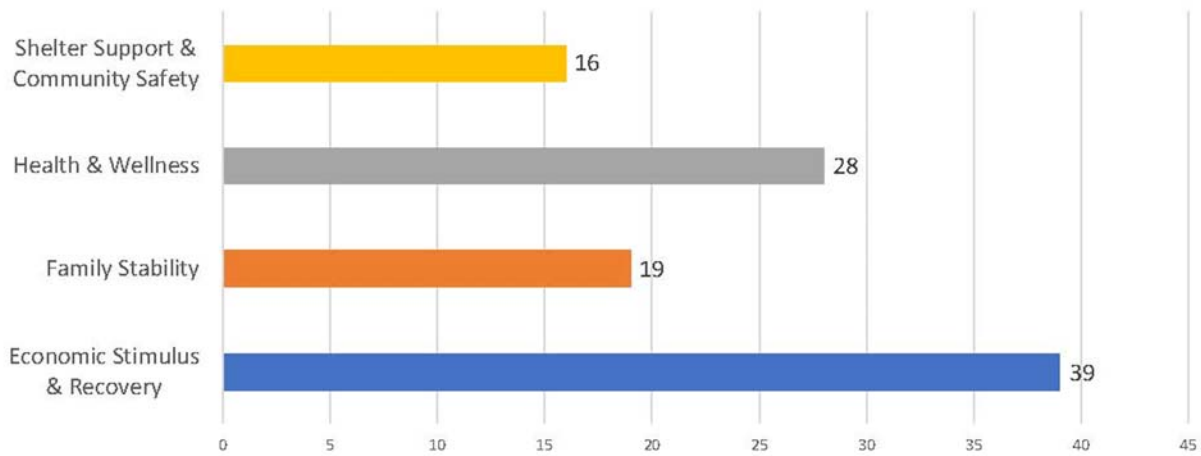


Organization Type *# of Recommended Grantees*



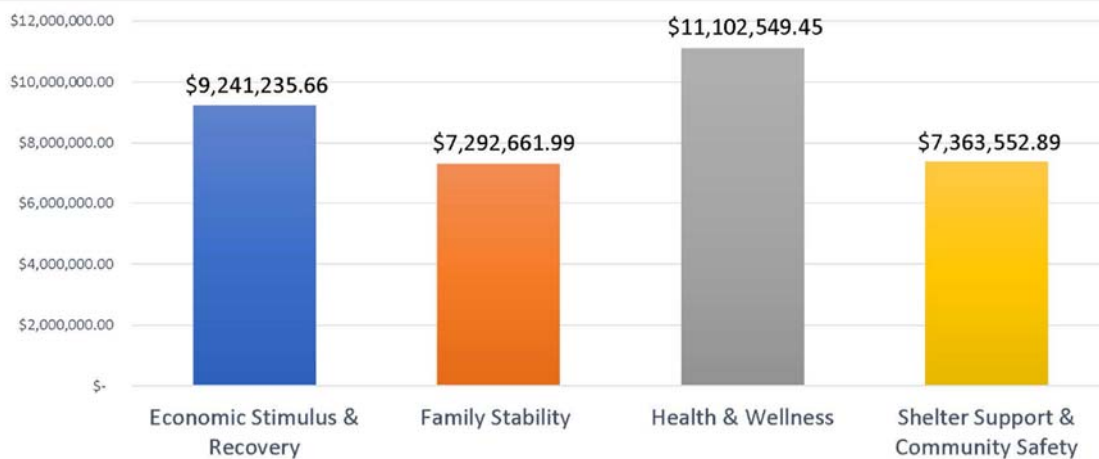
Funding Priorities

of Recommended Grantees



Funding Priorities

Recommended Funding Amounts



Below are the projects/programs funding through the Adams County COVID-19 Grant Program:

