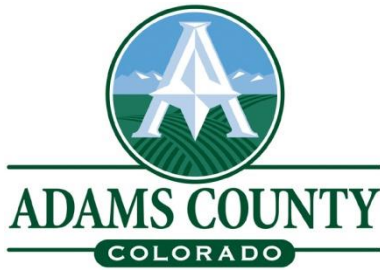


2022

PROPOSED BUDGET





2022 Proposed Budget Fiscal Year Beginning January 1, 2022

Board of County Commissioners

Eva J. Henry, District 1

Charles “Chaz” Tedesco, District 2

Emma Pinter, District 3

Steve O’Dorisio, District 4

Lynn Baca, District 5

Executive Leadership Team

Raymond H. Gonzales, *County Manager*

Alisha Reis, *Deputy County Manager, Community Infrastructure & Development Services*

Jim Siedlecki, *Deputy County Manager, Community Services & Public Involvement*

Chris Kline, *Deputy County Manager, People & Culture Services & Administrative Operations*

Heidi Miller, *County Attorney*

Budget Department Team

Nancy Duncan, Budget & Finance Director

Marc Osborne, Deputy Budget Director

Mark Kluth, Senior CIP Analyst

Tim Nejedlo, Senior Budget Analyst

Pernell Olson, Senior Budget Analyst

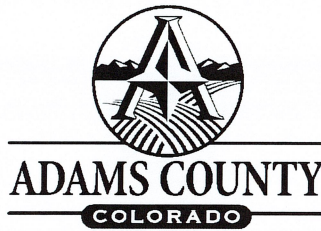
Stacie Snider, Budget Analyst II

Nikki Blair, Administrative Coordinator

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October 15, 2021

To the Board of County Commissioners:

As I present the 2022 Proposed Budget for your consideration, I continue to be amazed by the incredible response to the COVID-19 pandemic. In the past 18 months, county staff and commissioners have provided incredible leadership and resources to our residents and business community. The resiliency of our employees and community members has been remarkable – and this of course includes our budget staff who managed CARES Act Funding, ARPA Funding and other pandemic-related financial oversight – in addition to their exceptional work on the county's annual budget.

The information provided in the following document will outline my recommended funding proposal and initiatives being requested in 2022. The budget recommendation was built with the Board of County Commissioner's strategic goals in mind. Those strategic goals focused on:

- Education and Economic Vitality
- Creating a high performing, fiscally sustainable government
- Improving the overall Quality of Life of our residents
- Maintaining a safe and reliable infrastructure system
- Community Enrichment

The financial and operational strength of the organization was a primary consideration when evaluating the operating and capital requests presented to me for this coming year. Property tax revenue is expected to increase 10.5% in 2022 due to reassessment of property values in 2021. Another key revenue source is sales tax revenue. The County's sales tax is expected to increase 10%. Surprisingly, we have seen increases in sales tax in both 2020 and 2021. Sales tax revenue is projected at just over \$73.4 million in 2022. However, it was imperative that this budget recommendation be built upon an operation and financing plan that is structurally balanced, and appropriately directs needed capital and one-time related projects toward one-time revenue sources.

In comparison to the 2021 Adopted Budget, the 2022 proposed operating budget represents a \$55.6 million increase, or 10.6%, over the previous year's appropriation. A key budgetary priority for this year's recommendation was to ensure we maintain current service levels to the residents of Adams County while being aware of the current economic trends and obstacles as we continue to respond to the COVID-19 Pandemic.

The proposed capital improvement plan recommends an investment of approximately \$76.3 million in needed capital infrastructure and maintenance projects, while prudently keeping expenditures balanced within the available resource limitations. The 2022 capital budget addresses a variety of infrastructure needs of the organization.

This budget also addresses some key focus areas:

- \$11.7 million increased allocations in several areas to help our most vulnerable residents, including but not limited to homelessness programs and a scholarship program for deserving students.
- \$18.4 million in new and ongoing road and bridge projects
- \$4.3 million in new and replacement fleet needs throughout the county, including public safety and highway equipment
- \$36.2 million in facility projects including continuing construction on the fleet and public works building.
- \$6.3 million in Open Space projects including acquisitions to enhance an already robust Parks & Open Space system.

The preliminary budget does not propose any changes to the current mill levy structure. As such, the proposed mill levy is recommended to remain unchanged at 26.779 mills, with an abatement levy of 0.290 for a total of 27.069 mills for 2022.

Finally, I would like to thank each of the elected officials, department directors, and the County's budget staff for their cooperation and strategic vision they have brought forth with their requests for this year. Also, I would like to thank the Commissioners for their guidance in outlining their goals and objectives for this coming year, especially as staff worked to prepare a budget that I believe meets those objectives and the needs of the organization at this time. Leading up to the adoption of the budget in November, there will be continued dialogue as we refine projections and continually assess operational and capital needs for the coming year. I also encourage public input into the review of this preliminary budget proposal and recommend any comments be provided to the County's budget office for distribution to the Board of County Commissioners for consideration leading up to the budget adoption.

Respectfully,

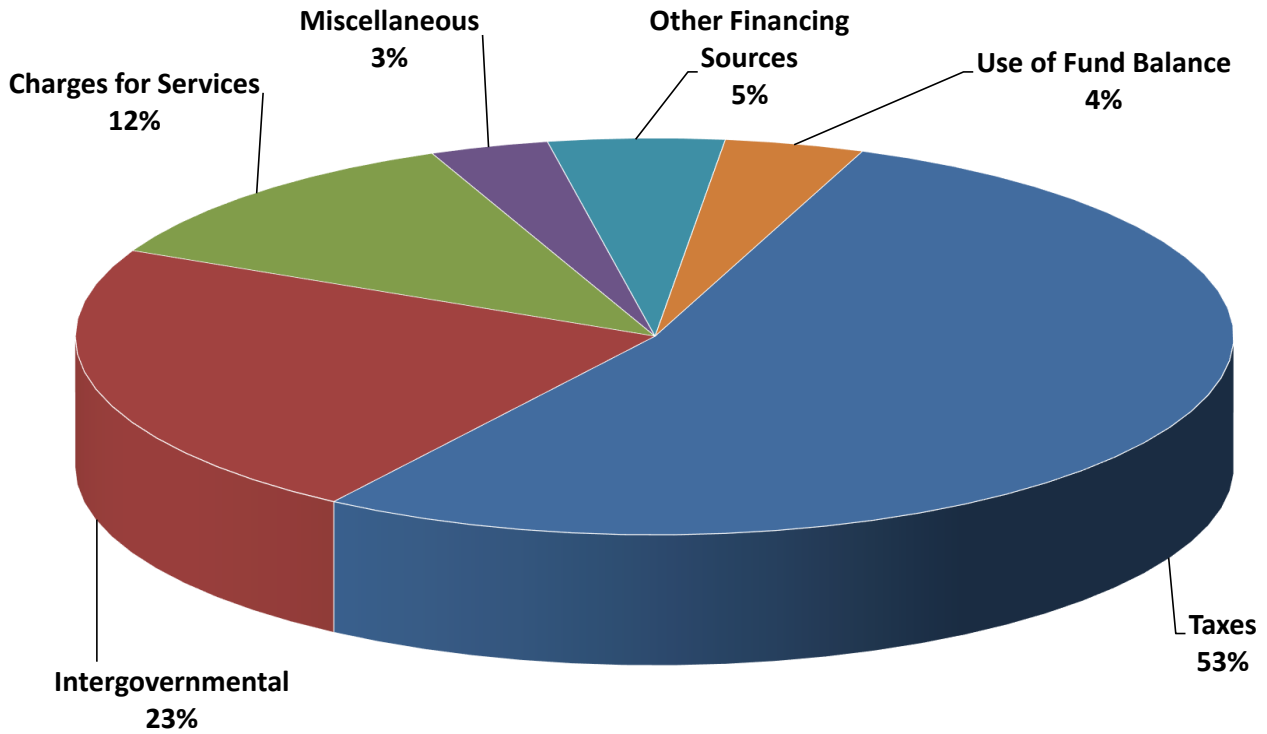


Raymond H. Gonzales
County Manager

2022 Budget Calendar

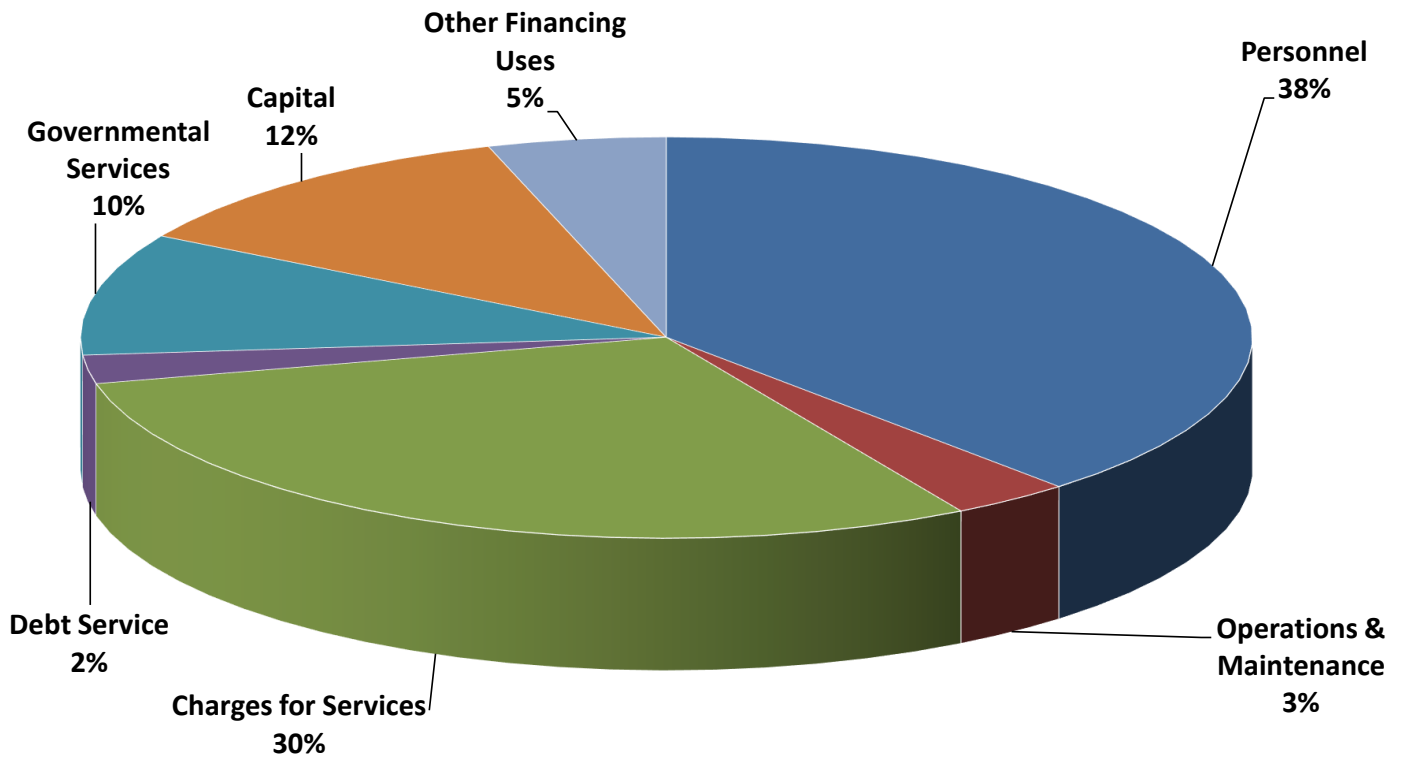
Date/Timeline	Activities
March 2021	CIP Roundtable/open house events.
April 29-30, 2021	Strategic Planning Workshop.
April 2021	Development of financial and fund balance policies, as needed.
	Development of budget policy statement, mission, values, principles, goals, and objectives for 2021 Budget Development Process.
April 30, 2021	CIP Portal open for new project submission.
May 2021	Update 5-year revenue and expenditure forecast.
	Revise 5-year CIP projections.
	Prepare Budget Entry materials.
May 17, 2021	Budget Module is open for 8 weeks.
	Budget entry packet distributed to Elected Officials and Departments.
May 31, 2021	New FTE request forms and job descriptions due to Budget Dept and P&C.
May 31, 2021	Deadline to submit CIP requests to CIP Portal.
May - June 2021	CIP Request vetting by Subject Matter Experts.
June 23, 2021	Departments present about Capital Projects to CIP Committee.
June - July 2021	CIP Requests scored by CIP Committee Members.
July 9, 2021	Capital and Operating Budgets due to Budget Office.
July 28, 2021	CIP Recommendation meeting.
August 4, 2021	FTE Discussion at August Senior Leadership Meeting.
August 10-20, 2021	Department and Elected Official Proposed Budget meetings with Budget Team.
August 25, 2021	Deadline for Assessor to certify assessed valuations.
September 2021	Review of Budget Requests and FTE Requests with Budget Team.
	10 County Budget Conference.
	Capital Improvement Plan recommendation report complete.
Early October 2021	Review of Proposed Budget with Budget Team and Department Directors.
October 12, 2021	Presentation of County Manager's 2022 Proposed Budget at Public Hearing.
Mid to Late October 2021	Review of 2022 Proposed Budget with BoCC and Budget Team.
Late October 2021	Elected Officials meetings with BoCC and Budget Team, if requested.
November 2021	Review of 2022 Proposed Budget with BoCC and Budget Team.
November 9, 2021	Public posting of 2022 Budget for public comment and review.
November 16, 2021	Adoption and appropriation of 2022 Budget.
	Adoption of 2022 Fee Schedules.
December 15, 2021	2022 Certification of Mill Levies
January 31, 2022	Deadline for filing certified budget with the state Division of Local Government.

2022 Revenues by Category



Revenue Type	2021 Adopted Budget	2022 Proposed Budget	Increase / (Decrease)	Percent Change
Property Tax	\$ 227,188,999	\$ 251,007,142	\$ 23,818,143	10.5%
Sales Tax	67,089,910	74,302,755	7,212,845	10.8%
Highway Users Tax	9,011,717	9,099,698	87,981	1.0%
Specific Ownership Tax	15,219,047	16,000,000	780,953	5.1%
Subtotal Taxes	\$ 318,509,673	\$ 350,409,595	\$ 31,899,922	10.0%
Licenses & Permits	\$ 2,855,983	\$ 2,907,545	\$ 51,562	1.8%
Intergovernmental	135,287,220	149,183,059	13,895,839	10.3%
Charges for Services	72,530,170	75,980,258	3,450,088	4.8%
Fines & Forfeitures	620,000	280,000	(340,000)	(54.8%)
Investment Income	2,310,500	1,784,500	(526,000)	(22.8%)
Miscellaneous	18,814,086	16,740,523	(2,073,563)	(11.0%)
Total Revenues	\$ 550,927,632	\$ 597,285,480	\$ 46,357,848	8.4%
Transfers In	\$ 17,950,536	\$ 32,199,694	\$ 14,249,158	79.4%
Total Revenues Including Transfers	\$ 568,878,168	\$ 629,485,174	\$ 60,607,006	10.7%

2022 Expenditures by Category



Expenditure Type	2021 Adopted Budget	2022 Proposed Budget	Increase / (Decrease)	Percent Change
Personnel	\$ 228,460,324	\$ 251,100,255	\$ 22,639,931	9.9%
Operations & Maintenance	20,848,055	21,532,063	684,008	3.3%
Charges for Services	179,180,653	194,250,715	15,070,062	8.4%
Debt Service	15,168,609	15,019,336	(149,273)	(1.0%)
Governmental Services	61,447,703	64,570,435	3,122,732	5.1%
Capital	51,428,393	76,323,519	24,895,126	48.4%
Total Expenditures	\$ 556,533,737	\$ 622,796,323	\$ 66,262,586	11.9%
Transfers Out	\$ 17,950,536	\$ 32,199,694	\$ 14,249,158	79.4%
Total Expenditures Including Transfers	\$ 574,484,273	\$ 654,996,017	\$ 80,511,744	14.0%