EXTERNAL PRIORITIES
Adams County COVID-19 Grant Program

| Organization | Project/Program Title | Funding Category | Funding Award |
|--|--|------------------------------|-----------------|
| 271 Schools | Workforce Retention and Recruitment | Economic Stimulus & Recovery | \$ 1,000,000.00 |
| Adams 14 Education Foundation | Support Adams 14 Scholars and Funding the Unfunded | Economic Stimulus & Recovery | \$ 35,000.00 |
| Adams County Fire Protection District | Premium Pay Program | Economic Stimulus & Recovery | \$ 230,000.00 |
| Adams County School District 14 | Adams 14 - Motorola Nitro | Economic Stimulus & Recovery | \$ 1,000,000.00 |
| Adelante Community Development | Centro Comunitario Adelante | Economic Stimulus & Recovery | \$ 1,886,362.67 |
| Alley Cat Beads | New product line | Economic Stimulus & Recovery | \$ 3,000.00 |
| Aurora Economic Opportunity Coalition | North Aurora AEOC COVID-19 Recovery Program | Economic Stimulus & Recovery | \$ 75,000.00 |
| Awakening Balance LLC | Awakening Balance Acupuncture - Full Spectrum Traditional Chinese Medicine | Economic Stimulus & Recovery | \$ 5,000.00 |
| Bennett Park and Recreation District | Recover Revenue lost from COVID-19 restrictions | Economic Stimulus & Recovery | \$ 80,000.00 |
| Cakes By Karen | Cakes By Karen | Economic Stimulus & Recovery | \$ 5,000.00 |
| Coal Creek Adult Education Center | Free English as a Second Language and High School Equivalency Preparation classes | Economic Stimulus & Recovery | \$ 15,000.00 |
| Community Uplift Partnership | 3 Non-Profit Coffee Houses | Economic Stimulus & Recovery | \$ 75,000.00 |
| Every Child Pediatrics | Virtual Scribe - Strategy to reduce clinician burnout and improve patient safety and satisfaction | Economic Stimulus & Recovery | \$ 75,000.00 |
| Five Star Education Foundation | Adams 12 Summer Explores | Economic Stimulus & Recovery | \$ 1,052,348.33 |
| Fleet Management Services | Fleet Management Services | Economic Stimulus & Recovery | \$ 75,000.00 |
| Front Range Community College Foundation | High Needs Program | Economic Stimulus & Recovery | \$ 50,000.00 |
| Front Range Community College Foundation | Adams County Nursing Student Clinical Supports | Economic Stimulus & Recovery | \$ 110,000.00 |
| Galaxy Towing LLC | Galaxy Towing Maintenance | Economic Stimulus & Recovery | \$ 7,000.00 |
| GE Heating & Air, LLC | Small Family Owned Business in Northglenn | Economic Stimulus & Recovery | \$ 5,000.00 |
| Hanavan Holdings International, Inc | Small Business Economic Recovery & Workforce Development | Economic Stimulus & Recovery | \$ 5,000.00 |
| healthy spine llc | Economic recovery relief | Economic Stimulus & Recovery | \$ 5,000.00 |
| Heidi's Test Kitchen dba Heidi's Brooklyn Deli | COVID-19 Relief and Continuation of Business Operations | Economic Stimulus & Recovery | \$ 5,000.00 |
| Intrepid Bodyworks | Expansion of Intrepid Bodyworks | Economic Stimulus & Recovery | \$ 5,000.00 |
| KALACO, LLC (DBA SideSurance) | Empowering Adams County | Economic Stimulus & Recovery | \$ 5,000.00 |
| La Raza Services, Inc. dba Servicios de La Raza | Employment Navigation, Education, Workforce Training, and Upskilling/Reskilling for Low-Income, Adams County Community Members | Economic Stimulus & Recovery | \$ 422,928.00 |
| OTM Skin LLC | OTM Skin's Community Tattoo Removal Program | Economic Stimulus & Recovery | \$ 20,000.00 |
| Panaderia y Antojitos La Piramide | Panaderia Antojitos La Piramide | Economic Stimulus & Recovery | \$ 5,000.00 |
| Platte Valley Medical Center Foundation | Nurse Extern Transition to Practice Program | Economic Stimulus & Recovery | \$ 1,500,000.00 |
| Primo Bachh dba Simply Pizza Truck | Slice Out Hunger | Economic Stimulus & Recovery | \$ 60,000.00 |
| Rain Dance Car Wash LLC | COVID-19 Recovery Plan | Economic Stimulus & Recovery | \$ 5,000.00 |
| Ready to Work Aurora (RTWA) | Ready to Work | Economic Stimulus & Recovery | \$ 202,348.33 |
| South Adams County Fire Protection District | Young Adult & Firefighter Workforce Development Cooperative | Economic Stimulus & Recovery | \$ 490,000.00 |
| Stage Images Dance Studio - The Next Generation, LLC | Rent and Equipment for Program Growth | Economic Stimulus & Recovery | \$ 10,000.00 |
| The Rocky Mountain Partnership | The Rocky Mountain Partnership: a collective impact approach to eliminate equity gaps amplified by the COVID-19 Pandemic | Economic Stimulus & Recovery | \$ 250,000.00 |
| Ultimate Beauty Haircare and Supplies LLC | COVID-19 relief | Economic Stimulus & Recovery | \$ 5,000.00 |
| Victory Grange | Compensate for loss of rental income due to Pandemic | Economic Stimulus & Recovery | \$ 3,900.00 |