2022 Proposed Positions

Department	Division	Position Title	FTE	Salary	Benefit	Total
Animal Shelter	Administration & Customer Care	Customer Care Representative	1.00	\$ 42,625	\$ 23,132	\$ 65,757
Animal Shelter	Health Care	Certified Veterinary Tech	1.00	44,540	24,090	68,630
Assessors Office	County Assessor	Commercial Appraiser II	1.00	70,732	29,616	100,348
Assessors Office	County Assessor	Real Estate Tech I	1.00	47,894	24,101	71,994
Finance	Purchasing	Contract Specialist II	1.00	70,731	28,216	98,946
Finance	Purchasing	Contract Specialist II	1.00	70,731	28,216	98,946
Community & Economic Development	One-Stop Customer Service Center	Permit Technician	1.00	53,812	26,190	80,002
Community & Economic Development	One-Stop Customer Service Center	Permit Technician	1.00	53,812	26,190	80,002
Community Safety & Wellbeing	Community Safety & Wellbeing Administration	CSWB Administrator	1.00	84,241	32,353	116,594
Community Safety & Wellbeing	Code Compliance	Code Compliance Officer I	1.00	62,951	28,041	90,991
County Attorney	County Attorney	Paralegal I	1.00	66,176	27,484	93,660
District Attorney	DA - Diversion Project	Intake Counselor	1.00	67,984	27,484	95,468
Fleet & Facilities	FO - Government Center	Facilities Maintenance Supervi	1.00	79,766	33,025	112,791
Fleet & Facilities	FO - Government Center	Project Manager	1.00	112,734	35,890	148,623
Fleet & Facilities	FO - Government Center	Project Manager	1.00	112,734	35,890	148,623
Fleet & Facilities	FO - Administration	Land and Asset Coordinator	1.00	70,731	28,301	99,031
Human Resources	People Services-Social Services	Associate P&C Business Partner	1.00	79,473	29,909	109,381
Human Resources	Culture Services	LEAD/DEI Coordinator	1.00	59,387	26,215	85,602
Information Technology	SHF- MIS Unit	Help Desk Supervisor	1.00	98,845	33,471	132,315
Information Technology	IT Help Desk & Servers	Desktop Support Technician	1.00	78,294	29,692	107,986
Information Technology	IT Help Desk & Servers	Desktop Support Supervisor	1.00	94,083	34,876	128,959
Parks & Open Space	PKS- Grounds Maintenance	Parks Maintenance Worker II	1.00	53,049	27,087	80,136
Parks & Open Space	PKS- Grounds Maintenance	Parks Maintenance Worker II	1.00	53,049	27,087	80,136
Parks & Open Space	PKS- Grounds Maintenance	Parks Maintenance Worker II	1.00	53,049	27,087	80,136
Parks & Open Space	PKS- Trail Ranger Patrol	Parks Maintenance Worker II	1.00	53,049	27,087	80,136
Parks & Open Space	PKS- Trail Ranger Patrol	Parks Maintenance Worker II	1.00	53,049	27,087	80,136
Public Works	PW - Regional Transportation	Traffic Engineer	1.00	119,497	39,492	158,989
Sheriff's Office	SHF- Detention Facility	Deputy Sheriff - Booking	1.00	77,846	31,703	109,549
Sheriff's Office	SHF- Detention Facility	Deputy Sheriff - Booking	1.00	77,846	31,703	109,549
Sheriff's Office	SHF- Detention Facility	Deputy Sheriff - Booking	1.00	77,846	31,703	109,549
Sheriff's Office	SHF- Detention Facility	Deputy Sheriff - Booking	1.00	77,846	31,703	109,549
General Fund			31.00	\$ 2,218,398	\$ 914,117	\$ 3,132,514
Fleet & Facilities	Fleet - Strasburg	Fleet Master Tech	1.00	75,249	31,209	106,458
Fleet & Facilities	Fleet - Strasburg	Fleet Master Tech	1.00	75,249	31,209	106,458
Fleet Fund			2.00	\$ 150,498	\$ 62,418	\$ 212,917
Public Works	Construction & Inspection	Construction Inspector 1	1.00	66,727	28,805	95,532
Public Works	Engineering Services	Civil Engineer 1-2	1.00	89,296	33,376	122,672
Public Works	Engineering Services	Civil Engineer 1-2	1.00	89,296	33,376	122,672
Road & Bridge Fund			3.00	\$ 245,318	\$ 95,558	\$ 340,876
Human Services	Department Director Common Supportive	Coding IT	1.00	94,083	34,876	128,959
Human Services	Department Director Common Supportive	Strategic Project Manager	1.00	112,734	36,025	148,759
Social Services Fund			2.00	\$ 206,817	\$ 70,901	\$ 277,718
Insurance & Benefits	Benefits & Wellness	Benefits/LOA/ADA Specialist	1.00	66,727	27,564	94,291
Insurance Fund			1.00	\$ 66,727	\$ 27,564	\$ 94,291
GRAND TOTAL - 2022 PROPOSED FTEs			39.0	\$ 2,887,758	\$ 1,170,558	\$ 4,058,316

2022 PROPOSED BUSINESS CASES					
Department - Division	Description	One-Time	On-Going	Total	Revenue Offset
ANS - Admin & Customer Care	Onsite Armed Security Guard	\$ -	\$ 80,000	\$ 80,000	\$ -
GF - Admin/Org Support	Adams County Scholarship Fund	559,000	-	559,000	-
CLK Recording	Preservation of Original Books	100,000	-	100,000	-
CLK Elections	2022 Elections	1,775,893	-	1,775,893	-
PLN - Development Review	Development Standards Overhaul	150,000	-	150,000	-
CED Administration	Nexus & Feasibility Study	200,000	-	200,000	-
Communications	Spanish Translation - MCC	-	14,500	14,500	-
Communications	Website Upgrades	100,000	-	100,000	-
Communications	Advertising	-	67,000	67,000	-
County Coroner	Pathology fees	-	92,550	92,550	-
County Coroner	Death related services	-	76,840	76,840	-
County Coroner	Operating Supplies	-	22,900	22,900	-
SHF - Admin Services Division	ADCOM Rental	-	394,538	394,538	-
SHF - Patrol Division	Cell Phones	-	60,000	60,000	-
SHF - Patrol Division	Electronic Ticket Writers	101,520	22,110	123,630	-
SHF - Detention Facility	Inmate Medical/Mental Health	-	269,712	269,712	-
SHF - Justice Center	Courthouse Contract Security	-	18,319	18,319	-
Poverty Reduction	Mobile Services	-	24,000	24,000	-
Poverty Reduction	Severe Weather Activation Plan	-	590,000	590,000	-
Poverty Reduction	Adams County Day Works	-	500,000	500,000	-
Poverty Reduction	Housing Stability	-	170,000	170,000	-
Poverty Reduction	Neighborhood Mini Grants	10,000	-	10,000	-
Poverty Reduction	Mobile Home Initiative	-	100,000	100,000	-
Comm Safety & Wellbeing Admin	CSWB Subscriptions	-	12,500	12,500	-
Comm Safety & Wellbeing Admin	CSWB Operating Increase	-	40,000	40,000	-
Control/Enforcement	Tough Books for AMO officers	14,000	-	14,000	-
Code Compliance	Hardship Fund	-	30,000	30,000	-
Code Compliance	Seasonal Graffiti Program	36,882	-	36,882	-
Code Compliance	Green Tool Shed	16,000	-	16,000	-
Community Corrections	Administrative services	-	9,588	9,588	9,588
CC Program Services	Program service increase	-	214,419	214,419	214,419
CC Facility Payment	Increase Facility Payments	-	21,749	21,749	21,749
District Attorney	Wireless Replacement	75,000	-	75,000	-
District Attorney	Laptops	101,500	-	101,500	-
District Attorney	Monitors	75,000	-	75,000	-
FO - Community Corrections	Appliance Replacements	10,000	-	10,000	-
FO - Other Facilities	Juvenile & other demo - include smith	1,000,000	-	1,000,000	-
FO - Other Facilities	Homes for Hope	-	35,500	35,500	-
FO - Justice Center	Enlarge judges parking lot	300,000	-	300,000	-
FO - Justice Center	Davit Arm Certification	-	20,000	20,000	-
FO - Strasburg/Whittier	Leader Blade Station FFM Costs	-	16,000	16,000	-
FO - Government Center	Irrigation Controller "C" & "B	120,000	-	120,000	-
FO - Government Center	Davit Arm Certification	-	20,000	20,000	-
FO - Administration	Janitorial Cleaning Contract	-	245,500	245,500	-
FO - Administration	Yardi Real Estate Software	-	35,000	35,000	-
FO - Administration	County-wide Master Plan	500,000	-	500,000	-
FO - Administration	Readjudicate water well CASP	250,000	-	250,000	-
FO - Conference Center	Conference center upgrades	300,000	-	300,000	-
Culture Services	Anti-Discrimin/Harassmt Course	-	20,000	20,000	-
IT Security	Network Penetration Testing	50,000	-	50,000	-
IT GIS	Oblique Aerial Imagery	125,612	-	125,612	-
IT GIS	DRAPP Aerial Ortho Imagery	58,300	-	58,300	-
IT GIS	GIS Software Maintenance	-	20,000	20,000	-
IT Help Desk & Servers	GC Data Center UPS Batteries	50,000	-	50,000	-
IT Help Desk & Servers	Adobe Acrobat Pro Replacement	40,000	-	40,000	-
IT Help Desk & Servers	Maintenance Contracts	35,000	-	35,000	-
IT Application Support	Maintenance Contracts Increase	-	110,150	110,150	-
IT Network/Telecom	Phone Replacements	15,000	-	15,000	-
IT Network/Telecom	Wireless license upgrades	26,000	-	26,000	-
SHF - MIS Unit	Annual Support Speech Recog.	-	17,000	17,000	-
SHF - MIS Unit	Toughbook MDCs for Academy	53,000	-	53,000	-
PKS - Park Rangers	Minor Equipment	12,000	-	12,000	-
PKS - Park Rangers	Park Ranger Program	-	40,000	40,000	-
PKS - Fair	Increase Fair Expenses-General	250,000	-	250,000	-
PKS - Administration	Increase to Operating Supplies	-	10,000	10,000	-
PKS - Trail Ranger Patrol	Increase to Water & Sewer	-	50,000	50,000	-