| | | | |
|---|--|------------------------------|-----------------|
| Village Exchange Center | Microenterprise Business Development Support for Minority-owned Businesses | Economic Stimulus & Recovery | \$ 452,348.33 |
| CASA of Adams & Broomfield Counties | CASA Volunteer Program | Family Stability | \$ 965,270.00 |
| Colorado Statewide Parent Coalition (CSPC) | Conectando and Providers Advancing School Outcomes (PASO) | Family Stability | \$ 60,000.00 |
| Colorado Youth for a Change | Educational Recovery | Family Stability | \$ 552,348.33 |
| Community Counseling & Consulting DBA Life Recovery Centers | Resilience Family Program | Family Stability | \$ 50,000.00 |
| Early Childhood Partnership of Adams County | Expanding ECPAC's Family Care Navigation Program Through Co-Location | Family Stability | \$ 207,295.33 |
| Early Childhood Partnership of Adams County | Supporting Young Children and Their Caregivers Through a Three-Pronged Approach | Family Stability | \$ 197,719.00 |
| Five Star Education Foundation | Five Star Resource Closets | Family Stability | \$ 1,359,900.00 |
| Food for Hope | In-School Food Banks | Family Stability | \$ 180,475.00 |
| Griffith Centers for Children CHINS UP | Community Based Programs and Truancy Prevention | Family Stability | \$ 25,000.00 |
| Hope House Colorado | Self-Sufficiency Programs for At-Risk Teen Moms | Family Stability | \$ 25,000.00 |
| Junior Achievement-Rocky Mountain | Junior Achievement Programs for Adams County Youth | Family Stability | \$ 40,000.00 |
| La Raza Services, Inc. dba Servicios de La Raza | Culturally Responsive, Mobile Benefits Enrollment for Low-Income Latinos and other Low-Income Community Members in Adams County | Family Stability | \$ 221,848.33 |
| Mapleton Public Schools | Student Learning and Behavioral Gaps | Family Stability | \$ 759,472.00 |
| Mile High United Way | United for Schools | Family Stability | \$ 226,500.00 |
| Reaching HOPE | Family Trauma Recovery Program Expansion | Family Stability | \$ 397,820.00 |
| Savio House | Child First | Family Stability | \$ 100,000.00 |
| The Senior Hub | The Senior Hub: Addressing the Exacerbated Needs of Adams County Older Adults during COVID-19 | Family Stability | \$ 805,523.00 |
| Village Exchange Center | Low Wage Workers Fund (LWWF) | Family Stability | \$ 500,000.00 |
| WeeCycle | WeeCycle's Essential Baby Gear Program | Family Stability | \$ 618,491.00 |
| 9Health:365 | 9Health:365 Serving Marginalized Communities in Adams County through Collaborative COVID-19 Vaccine Events & Preventive Health Fairs | Health & Wellness | \$ 422,038.33 |
| Adams County Emergency Food Bank | Food assistance during COVID-19 recovery | Health & Wellness | \$ 350,000.00 |
| Adams County Sheriff's Office Employee Foundation | Operation Freebird | Health & Wellness | \$ 1,200.00 |
| Adelante Community Development | Juntos Adelante | Health & Wellness | \$ 1,862,662.67 |
| Archway Housing & Services | Decrease food insecurity at Green Leaf and Villa Verde as a result of COVID-19 | Health & Wellness | \$ 4,500.00 |
| Aurora Interchurch Task Force Inc., DBA Aurora Interfaith Community Services (AICS) | Food Pantry Services for Adams County Residents Facing Food Insecurity Due to COVID-19 | Health & Wellness | \$ 73,152.00 |
| Aurora Mental Health Center | Acute Care Center | Health & Wellness | \$ 1,341,862.67 |
| Clinica Family Health | COVID-19 testing, COVID-19 vaccination, and primary health care as needed for Afghani refugees in Adams County | Health & Wellness | \$ 71,853.12 |
| Colfax Community Network | Central East Adams County Family Resource Center | Health & Wellness | \$ 1,700,000.00 |
| Cultivando | COVID-19 Community Response | Health & Wellness | \$ 202,348.33 |
| Five Star Education Foundation | Adams 12 COVID-19 Response Team and Supports | Health & Wellness | \$ 487,033.00 |
| Five Star Education Foundation | Adams 12 Employee Wellness Support Program | Health & Wellness | \$ 270,856.00 |
| Foster Source | Therapeutic Services to Foster/Kinship Parents | Health & Wellness | \$ 31,998.00 |
| Kids First Health Care | Expansion of Children and Youth Mental Health Services | Health & Wellness | \$ 603,406.67 |