2022 PROPOSED BUSINESS CASES					
Department - Division	Description	One-Time	On-Going	Total	Revenue Offset
PKS - Trail Ranger Patrol	Increase to Operating Supplies	\$ -	\$ 5,000	\$ 5,000	\$ -
PKS - Special Events	Concert in the Park	300,000	-	300,000	-
PKS - Special Events	PRIDE Event	300,000	-	300,000	-
Office of Cultural Affairs	Other Professional Services	-	40,000	40,000	-
Total - General Fund		\$ 7,109,707	\$ 3,514,875	\$ 10,624,582	\$ 245,756
Golf Course - Pro Shop	Minimum Wage Increases	\$ -	\$ 13,000	\$ 13,000	\$ -
Golf Course- Maintenance	Maintenance Wage Increase	-	21,000	21,000	-
Golf Course- Maintenance	CIP - Tie Wall Repairs 2022	-	80,000	80,000	-
Total - Golf Course Fund (Enterprise)		\$ -	\$ 114,000	\$ 114,000	\$ -
Fleet - Admin	On Call Pay	\$ -	\$ 18,000	\$ 18,000	\$ -
Total - Fleet Management Fund (Internal Service)		\$ -	\$ 18,000	\$ 18,000	\$ -
PW - Administration	Digital Conversion Project	\$ 60,000	\$ -	\$ 60,000	\$ -
PW - Admin/Org	2022 Commit & Contribute	3,000,000	-	3,000,000	-
PW - Operations & Maintenance	Materials Increases	-	300,000	300,000	-
PW - Operations & Maintenance	7560 Computers & Software	52,200	-	52,200	-
Total - Road & Bridge Fund		\$ 3,112,200	\$ 300,000	\$ 3,412,200	\$ -
Social Services Non-Recurring	Incr. to O&M/Charges for Svcs	\$ 9,190,365	\$ -	\$ 9,190,365	\$ -
Total - Social Services Fund		\$ 9,190,365	\$ -	\$ 9,190,365	\$ -
CA - Risk Management	MSDS subscription	\$ -	\$ 10,000	\$ 10,000	\$ -
CA - Risk Management	Workplace Safety Training	-	20,000	20,000	-
Insurance - Property/Casualty	RMIS System	-	46,000	46,000	-
Insurance - Property/Casualty	Premium Increase	-	523,500	523,500	-
Insurance - Unemployment Claims	Unemployment Compensation	-	100,000	100,000	-
Total - Insurance Fund (Internal Service)		\$ -	\$ 699,500	\$ 699,500	\$ -
Developmentally Disabled	Increased Allocations	\$ -	\$ 500,000	\$ 500,000	\$ -
Total - Developmentally Disabled Fund		\$ -	\$ 500,000	\$ 500,000	\$ -
CT - Trails- Plan/Design Const	Increase Infrastructure Repair	\$ -	\$ 15,000	\$ 15,000	\$ -
Total - Conservation Trust Fund		\$ -	\$ 15,000	\$ 15,000	\$ -
Open Space Projects	Murata & Harley OS Demolition	\$ 200,000	\$ -	\$ 200,000	\$ -
Open Space Projects	Pedestrian Bridge Inspections	40,000	-	40,000	-
Total - Open Space Projects Fund		\$ 240,000	\$ -	\$ 240,000	\$ -
All Locations Overhead Pool	Rent Relief 2022	\$ (335,000)	\$ -	\$ (335,000)	\$ -
Total - Workforce & Business Center Fund		\$ (335,000)	\$ -	\$ (335,000)	\$ -
Sheriff Flatrock	Security Cameras for Flatrock	\$ 20,000	\$ -	\$ 20,000	\$ -
Total - Flatrock Facility Fund		\$ 20,000	\$ -	\$ 20,000	\$ -
GRAND TOTAL		\$ 19,337,272	\$ 5,161,375	\$ 24,498,647	\$ 245,756

2022 PROPOSED 5 YEAR CAPITAL IMPROVEMENT PLAN

Department - Division	Description	2022	Projected ¹				Total
			2023	2024	2025	2026	
SHF - TAC Section	License Plate Readers	28,050	-	-	-	-	28,050
SHF - Admin Services Division	Computer Voice Stress Analyzer	28,000	-	-	-	-	28,000
SHF - Patrol Division	K-9 Replacement	13,000	-	-	-	-	13,000
SHF - Patrol Division	Gym Equipment	16,000	-	-	-	-	16,000
SHF - Detention Facility	Jail Suicide Precautions	250,000	-	-	-	-	250,000
District Attorney	Switch Refresh	170,000	-	-	-	-	170,000
District Attorney	Server Upgrade	385,000	-	-	-	-	385,000
FO - Community Corrections	ACOC Modulating Gas Valves AHU	145,000	-	-	-	-	145,000
FO - Honnen/Plan&Devel/MV Ware	Honnen Reroof	-	245,000	-	-	-	245,000
FO - Justice Center	Justice Center Tractor Replacement	19,360	-	-	-	-	19,360
FO - Justice Center	Boiler Replacement/Upgrade	430,000	-	-	-	-	430,000
FO - Justice Center	Elevator Upgrade	500,000	1,027,500	1,027,500	527,500	-	3,082,500
FO - Strasburg/Whittier	Whittier Fence & Privacy Slats	83,609	-	-	-	-	83,609
FO - Adams County Svc Center	Replace Service Center Boilers	188,000	-	-	-	-	188,000
FO - Adams County Svc Center	Replacement Tractor	25,000	-	-	-	-	25,000
FO - Administration	Murata - Farm Worker Housing	750,000	-	-	-	-	750,000
FO - Sheriff Maintenance	Detention Facility Exterior Refresh	5,000,000	5,000,000	5,000,000	-	-	15,000,000
FO - Sheriff Maintenance	DF Kitchen Wall Panel Replacement	75,000	-	-	-	-	75,000
FO - Sheriff Maintenance	DF Rolling Fire Door Replacement	85,000	-	-	-	-	85,000
FO - Sheriff Maintenance	RTU & Heating Boiler Replacement	225,000	5,000,000	-	-	-	5,225,000
IT Help Desk & Servers	HS Datacenter	129,000	-	-	-	-	129,000
IT Help Desk & Servers	JeffCo Datacenter	69,000	-	-	-	-	69,000
IT Help Desk & Servers	GC Datacenter	208,000	-	-	-	-	208,000
IT Network/Telecom	Fiber Optic Network Expansion	262,500	-	-	-	-	262,500
SHF - MIS Unit	Replacement of Dataworks Plus	20,000	-	-	-	-	20,000
SHF - MIS Unit	Replace Substation Virtual Host	48,000	-	-	-	-	48,000
SHF - MIS Unit	Replace Substation Storage	78,000	-	-	-	-	78,000
SHF - MIS Unit	Replace Backup Storage Appliance	33,000	-	-	-	-	33,000
PKS - Administration	Baumgartner Nature Center	1,500,000	1,000,000	-	-	-	2,500,000
PKS Regional Complex	Parks Scissor Lift Replacement	-	12,000	-	-	-	12,000
PKS Regional Complex	Riverdale Regional Park Signage	300,000	-	-	-	-	300,000
PKS - Grounds Maintenance	Stand Up Mower replacement	-	12,000	-	-	-	12,000
PKS - Grounds Maintenance	30" Stand Up Aerator	10,000	-	-	-	-	10,000
PKS - Trail Ranger Patrol	Parks 24 Foot Trailers x 2	16,000	-	-	-	-	16,000
PKS - Special Events	Parks floor scrubber	75,000	-	-	-	-	75,000
Office of Cultural Affairs	Art Projects County Wide	350,000	-	-	-	-	350,000
Office of Cultural Affairs	Veterans Memorial	6,000,000	-	-	-	-	6,000,000
Total - General Fund		\$ 17,514,519	\$ 12,296,500	\$ 6,027,500	\$ 527,500	\$ -	\$ 36,366,019
General Capital Improvements	DA Building Renovation	1,000,000	1,000,000	-	-	-	2,000,000
General Capital Improvements	RRP Multi-Use Arena ⁴	5,000,000	-	-	-	-	5,000,000
General Capital Improvements	Coroner & Probation Facility	3,100,000	-	-	-	-	3,100,000
General Capital Improvements	Head Start Facilities	350,000	5,000,000	5,000,000	5,000,000	-	15,350,000
General Capital Improvements	Western Services Center	1,500,000	1,500,000	-	-	-	3,000,000
General Capital Improvements	Adams County Service Center Phase 1	750,000	750,000	-	-	-	1,500,000
General Capital Improvements	South Parks Maintenance Facility	4,500,000	8,500,000	-	-	-	13,000,000
General Capital Improvements	GC Second Tower Design	-	-	6,000,000	-	-	6,000,000
Fleet/Public Works Construction	Fleet & Public Works Buildings	9,750,000	6,000,000	-	-	-	15,750,000
Total - Capital Facilities Fund		\$ 25,950,000	\$ 22,750,000	\$ 11,000,000	\$ 5,000,000	\$ -	\$ 64,700,000
Golf Course- CIP	Hydrostatic 4066R JD Tractor	48,000	-	-	-	-	48,000
Golf Course- CIP	9 Hole Par 3 Golf Course Design	100,000	-	-	-	-	100,000
Golf Course- CIP	Indoor Driving Range Building	-	920,000	-	-	-	920,000
Golf Course- CIP	Toro 300 Gallon Sprayer	68,000	-	-	-	-	68,000
Total - Golf Course Fund		\$ 216,000	\$ 920,000	\$ -	\$ -	\$ -	\$ 1,136,000
Fleet - Admin	County Assessor - Sedan x 2 ²	72,000	-	-	-	-	72,000
Fleet - Admin	Animal Management - Truck & Equip x 2 ²	120,000	-	-	-	-	120,000
Fleet - Admin	R&B - C6500 Crew Cab Truck x 2 ²	200,000	-	-	-	-	200,000
Fleet - Admin	R&B Wheel Loader ²	325,000	-	-	-	-	325,000
Fleet - Admin	R&B Steel Drum Roller ²	150,000	-	-	-	-	150,000
Fleet - Admin	R&B 3/4 Ton Crew Cab Truck ²	55,000	-	-	-	-	55,000
Fleet - Admin	R&B 1/2 Ton Crew Cab Truck ²	35,000	-	-	-	-	35,000
Fleet - Admin	R&B Digital Message Board x 2 ²	50,000	-	-	-	-	50,000
Fleet - Admin	SHF Admin Mid-Size SUV ²	50,000	-	-	-	-	50,000
Fleet - Admin	SHF Civil Mid-Size SUV ²	55,000	-	-	-	-	55,000
Fleet - Admin	SHF Detective Mid-Size SUV x 2 ²	100,000	-	-	-	-	100,000
Fleet - Admin	SHF Jail Pursuit Tahoe ²	68,000	-	-	-	-	68,000
Fleet - Admin	SHF Patrol Pursuit Tahoe x 4 ²	248,000	-	-	-	-	248,000
Fleet - Admin	SHF Patrol Commander Mid-Size SUV ²	55,000	-	-	-	-	55,000
Fleet - Admin	5 Year Vehicle Replacement ²	-	3,300,000	4,900,000	5,300,000	4,500,000	18,000,000
Fleet - Admin	SHF Headquarters Tahoe - NEW	71,000	-	-	-	-	71,000
Fleet - Admin	SHF Detective Vehicles x 4 - NEW	208,000	-	-	-	-	208,000