| | | | |
|---|---|------------------------------------|-----------------|
| Kids First Health Care | New Pediatric Primary Care Clinic at Maiker Housing Community | Health & Wellness | \$ 618,264.00 |
| Kids in Need of Dentistry | Kids in Need of Dentistry Adam County Oral Health | Health & Wellness | \$ 271,628.00 |
| La Raza Services, Inc. dba Servicios de La Raza | Culturally Appropriate and Equitable Vaccine/Booster Information and Administration with a focus on Latinos and other BIPOC Adams County Residents | Health & Wellness | \$ 182,790.00 |
| La Raza Services, Inc. dba Servicios de La Raza | Culturally and Linguistically Appropriate Mental Health and Substance Misuse Treatment Services for Low-Income Latino Adults and Children in Adams County | Health & Wellness | \$ 177,848.33 |
| Let Your Light Shine | Food Pantry and Community Outreach | Health & Wellness | \$ 91,511.00 |
| Mango House | COVID-19 testing/treatment/vaccinations and community outreach | Health & Wellness | \$ 75,000.00 |
| Ralston House | Ralston House Child Advocacy Center - Bilingual Program | Health & Wellness | \$ 248,281.33 |
| Ralston House | Ralston House Child Advocacy Center - Mental Health Case Management Navigator | Health & Wellness | \$ 96,075.00 |
| Ralston House | Ralston House Child Advocacy Center - Prosecutor Project | Health & Wellness | \$ 107,444.00 |
| Second Wind Fund | Second Wind Fund Program - Connecting Youth At Risk For Suicide With Life-Saving Mental Health Treatment | Health & Wellness | \$ 66,600.00 |
| South Adams County Fire Protection District | Strengthening Pandemic Emergency Health Care Services in Adams County | Health & Wellness | \$ 912,393.00 |
| Vida Consejeria Individual & Familiar LLC | Vida Consejeria Individual & Familiar | Health & Wellness | \$ 30,000.00 |
| Village Exchange Center | Health Equity Fairs, Vaccine Incentives, & Bilingual Outreach | Health & Wellness | \$ 711,727.67 |
| Vuela for Health | Mejorando la Salud Juntos (Improving Health Together) | Health & Wellness | \$ 90,076.33 |
| Adams County School District 14 | Homeless Supports Office Expansion | Shelter Support & Community Safety | \$ 275,000.00 |
| Almost Home, Inc. | Adams County Housing Stability Program | Shelter Support & Community Safety | \$ 1,886,362.67 |
| Aurora Interchurch Task Force Inc., DBA Aurora Interfaith Community Services (AICS) | Community Navigation Services for Adams County Residents Impacted by COVID-19 | Shelter Support & Community Safety | \$ 30,163.00 |
| Brighton Housing Authority | Adams County COVID-19 Recovery Center | Shelter Support & Community Safety | \$ 350,000.00 |
| Brothers Redevelopment | Brothers Redevelopment Housing Support Services | Shelter Support & Community Safety | \$ 302,348.33 |
| Colorado Poverty Law Project | Adams County Housing Solutions | Shelter Support & Community Safety | \$ 1,040,000.00 |
| Colorado Safe Parking Initiative | Adams County SafeLots | Shelter Support & Community Safety | \$ 387,889.23 |
| Growing Home | Growing Home Infrastructure Development Project | Shelter Support & Community Safety | \$ 788,740.00 |
| Jesus on Colfax Ministries | Street Safety Program | Shelter Support & Community Safety | \$ 29,200.00 |
| Maiker Housing Partners | Claude Court Affordable Housing Development | Shelter Support & Community Safety | \$ 750,000.00 |
| Maiker Housing Partners | Enhancing Adams County's Senior Affordable Housing Assets to Improve Community Member's Social Determinants of Health and Well-Being | Shelter Support & Community Safety | \$ 202,348.33 |
| Maiker Housing Partners | Building Community Spaces to Improve Maiker Community Member's Social Determinants of Health and Well-Being | Shelter Support & Community Safety | \$ 552,348.33 |
| Mile High United Way | Bridging the Gap | Shelter Support & Community Safety | \$ 294,153.00 |
| Rebuilding Together Metro Denver | Safe at Home & Emergency Repairs for Adam's County COVID-19 Affected Low-Income Homeowners | Shelter Support & Community Safety | \$ 55,000.00 |
| Shiloh House, Inc | Family-Based Housing for Youth Finishing High School | Shelter Support & Community Safety | \$ 70,000.00 |
| Urban Land Conservancy | Holly Park | Shelter Support & Community Safety | \$ 350,000.00 |