2022 PROPOSED 5 YEAR CAPITAL IMPROVEMENT PLAN

Department - Division	Description	2022	Projected ¹				Total
			2023	2024	2025	2026	
Fleet - Admin	SHF Patrol Tahoe x 10 - NEW	710,000	-	-	-	-	710,000
Fleet - Admin	SHF Mobile Field Force Vans x 4 - NEW	-	320,000	320,000	-	-	640,000
Fleet - Admin	PKS John Deere Gator Replacement - NEW	-	40,000	-	-	-	40,000
Fleet - Admin	PKS Terrain Mower - NEW	-	53,000	-	-	-	53,000
Fleet - Admin	PKS Z Trak Mower Replacement - NEW	-	28,000	-	-	-	28,000
Fleet - Admin	PKS Skid Steer Loader - NEW	95,000	-	-	-	-	95,000
Fleet - Admin	PKS Slope Mower - NEW	63,000	-	-	-	-	63,000
Fleet - Admin	PKS Z Trak Mower Replacement - NEW	-	28,000	-	-	-	28,000
Fleet - Admin	PKS Backhoe Loader - NEW	150,000	-	-	-	-	150,000
Fleet - Admin	PKS Z Track Mower - NEW	28,000	-	-	-	-	28,000
Fleet - Admin	PKS 4WD Pick Up - NEW	58,000	-	-	-	-	58,000
Fleet - Admin	PKS CAT Wheel Loader - NEW	-	170,000	-	-	-	170,000
Fleet - Admin	PKS Polaris Brutus - NEW	25,000	-	-	-	-	25,000
Fleet - Admin	PKS John Deere Gator - NEW	28,000	-	-	-	-	28,000
Fleet - Admin	SWGf 1/2 Ton Pickup - NEW	32,000	-	-	-	-	32,000
Fleet - Admin	SWGf Lawnmower - NEW	28,000	-	-	-	-	28,000
Fleet - Admin	R&B Salt Stacker - NEW	136,000	-	-	-	-	136,000
Fleet - Admin	R&B Semi & Water Tankers - NEW	840,000	-	-	-	-	840,000
Fleet - Admin	Fuel System at PW Central Shop	185,000	-	-	-	-	185,000
Fleet - Commerce City	Floor Scrubbers Commerce City	22,000	-	-	-	-	22,000
Fleet - Commerce City	Light Duty Tire Machine	25,000	-	-	-	-	25,000
Fleet - Commerce City	Portable Aqueous Parts Washer	10,000	-	-	-	-	10,000
Fleet - Strasburg	Floor Scrubber Strasburg	11,000	-	-	-	-	11,000
Fleet - Strasburg	All Purpose Diagnostic Scan Tool	15,000	-	-	-	-	15,000
Fleet - Strasburg	Pressure Washer Strasburg	10,000	-	-	-	-	10,000
Total - Fleet Management Fund		\$ 4,333,000	\$ 3,939,000	\$ 5,220,000	\$ 5,300,000	\$ 4,500,000	\$ 23,292,000
Stormwater CIP	Paige Gulch W 70th Ave - Clear Creek	100,000	-	-	-	-	100,000
Stormwater CIP	Logan Court Drainage Improvements	200,000	1,100,000	-	-	-	1,300,000
Total - Stormwater Utility Fund		\$ 300,000	\$ 1,100,000	\$ -	\$ -	\$ -	\$ 1,400,000
PW - Capital Improvement Plan	Road & Bridge CIP	-	15,000,000	15,000,000	15,000,000	15,000,000	60,000,000
PW - Capital Improvement Plan	Welby Rd Ext. (Steele St) ³	2,000,000	-	-	-	-	2,000,000
PW - Capital Improvement Plan	York St Hwy 224 to 78th Av TIF ³	4,000,000	-	-	-	-	4,000,000
PW - Capital Improvement Plan	58th Ave Washington to York - TIF ³	1,000,000	-	-	-	-	1,000,000
PW - Capital Improvement Plan	Dahlia St Asphalt SW SH 224 I-76 ³	3,000,000	-	-	-	-	3,000,000
PW - Capital Improvement Plan	York St 78th to 88th - TIF ³	100,000	-	-	-	-	100,000
PW - Capital Improvement Plan	York St 58th to Hwy 224 - TIF ³	1,000,000	-	-	-	-	1,000,000
PW - Capital Improvement Plan	Pecos St 52nd/58th Ave - TIF ³	100,000	-	-	-	-	100,000
PW - Capital Improvement Plan	Goat Hill: Irving St, Hooker ³	250,000	-	-	-	-	250,000
PW - Capital Improvement Plan	Berkley Gardens Neighborhood ³	450,000	-	-	-	-	450,000
PW - Capital Improvement Plan	62nd Ave; Huron to Washington ³	1,000,000	-	-	-	-	1,000,000
PW - Capital Improvement Plan	E 73rd Ave: Race to Washington ³	100,000	-	-	-	-	100,000
PW - Capital Improvement Plan	88th Ave Bridge at Wolf Creek ³	1,000,000	-	-	-	-	1,000,000
PW - Capital Improvement Plan	Calhoun-Byers Road Bridge ³	1,000,000	-	-	-	-	1,000,000
Total - Road & Bridge Fund		\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 102,346,000
Open Space Projects	City View Park Improvements	650,000	-	-	-	-	650,000
Open Space Projects	Riverdale Bluffs Open Space	2,500,000	1,500,000	-	-	-	4,000,000
Open Space Projects	Animal Shelter Irrigation	500,000	-	-	-	-	500,000
Open Space Projects	Fairgrounds Enhancements	500,000	500,000	-	-	-	1,000,000
Open Space Projects	Park, Trail & OS Signage Improvements	500,000	500,000	500,000	-	-	1,500,000
Open Space Projects	South Platte River Bank Stabilization	100,000	-	-	-	-	100,000
Open Space Projects	Open Space Projects & Acquisitions	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Open Space Projects	Niver Creek Improvements	-	250,000	1,850,000	-	-	2,100,000
Total - Open Space Projects Fund		\$ 6,250,000	\$ 4,250,000	\$ 3,850,000	\$ 1,500,000	\$ 1,500,000	\$ 17,350,000
CASP Operations/Maintenance	Replace Rooftop HVAC Unit	35,000	-	-	-	-	35,000
CASP Operations/Maintenance	Replace 3/4 Ton Pickup Truck	50,000	53,000	56,000	-	-	159,000
CASP Operations/Maintenance	Replace Snow Removal Equipment	50,000	50,000	-	-	-	100,000
CASP Operations/Maintenance	Extend Taxiway R3	400,000	-	-	-	-	400,000
CASP Operations/Maintenance	SRE Overhead Door Replacement	105,000	-	-	-	-	105,000
CASP Operations/Maintenance	Install Perimeter Wildlife Fence	6,000,000	-	-	-	-	6,000,000
CASP ATCT	Replace Voice Switch ATCT	120,000	-	-	-	-	120,000
Total - Colorado Air & Space Port Fund		\$ 6,760,000	\$ 103,000	\$ 56,000	\$ -	\$ -	\$ 6,919,000
GRAND TOTAL		\$ 76,323,519	\$ 60,358,500	\$ 41,153,500	\$ 27,327,500	\$ 21,000,000	\$ 253,509,019

¹Projected expenditures in 2023-2026 are based on the best information available at the time of budget development. As multi-year projects progress, these amounts are subject to change.

²These requests are fleet replacements based on a replacement schedule that factors in vehicle age, maintenance costs, mileage, etc.

³Expenditures planned for 2022 are based on current contracts and are subject to change based on project readiness.

⁴The RRP - Multi Use Arena is in the process of being designed. Projected expenditures will be updated as the design is completed.

Adams County, Colorado
Countywide Fund Summary Overview
As of 10/13/2021

2022 Proposed Budget - Fund Balance Summary Overview													
Fund Name	Est. Beginning Fund Balance	2022 Proposed Revenues	Transfers In	2022 Total Proposed Revenues	2022 Proposed Operating Expenditures	Transfers Out	2022 Total Proposed Operating Expenses	2022 Proposed Capital Expenditures	2022 Total Proposed Expenditures	Projected Reserves/Designations	Estimated Unrestricted Funds Available for FY2022	Estimated Ending Fund Balance	% Change in Fund Balance FY21 vs. FY22
General	\$133,091,616	\$270,955,282	-	\$270,955,282	\$248,610,134	\$24,785,000	\$273,395,134	\$17,514,519	\$290,909,653	\$70,739,909	42,397,336	\$113,137,245	-15%
Special Revenue Funds													
CDBG	956,973	6,935,078	-	6,935,078	7,107,402	-	7,107,402	-	7,107,402	-	784,649	784,649	-18%
Conservation Trust	2,387,053	745,000	-	745,000	727,111	-	727,111	-	727,111	-	2,404,942	2,404,942	1%
CSBG	1,769	710,000	-	710,000	703,626	-	703,626	-	703,626	-	8,143	8,143	0%
Developmentally Disabled	745,373	2,383,126	-	2,383,126	2,154,702	-	2,154,702	-	2,154,702	-	973,797	973,797	31%
DIA Mitigation & Coord	340,798	8,000	-	8,000	45,000	-	45,000	-	45,000	-	303,798	303,798	-11%
FLATROCK Facility	1,476,030	920,760	-	920,760	375,684	-	375,684	-	375,684	100,000	1,921,106	2,021,106	37%
Head Start	18,649	5,390,135	50,000	5,440,135	5,408,986	-	5,408,986	-	5,408,986	-	49,798	49,798	167%
Open Space Projects	5,991,746	115,000	6,438,694	6,553,694	334,800	-	334,800	6,250,000	6,584,800	-	5,960,640	5,960,640	-1%
Open Space Sales Tax	55,815,701	24,467,585	-	24,467,585	22,708,466	6,438,694	29,147,160	-	29,147,160	40,905,679	10,230,447	51,136,126	-8%
Retirement	-	2,911,679	-	2,911,679	2,911,679	-	2,911,679	-	2,911,679	-	-	-	0%
Road and Bridge	67,926,462	59,670,489	-	59,670,489	56,434,096	976,000	57,410,096	15,000,000	72,410,096	15,000,000	40,186,855	55,186,855	-19%
Social Services	12,499,997	139,501,221	-	139,501,221	134,842,130	-	134,842,130	-	134,842,130	2,558,039	14,601,049	17,159,088	37%
Waste Management	3,753,020	530,000	-	530,000	376,255	-	376,255	-	376,255	3,753,020	153,745	3,906,765	4%
Workforce Development	258,383	5,822,210	-	5,822,210	5,822,814	-	5,822,814	-	5,822,814	-	257,779	257,779	0%
Enterprise Funds													
Colorado Air & Space Port	238,166	3,466,214	7,160,000	10,626,214	3,866,727	-	3,866,727	6,760,000	10,626,727	100,000	137,653	237,653	0%
Golf Course	3,566,272	3,237,000	-	3,237,000	2,585,609	-	2,585,609	216,000	2,801,609	-	4,001,663	4,001,663	12%
Stormwater Utility	6,255,350	2,322,000	-	2,322,000	966,402	-	966,402	300,000	1,266,402	100,000	7,210,948	7,310,948	17%
Capital Project Funds													
Capital Facilities	9,235,591	29,536,102	16,079,000	45,615,102	16,024,336	-	16,024,336	25,950,000	41,974,336	-	12,876,357	12,876,357	39%
Internal Service Funds													
Fleet	11,609,337	8,699,216	2,472,000	11,171,216	5,507,462	-	5,507,462	4,333,000	9,840,462	2,184,742	10,755,349	12,940,091	11%
Insurance	7,869,087	28,959,383	-	28,959,383	28,959,383	-	28,959,383	-	28,959,383	975,000	6,894,087	7,869,087	0%
TOTAL ADAMS COUNTY	\$324,037,373	\$597,285,480	\$32,199,694	\$629,485,174	\$546,472,804	\$32,199,694	\$578,672,498	\$76,323,519	\$654,996,017	\$136,416,389	\$162,110,141	\$298,526,530	-8%

2022 Fund Summary Operating Report

00001 General

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00001 General						
5000 Revenues						
5001 Taxes	182,937,940.77-	192,705,097.00-	213,665,853.00-			213,665,853.00-
5120 Licenses & Permits	3,697,614.41-	2,555,983.00-	2,657,545.00-			2,657,545.00-
5219 Intergov'tl Revenue	102,715,228.16-	11,935,686.00-	11,286,476.00-			11,286,476.00-
5800 Charges for Services	31,559,883.15-	31,791,138.00-	34,237,311.00-			34,237,311.00-
6480 Fines & Forfeitures	344,798.24-	600,000.00-	260,000.00-			260,000.00-
6550 Investment Income	6,667,409.56-	1,500,000.00-	1,500,000.00-			1,500,000.00-
6600 Misc Revenues	7,457,811.15-	7,050,358.00-	7,348,097.00-			7,348,097.00-
6900 Gain(Loss) On Sales						
6920 Other Finance Sources	9,907,915.10-					
5000 Revenues	345,288,600.54-	248,138,262.00-	270,955,282.00-			270,955,282.00-
7000 Expenditures						
7001 Personnel Services	147,233,784.42	147,721,502.00	165,179,871.00	611,034.00		165,790,905.00
7200 O&M and Services	69,088,912.48	68,347,573.00	64,844,647.00	9,469,548.00		74,314,195.00
8700 Debt Service						
8800 Governmental Services	81,674,618.78	7,388,879.00	7,961,034.00	544,000.00		8,505,034.00
9000 Capital	9,679,008.27	6,151,893.00			17,514,519.00	17,514,519.00
9800 Other Financing Uses	15,778,951.00	14,617,434.00	24,785,000.00			24,785,000.00
7000 Expenditures	323,455,274.95	244,227,281.00	262,770,552.00	10,624,582.00	17,514,519.00	290,909,653.00
00001 General	21,833,325.59-	3,910,981.00-	8,184,730.00-	10,624,582.00	17,514,519.00	19,954,371.00

2022 Fund Summary Operating Report

00004 Capital Facilities Fund

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00004 Capital Facilities Fund						
5000 Revenues						
5001 Taxes	27,954,514.46-	26,695,964.00-	29,361,102.00-			29,361,102.00-
5219 Intergov'tl Revenue						
5800 Charges for Services						
6550 Investment Income	134,032.80-	175,000.00-	175,000.00-			175,000.00-
6600 Misc Revenues	3,886,563.87-	2,000,000.00-				
6920 Other Finance Sources	1,069,456.00-	13,850,434.00-	16,079,000.00-			16,079,000.00-
5000 Revenues	33,044,567.13-	42,721,398.00-	45,615,102.00-			45,615,102.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	346,001.27	880,000.00	1,005,000.00			1,005,000.00
8700 Debt Service	15,167,624.00	15,168,609.00	15,019,336.00			15,019,336.00
8800 Governmental Services						
9000 Capital	21,061,549.19	17,275,000.00			25,950,000.00	25,950,000.00
9800 Other Financing Uses						
7000 Expenditures	36,575,174.46	33,323,609.00	16,024,336.00		25,950,000.00	41,974,336.00
00004 Capital Facilities Fund	3,530,607.33	9,397,789.00-	29,590,766.00-		25,950,000.00	3,640,766.00-

2022 Fund Summary Operating Report

00005 Golf Course Fund (Enterprise)

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00005 Golf Course Fund (Enter						
5000 Revenues						
5001 Taxes						
5219 Intergov'tl Revenue						
5800 Charges for Services	3,620,734.94-	2,920,500.00-	2,954,500.00-			2,954,500.00-
6550 Investment Income	26,347.26-	37,500.00-	37,500.00-			37,500.00-
6600 Misc Revenues	226,411.14-	245,000.00-	245,000.00-			245,000.00-
6900 Gain(Loss) On Sales	5,450.00-					
6920 Other Finance Sources						
5000 Revenues	3,878,943.34-	3,203,000.00-	3,237,000.00-			3,237,000.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	2,857,493.06	2,571,609.00	2,471,609.00	114,000.00		2,585,609.00
8700 Debt Service						
9000 Capital		3,288,500.00			216,000.00	216,000.00
9800 Other Financing Uses						
7000 Expenditures	2,857,493.06	5,860,109.00	2,471,609.00	114,000.00	216,000.00	2,801,609.00
00005 Golf Course Fund (Enter	1,021,450.28-	2,657,109.00	765,391.00-	114,000.00	216,000.00	435,391.00-

2022 Fund Summary Operating Report

00006 Fleet Mgmt. (Internal Service)

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00006 Fleet Mgmt. (Internal S						
5000 Revenues						
5800 Charges for Services						
6600 Misc Revenues	7,617,517.84-	8,741,728.00-	8,249,216.00-			8,249,216.00-
6900 Gain(Loss) On Sales	401,315.64-	410,000.00-	450,000.00-			450,000.00-
6920 Other Finance Sources	1,074,472.00-	342,000.00-	2,472,000.00-			2,472,000.00-
5000 Revenues	9,093,305.48-	9,493,728.00-	11,171,216.00-			11,171,216.00-
7000 Expenditures						
7001 Personnel Services	1,738,970.05	1,812,546.00	2,079,105.00	18,000.00		2,097,105.00
7200 O&M and Services	6,570,502.10	3,389,353.00	3,410,357.00			3,410,357.00
8800 Governmental Services						
9000 Capital		2,893,000.00			4,333,000.00	4,333,000.00
9800 Other Financing Uses						
7000 Expenditures	8,309,472.15	8,094,899.00	5,489,462.00	18,000.00	4,333,000.00	9,840,462.00
00006 Fleet Mgmt. (Internal S	783,833.33-	1,398,829.00-	5,681,754.00-	18,000.00	4,333,000.00	1,330,754.00-