Emergency Rental Assistance

The County received ~\$25 million in Emergency Rental Assistance funding for housing support for County residents. The County partnered with Maiker Housing Partners, Brighton Housing Authority, Commerce City Housing Authority and the COVID Eviction Defense Project to administer the funds.

| ERA 1 | |
|------------------------------|------------------------|
| Project Funds | \$12,712,144.21 |
| Maximum Administration (10%) | \$1,412,460.47 |
| Allocation | \$14,124,604.68 |
| ERA 2 | |
| Project Funds | \$9,499,717.73 |
| Maximum Administration (10%) | \$1,676,420.78 |
| Allocation | \$11,176,138.50 |
| TOTAL ALLOCATION | \$25,300,743.18 |

Below is a snapshot of the ERA distributions to date:

| Program Snapshot | |
|---|---------------|
| Launch Date | 3/29/2021 |
| Paid Households | 2,229 |
| Average Funding Amount | \$9,387 |
| Average # of Months of Rental Assistance | 5.54 |
| Average # of Months of Utility Assistance | 0.56 |
| Funding Snapshot (Excludes Admin) | |
| Rental Assistance Paid to Date | \$20 million |
| Utility Assistance Paid to Date | \$733,235 |
| Total Remaining | \$1.5 million |

The application portal was closed on February 1, 2022 to allow partners to process the 1,200-application waitlist. To date, all 1,200 applications have been reviewed and the application portal officially reopened July 29, 2022.

Promoting Equitable Outcomes

Data has shown that communities and populations most disadvantaged prior to the pandemic are those who continue to be disproportionately impacted including low-income communities and people of color. The County's 2020 Census figures reflect a shift in the County's demographics and a growing Black, Indigenous and People of Color population (BIPOC)

- ✓ At least 50% of Adams County residents are people of color¹.
- ✓ Latinos comprise about 41% of the population
- ✓ Black, Indigenous and Asian Americans each represent 2-4% of the population.

Given the historical and growing need to address equity, the CRC identified equity and people first as foundational for investments for both internal priorities and external priorities through the development of the Adams County COVID-19 Grant Program.

Internal Priorities

Below are a few examples of Internal Priorities that focus on underserved populations are (see "Use of Funds" for a full list of investments):

- ✓ FTEs for HS eligibility programs. Since the onset of the pandemic, the County experienced nearly a 30% caseload increase. Increasing staff, will increase the number of cases that can be processed for food, medical, cash, childcare and other assistance programs more quickly.
- ✓ FTE focused on outreach to unhoused individuals
- ✓ FTE focused on racial and equity justices
- ✓ Vaccine equity clinics + incentives for underserved populations including non-English speaking communities, immigrants, refugees, undocumented individuals

External Priorities

The Adams County COVID-19 Grant Program intentionally cast a wide net to allow for a more inclusive applicant pool and diversity in the breadth and scope of projects/program. The County prioritized equity through the COVID-19 Grant Program by:

- ✓ Hosted 8 topic-based webinars for interested organizations to learn about the grant program
- ✓ Provided one-on-one technical assistance to all interested applicants in English and Spanish
- ✓ Extend the application period from 30 to 60 days to allow for more robust participation based on community feedback
- ✓ No minimum/maximum grant application amount
 - Applications ranged from \$1,000 to \$20 million+
- ✓ Collected and scored demographic information of the applicant organizations including staff and boards of directors (if applicable).
 - Awarded additional points to women, LGBTQ+, individuals with disabilities, and veteran-owned businesses.
 - Awarded extra additional points to BIPOC owned businesses.
- ✓ Required applicants to describe their community engagement and how their proposed project/program will improve equity.