2022 Fund Summary Operating Report

00007 Stormwater Utility(Enterprise)

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00007 Stormwater Utility(Ente						
5000 Revenues						
5001 Taxes						
5219 Intergov'tl Revenue						
5800 Charges for Services	2,371,489.62-	2,322,000.00-	2,322,000.00-			2,322,000.00-
6550 Investment Income						
6600 Misc Revenues	2,183.90					
6900 Gain(Loss) On Sales						
6920 Other Finance Sources						
5000 Revenues	2,369,305.72-	2,322,000.00-	2,322,000.00-			2,322,000.00-
7000 Expenditures						
7001 Personnel Services	356,594.01	364,616.00	426,170.00			426,170.00
7200 O&M and Services	354,059.03	539,788.00	540,232.00			540,232.00
8800 Governmental Services						
9000 Capital		1,500,000.00			300,000.00	300,000.00
9800 Other Financing Uses						
7000 Expenditures	710,653.04	2,404,404.00	966,402.00		300,000.00	1,266,402.00
00007 Stormwater Utility(Ente	1,658,652.68-	82,404.00	1,355,598.00-		300,000.00	1,055,598.00-

2022 Fund Summary Operating Report

00013 Road & Bridge

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00013 Road & Bridge						
5000 Revenues						
5001 Taxes	46,018,496.27-	43,996,975.00-	47,628,791.00-			47,628,791.00-
5120 Licenses & Permits	225,168.03-	300,000.00-	250,000.00-			250,000.00-
5219 Intergov'tl Revenue	8,755,039.42-	9,011,717.00-	9,099,698.00-			9,099,698.00-
5800 Charges for Services	3,757,932.74-	2,215,000.00-	2,666,000.00-			2,666,000.00-
6480 Fines & Forfeitures	17,506.56-	20,000.00-	20,000.00-			20,000.00-
6550 Investment Income	48,090.26-	28,000.00-	4,000.00-			4,000.00-
6600 Misc Revenues	56,067.05	2,000.00-	2,000.00-			2,000.00-
6920 Other Finance Sources						
5000 Revenues	58,766,166.23-	55,573,692.00-	59,670,489.00-			59,670,489.00-
7000 Expenditures						
7001 Personnel Services	8,811,366.41	9,656,078.00	10,411,084.00			10,411,084.00
7200 O&M and Services	17,379,962.43	22,559,547.00	22,155,533.00	412,200.00		22,567,733.00
8700 Debt Service						
8800 Governmental Services	22,884,159.25	23,783,124.00	20,455,279.00	3,000,000.00		23,455,279.00
9000 Capital	8,314,422.32	17,140,000.00			15,000,000.00	15,000,000.00
9800 Other Financing Uses	344,977.00	25,000.00	976,000.00			976,000.00
7000 Expenditures	57,734,887.41	73,163,749.00	53,997,896.00	3,412,200.00	15,000,000.00	72,410,096.00
00013 Road & Bridge	1,031,278.82-	17,590,057.00	5,672,593.00-	3,412,200.00	15,000,000.00	12,739,607.00

2022 Fund Summary Operating Report

00015 Social Services

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00015 Social Services						
5000 Revenues						
5001 Taxes	17,970,409.69-	19,030,257.00-	20,891,761.00-			20,891,761.00-
5120 Licenses & Permits						
5219 Intergov'tl Revenue	107,975,044.91-	104,713,401.00-	118,609,460.00-			118,609,460.00-
5800 Charges for Services						
6480 Fines & Forfeitures						
6550 Investment Income						
6600 Misc Revenues	4,648.50-					
6900 Gain(Loss) On Sales						
6920 Other Finance Sources						
5000 Revenues	125,950,103.10-	123,743,658.00-	139,501,221.00-			139,501,221.00-
6995 Cost of Goods Sold						
6996 Cost of Goods Sold						
6995 Cost of Goods Sold						
7000 Expenditures						
7001 Personnel Services	52,814,710.94	57,332,878.00	60,801,336.00			60,801,336.00
7200 O&M and Services	72,374,576.54	64,865,009.00	74,040,794.00			74,040,794.00
8700 Debt Service						
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	125,189,287.48	122,197,887.00	134,842,130.00			134,842,130.00
00015 Social Services	760,815.62-	1,545,771.00-	4,659,091.00-			4,659,091.00-

2022 Fund Summary Operating Report

00018 Retirement Fund

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00018 Retirement Fund						
5000 Revenues						
5001 Taxes	2,503,636.20-	2,652,242.00-	2,911,679.00-			2,911,679.00-
5800 Charges for Services						
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues	2,503,636.20-	2,652,242.00-	2,911,679.00-			2,911,679.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	2,503,636.20	2,652,242.00	2,911,679.00			2,911,679.00
9800 Other Financing Uses						
7000 Expenditures	2,503,636.20	2,652,242.00	2,911,679.00			2,911,679.00
00018 Retirement Fund						

2022 Fund Summary Operating Report

00019 Insurance (Internal Service)

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00019 Insurance (Internal Ser						
5000 Revenues						
5001 Taxes						
5800 Charges for Services	23,178,946.61-	28,902,509.00-	28,959,383.00-			28,959,383.00-
6480 Fines & Forfeitures						
6600 Misc Revenues	63,727.99-					
6920 Other Finance Sources						
5000 Revenues	23,242,674.60-	28,902,509.00-	28,959,383.00-			28,959,383.00-
7000 Expenditures						
7001 Personnel Services	934,825.06	987,564.00	1,094,848.00			1,094,848.00
7200 O&M and Services	22,257,760.84	27,914,945.00	27,165,035.00	699,500.00		27,864,535.00
8700 Debt Service						
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	23,192,585.90	28,902,509.00	28,259,883.00	699,500.00		28,959,383.00
00019 Insurance (Internal Ser	50,088.70-		699,500.00-	699,500.00		

2022 Fund Summary Operating Report

00020 Developmentally Disabled Fund

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00020 Developmentally Disable						
5000 Revenues						
5001 Taxes	2,049,940.26-	2,170,784.00-	2,383,126.00-			2,383,126.00-
5800 Charges for Services						
5000 Revenues	2,049,940.26-	2,170,784.00-	2,383,126.00-			2,383,126.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	30,740.21	30,665.00	34,190.00			34,190.00
8800 Governmental Services	1,620,512.00	1,620,512.00	1,620,512.00	500,000.00		2,120,512.00
7000 Expenditures	1,651,252.21	1,651,177.00	1,654,702.00	500,000.00		2,154,702.00
00020 Developmentally Disable	398,688.05-	519,607.00-	728,424.00-	500,000.00		228,424.00-

2022 Fund Summary Operating Report

00024 Conservation Trust

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00024 Conservation Trust						
5000 Revenues						
5120 Licenses & Permits						
5219 Intergov'tl Revenue	754,096.60-	725,000.00-	725,000.00-			725,000.00-
5800 Charges for Services						
6480 Fines & Forfeitures						
6550 Investment Income	14,209.75-	20,000.00-	20,000.00-			20,000.00-
6600 Misc Revenues						
6900 Gain(Loss) On Sales						
6920 Other Finance Sources						
5000 Revenues	768,306.35-	745,000.00-	745,000.00-			745,000.00-
7000 Expenditures						
7001 Personnel Services	586,544.29	598,037.00	646,211.00			646,211.00
7200 O&M and Services	40,991.59	65,900.00	65,900.00	15,000.00		80,900.00
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	627,535.88	663,937.00	712,111.00	15,000.00		727,111.00
00024 Conservation Trust	140,770.47-	81,063.00-	32,889.00-	15,000.00		17,889.00-

2022 Fund Summary Operating Report

00025 Waste Management

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00025 Waste Management						
5000 Revenues						
5800 Charges for Services	605,081.40-	545,000.00-	530,000.00-			530,000.00-
6550 Investment Income						
6600 Misc Revenues						
6920 Other Finance Sources	4,200,000.00-					
5000 Revenues	4,805,081.40-	545,000.00-	530,000.00-			530,000.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	4,857,767.29	376,255.00	376,255.00			376,255.00
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	4,857,767.29	376,255.00	376,255.00			376,255.00
00025 Waste Management	52,685.89	168,745.00-	153,745.00-			153,745.00-