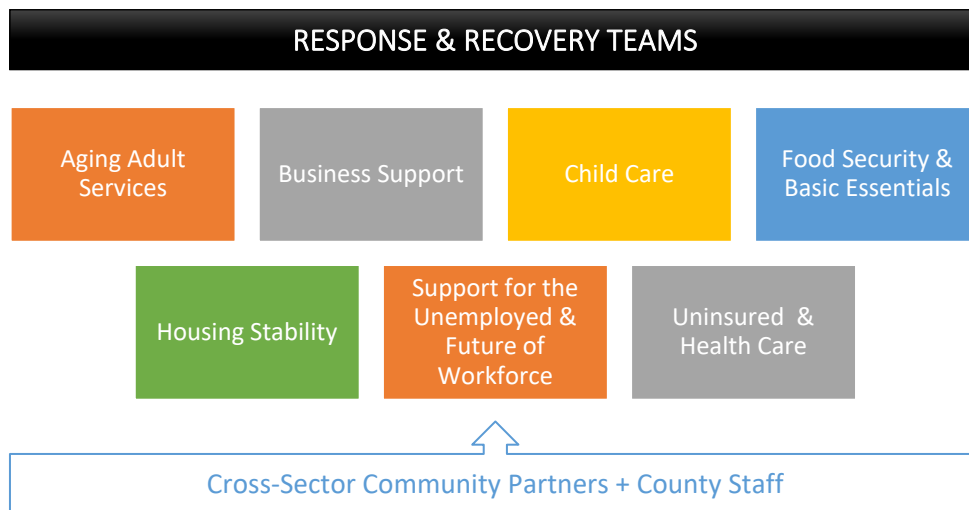
¹ A Colorado county offers a glimpse of America's future, Washington Post, August 13, 2021.
<https://www.washingtonpost.com/nation/2021/08/13/colorado-race-census-adams-county/>

- ✓ Required applicants to explain why they were the best organization to respond to this issue/challenge and describe their past experiences, partnerships and cultural responsiveness.
- ✓ The application and other materials were available in Spanish and other languages upon request
- ✓ Extensive outreach and marketing to promote the County COVID-19 Grant Program application period to reach diverse communities through online, print, radio, and community-based communication channels in both English and Spanish.

Community Engagement

As the unprecedented impacts and longevity of COVID-19 became clearer and more distinct, the BOCC created Response & Recovery Teams (RRTs). The RRTs were in response to community feedback and the need to have a formal structure to better understand and respond to the changing health, systemic and community needs created and exacerbated by the COVID-19 public health emergency. The BOCC knew community engagement was pivotal and necessary; they identified cross-sector community partners and subject matter experts to champion, co-lead and engage in the RRTs. The County also hired a local non-profit to help provide administrative support to the RRTs.

The seven RRTs worked to address the most pressing community needs identified by community partners and the County: Aging Adults Services; Business Support; Child Care; Food Security and Basic Essentials; Housing Stability; Support for the Unemployed and Future Workforce; and Uninsured and Healthcare Access.



Community engagement was vital to ensure representative community voices informed the County’s response and recovery efforts. Community partners were able to share directly with the BOCC the challenges their clients, providers, and community members were experiencing to develop strategies and solutions to better serve the County residents. The RRTs also facilitated shared messaging which had broader reach because of the engagement of community partners – in short, more people were receiving the information they needed from trusted sources in the community.

For over 12 months, the RRTs worked tirelessly to:

- ✓ Identify and address emerging needs created or exacerbated by COVID-19
- ✓ Provide accurate and up-to-date information about the ever-evolving pandemic to residents and community leaders in English and Spanish
- ✓ Share real-time policy and system shifts at the federal, state, and local level

Parallel to and informed by the RRTs, the County launched the COVID-19 Response and Recovery website, AdamsCountyCOVID19.org. The site not only shared out the work of the RRTs, but it was also designed to be a 24/7 one-stop-shop for COVID-19 information and resources for businesses, families, and

individuals, including, but not limited to the items below; it continues to be a source of information for County residents today.

| |
|---|
| Business Support |
| Childcare Resources |
| Childcare Provider Resources |
| Community Resource Map |
| Data Dashboards |
| Financial Assistance for Businesses, Individuals and Families |
| Food Assistance |
| Food Banks |
| Home Care/Senior Center Resources |
| Housing Resources & Assistance |
| Job Opportunities |
| Landlord/Property Management Resources |
| Mental Health Wellness Support |
| Navigation Assistance in English, Spanish and other languages, as requested |
| Person-to-Person Vaccine Navigation |
| Policy & Legislative Updates |
| Physical Health Wellness Support |
| Transportation Services |
| Unemployment Benefits |
| Utility Assistance |
| Vaccine Clinics |
| Workforce & Business Center Resources |

After 12 months of intense response and recovery efforts via the RRTs, the County and community partners engaged in the RRTs jointly determined the RRTs, aside from Business Support and Housing Stability, should sunset and transition the ongoing response and recovery responsibilities to the County’s staff.

In response, the County contracted a third-party vendor to continue the work of the Business Support and Housing Stability RRTs for an additional three months. It was determined that the business community was the best equipped and most trusted group to lead ongoing business support. As for housing, the County established a Housing Committee of internal staff to lead the ongoing efforts.

Additionally, the County established the Community Recovery Working Group (CRWG), now known as the COVID-19 Recovery Committee (CRC) to continue managing the response and recovery efforts. The CRC is comprised of County executive, senior and key staff members with professional experience, technical skills, and cross-functional perspectives to provide representation from departments to inform recovery polices, programs, and projects. The CRC coordinates the development and implementation of County policies, funding recommendations, participation in regional partnerships, and legislative engagement to ensure alignment with the County’s strategic goals and objectives related to response, recovery, and resiliency, with a specific charge to address issues created by COVID-19. The CRC serves as a forum to collaborate on prioritization of projects and initiatives relative to financial resources and organizational capacity and is utilized as a “single point of contact” for leadership and elected officials on COVID-19 response, recovery, and resiliency; their efforts continue to be informed by work completed by the RRTs.

Labor Practices

The County's Purchasing and Policies and Procedures are designed to:

- ✓ Comply with the Colorado Revised Statute 30-11-103
- ✓ Federal acquisition regulations, as required
- ✓ Provide fair and open competition while ensuring the best value for the county and its residents
- ✓ Provide a comprehensive centralized program encompassing best practices and principles
- ✓ Provide uniform procedures for the procurement of material, equipment, supplies, and services

When federal funds are utilized for construction projects, it is standard practice for the County to incorporate 2 Code of Federal Regulations (CFR) Appendix II to Part 200, which includes, but is not limited to, the Davis-Bacon Act, Contract Work Hours and Safety Standards Act, Clean Air Act, and Byrd Anti-Lobbying Amendment. The inclusion of such contract provisions in the County's competitive bid documents promote effective and efficient delivery of high-quality construction projects while also supporting the economic recovery through strong employment opportunities for workers.

Additionally, since the passage of Amendment 70 in 2017, minimum wage has increased to the 2022 Colorado state minimum wage rate of \$12.56; the Federal minimum wage is currently \$7.25 per hour. Amendment 70 will continue to adjust state minimum wage annually for cost-of-living increases, as measured by the Consumer Price Index used for Colorado. These increases raise the earnings and family income of most low-wage workers, lifting some families out of poverty.

Use of Evidence

The Performance Metrics Subcommittee is evaluating projects/programs to determine if or how interventions and/or program evaluation are incorporated into their SLFRF program evidence-based design opportunities. In addition, the Performance Metrics Subcommittee will evaluate how a Learning Agenda could potentially be. It should be noted that most Boulder County Public Health programs apply evidence-informed practices, as do many human services and other programs at Boulder County.

Performance Report

The CRC established a Performance Metrics Subcommittee. This Subcommittee helped inform the Adams County COVID-19 scoring rubric and will work with internal partners and external organizations to establish key performance metrics for SLFRF funded projects/programs, as appropriate. The Performance Metrics Subcommittee will also establish a public dashboard that will be located on the County's COVID-19 Response and Recovery website at <https://adamscountycovid19.org/>.