2022 Fund Summary Operating Report

00027 Open Space Projects Fund

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00027 Open Space Projects Fun						
5000 Revenues						
5219 Intergov'tl Revenue						
6550 Investment Income	28,791.12-	40,000.00-	40,000.00-			40,000.00-
6600 Misc Revenues	85,440.14-		75,000.00-			75,000.00-
6920 Other Finance Sources	2,405,849.53-	3,308,102.00-	6,438,694.00-			6,438,694.00-
5000 Revenues	2,520,080.79-	3,348,102.00-	6,553,694.00-			6,553,694.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	303,115.95	694,800.00	94,800.00	240,000.00		334,800.00
8800 Governmental Services						
9000 Capital	645,534.58	3,000,000.00			6,250,000.00	6,250,000.00
9800 Other Financing Uses						
7000 Expenditures	948,650.53	3,694,800.00	94,800.00	240,000.00	6,250,000.00	6,584,800.00
00027 Open Space Projects Fun	1,571,430.26-	346,698.00	6,458,894.00-	240,000.00	6,250,000.00	31,106.00

2022 Fund Summary Operating Report

00028 Open Space Sales Tax Fund

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00028 Open Space Sales Tax Fu						
5000 Revenues						
5001 Taxes	23,292,320.98-	22,246,637.00-	24,467,585.00-			24,467,585.00-
6550 Investment Income	354,628.26-	500,000.00-				
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues	23,646,949.24-	22,746,637.00-	24,467,585.00-			24,467,585.00-
7000 Expenditures						
7001 Personnel Services	145,117.82	68,579.00	70,545.00			70,545.00
7200 O&M and Services	101,321.85	98,322.00	98,382.00			98,382.00
8800 Governmental Services	17,519,829.91	20,493,602.00	22,539,539.00			22,539,539.00
9000 Capital						
9800 Other Financing Uses	2,405,849.53	3,308,102.00	6,438,694.00			6,438,694.00
7000 Expenditures	20,172,119.11	23,968,605.00	29,147,160.00			29,147,160.00
00028 Open Space Sales Tax Fu	3,474,830.13-	1,221,968.00	4,679,575.00			4,679,575.00

2022 Fund Summary Operating Report

00029 Noise Mitigation Fund

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00029 Noise Mitigation Fund						
5000 Revenues						
5219 Intergov'tl Revenue						
5800 Charges for Services						
6480 Fines & Forfeitures						
6550 Investment Income	5,223.30-	10,000.00-	8,000.00-			8,000.00-
6920 Other Finance Sources						
5000 Revenues	5,223.30-	10,000.00-	8,000.00-			8,000.00-
7000 Expenditures						
7200 O&M and Services		45,000.00	45,000.00			45,000.00
8800 Governmental Services						
9800 Other Financing Uses						
7000 Expenditures		45,000.00	45,000.00			45,000.00
00029 Noise Mitigation Fund	5,223.30-	35,000.00	37,000.00			37,000.00

2022 Fund Summary Operating Report

00030 Community Dev Block Grant Fund

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00030 Community Dev Block Gra						
5000 Revenues						
5001 Taxes						
5219 Intergov'tl Revenue	1,122,464.28-	6,585,078.00-	6,585,078.00-			6,585,078.00-
5800 Charges for Services						
6550 Investment Income	1,425.10-					
6600 Misc Revenues	209,366.57-	350,000.00-	350,000.00-			350,000.00-
6920 Other Finance Sources						
5000 Revenues	1,333,255.95-	6,935,078.00-	6,935,078.00-			6,935,078.00-
7000 Expenditures						
7001 Personnel Services	260,628.18	303,488.00	321,252.00			321,252.00
7200 O&M and Services	64,896.12	148,992.00	262,492.00			262,492.00
8700 Debt Service						
8800 Governmental Services	1,651,042.60	6,710,658.00	6,523,658.00			6,523,658.00
9000 Capital						
9800 Other Financing Uses	482,915.10					
7000 Expenditures	2,459,482.00	7,163,138.00	7,107,402.00			7,107,402.00
00030 Community Dev Block Gra	1,126,226.05	228,060.00	172,324.00			172,324.00

2022 Fund Summary Operating Report

00031 Headstart Fund

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00031 Headstart Fund						
5000 Revenues						
5120 Licenses & Permits						
5219 Intergov'tl Revenue	5,228,507.32-	5,330,845.00-	5,390,135.00-			5,390,135.00-
6600 Misc Revenues	7,944.08-					
6920 Other Finance Sources	50,000.00-	50,000.00-	50,000.00-			50,000.00-
5000 Revenues	5,286,451.40-	5,380,845.00-	5,440,135.00-			5,440,135.00-
7000 Expenditures						
7001 Personnel Services	4,347,875.76	4,278,806.00	4,312,600.00			4,312,600.00
7200 O&M and Services	938,575.64	1,102,039.00	1,096,386.00			1,096,386.00
8700 Debt Service						
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	5,286,451.40	5,380,845.00	5,408,986.00			5,408,986.00
00031 Headstart Fund			31,149.00-			31,149.00-

2022 Fund Summary Operating Report

00034 Comm Services Blk Grant Fund

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00034 Comm Services Blk Grant						
5000 Revenues						
5219 Intergov'tl Revenue	709,783.44-	690,000.00-	710,000.00-			710,000.00-
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues	709,783.44-	690,000.00-	710,000.00-			710,000.00-
7000 Expenditures						
7001 Personnel Services	144,093.75	151,329.00	175,189.00			175,189.00
7200 O&M and Services	61,090.29	33,950.00	50,000.00			50,000.00
8700 Debt Service						
8800 Governmental Services	504,599.40	502,952.00	478,437.00			478,437.00
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	709,783.44	688,231.00	703,626.00			703,626.00
00034 Comm Services Blk Grant		1,769.00-	6,374.00-			6,374.00-

2022 Fund Summary Operating Report

00035 Workforce & Business Center

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00035 Workforce & Business Ce						
5000 Revenues						
5219 Intergov'tl Revenue	4,191,871.70-	5,272,210.00-	5,822,210.00-			5,822,210.00-
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues	4,191,871.70-	5,272,210.00-	5,822,210.00-			5,822,210.00-
7000 Expenditures						
7001 Personnel Services	3,339,545.18	3,484,514.00	3,159,238.00			3,159,238.00
7200 O&M and Services	864,080.19	839,720.00	1,715,600.00			1,715,600.00
8800 Governmental Services		947,976.00	947,976.00			947,976.00
9000 Capital						
7000 Expenditures	4,203,625.37	5,272,210.00	5,822,814.00			5,822,814.00
00035 Workforce & Business Ce	11,753.67		604.00			604.00

2022 Fund Summary Operating Report

00043 Colorado Air & Space Port Fund

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00043 Colorado Air & Space Po						
5000 Revenues						
5001 Taxes						
5120 Licenses & Permits						
5219 Intergov'tl Revenue	387,076.72-	35,000.00-	54,700.00-			54,700.00-
5800 Charges for Services	2,595,719.57-	3,097,548.00-	3,411,514.00-			3,411,514.00-
6480 Fines & Forfeitures						
6550 Investment Income						
6600 Misc Revenues	23,518.53-					
6900 Gain(Loss) On Sales						
6920 Other Finance Sources	400,000.00-	400,000.00-	7,160,000.00-			7,160,000.00-
5000 Revenues	3,406,314.82-	3,532,548.00-	10,626,214.00-			10,626,214.00-
6995 Cost of Goods Sold						
6996 Cost of Goods Sold						
6995 Cost of Goods Sold						
7000 Expenditures						
7001 Personnel Services	1,465,239.58	1,572,634.00	1,660,376.00			1,660,376.00
7200 O&M and Services	3,149,085.46	2,650,711.00	2,206,351.00			2,206,351.00
8700 Debt Service						
8800 Governmental Services						
9000 Capital		180,000.00			6,760,000.00	6,760,000.00
9800 Other Financing Uses						
7000 Expenditures	4,614,325.04	4,403,345.00	3,866,727.00		6,760,000.00	10,626,727.00
00043 Colorado Air & Space Po	1,208,010.22	870,797.00	6,759,487.00-		6,760,000.00	513.00

2022 Fund Summary Operating Report

00050 FLATROCK Facility Fund

Description	2020 Actual	2021 Budget Adopted	2022 Budget Proposed	2022 Business Case Proposed	2022 5 Year Plan Proposed	2022 Total Budget Proposed
00050 FLATROCK Facility Fund						
5000 Revenues						
5001 Taxes						
5219 Intergov'tl Revenue						
5800 Charges for Services	595,009.00-	736,475.00-	899,550.00-			899,550.00-
6550 Investment Income						
6600 Misc Revenues	13,153.54-	15,000.00-	21,210.00-			21,210.00-
6920 Other Finance Sources						
5000 Revenues	608,162.54-	751,475.00-	920,760.00-			920,760.00-
7000 Expenditures						
7001 Personnel Services	108,975.97	127,753.00	133,396.00			133,396.00
7200 O&M and Services	123,596.21	222,288.00	222,288.00	20,000.00		242,288.00
8800 Governmental Services						
9000 Capital	9,848.00					
9800 Other Financing Uses						
7000 Expenditures	242,420.18	350,041.00	355,684.00	20,000.00		375,684.00
00050 FLATROCK Facility Fund	365,742.36-	401,434.00-	565,076.00-	20,000.00		545,076.00-
GRAND TOTAL	<u>1,844,991.59</u>	<u>5,606,105.00</u>	<u>66,455,958.00-</u>	<u>15,643,282.00</u>	<u>76,323,519.00</u>	<u>25,510,843.00</u>

