



ADAMS COUNTY

COLORADO
BOARD OF COUNTY COMMISSIONERS

Eva J. Henry - District #1
Charles "Chaz" Tedesco - District #2
Erik Hansen - District #3
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**STUDY SESSION AGENDA
TUESDAY
August 29, 2017**

ALL TIMES LISTED ON THIS AGENDA ARE SUBJECT TO CHANGE.

11:00 A.M.	ATTENDEE(S):	John Douglas / Jennifer Ludwig / Theresa Fox / Patty Buckle / Carole Adducci / Rosanna Reyes / Naomi Steenson
	ITEM:	2018 Proposed Budget – Tri –County Health Department
12:00 P.M.	ATTENDEE(S):	Raymond Gonzales
	ITEM:	Administrative Item Review / Commissioner Communications

(AND SUCH OTHER MATTERS OF PUBLIC BUSINESS WHICH MAY ARISE)

AGENDA IS SUBJECT TO CHANGE



STUDY SESSION AGENDA ITEM

DATE: August 29, 2017
SUBJECT: 2018 Budget Proposal
FROM: John M. Douglas, Jr. , MD
AGENCY/DEPARTMENT: Tri-County Health Department
ATTENDEES: John M. Douglas Jr., MD, Executive Director Jennifer Ludwig, Deputy Director Theresa Fox, Director of Administration and Finance Patty Buckle, Controller Carole Adducci, Board of Health Rosanna Reyes, Board of Health Naomi Steenson, Vice-President, Board of Health
PURPOSE OF ITEM: To present our 2018 proposed budget to the Board of County Commissioners
STAFF RECOMMENDATION: TCHD requests that the Commissioners consider approving our requested population and county per capita rate increases.

BACKGROUND:

TCHD is the District Local Public Health Agency serving Adams, Arapahoe and Douglas Counties and is supported by general funds allocated by each county in addition to state general funds, categorical grants, state/federal funding sources, and some fee for services programs. The budget request will be presented to all three Boards of County Commissioners in August for consideration prior to a three-way discussion at the Ten-County Meeting.

AGENCIES, DEPARTMENTS OR OTHER OFFICES INVOLVED:

None

ATTACHED DOCUMENTS:

FY 2018 PowerPoint presentation

2018 Proposed Budget book

Link to our 2018 Proposed Budget book: <http://www.tchd.org/DocumentCenter/View/4513>

FISCAL IMPACT:

Please check if there is no fiscal impact . If there is fiscal impact, please fully complete the section below.

Fund:

Cost Center:

	Object Account	Subledger	Amount
Current Budgeted Revenue:			
Additional Revenue not included in Current Budget:			
Total Revenues:			

	Object Account	Subledger	Amount
Current Budgeted Operating Expenditure:			3,408,628
Add'l Operating Expenditure not included in Current Budget:			125,931
Current Budgeted Capital Expenditure:			
Add'l Capital Expenditure not included in Current Budget:			
Total Expenditures:			<u>3,534,559</u>

New FTEs requested: YES X NO

Future Amendment Needed: YES X NO


Additional Note:

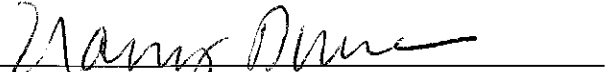
Our budget request is similar for all three counties and is based on a population-based increase of 2.7% to match projected population growth and a per capita rate increase of \$0.06 (from \$6.66 to \$6.72). The rationale for the increased funding is to strengthen organizational core capacity and maintain high quality of services for the community by supporting:

- A 3.5% merit pool increase for General Fund supported staff
- Health insurance increase for General Fund supported staff
- Substance abuse prevention program support which includes 2.2 FTE

APPROVAL SIGNATURES:

APPROVAL OF FISCAL IMPACT:


Raymond H. Gonzales, Interim County Manager


Nancy Dine
Budget / Finance

Bryan Ostler, Interim Deputy County Manager

Patti Duncan, Interim Deputy County Manager

Tri-County Health Department 2018 Proposed Budget

John M. Douglas, Jr., MD
Executive Director
Tri-County Health Department

Adams County Board of Commissioners
August 29, 2017



Overview

- Quick updates
 - Recent TCHD highlights
 - New funding support for high priority programs
- FY18 Budget request

TCHD 2016 Annual Report

The Determinants of Health

2016 Annual Report • Published June 2017

Administrative:
 John W. Buckner, Jr., MD
 Executive Director
 Director of Operations
 Director of Health Care
 Director of Public Health
 Director of Community Health
 Director of Health Services
 Director of Health Information Systems
 Director of Health Equity
 Director of Health Policy
 Director of Health Law
 Director of Health Finance
 Director of Health Administration
 Director of Health Compliance
 Director of Health Quality
 Director of Health Safety
 Director of Health Security
 Director of Health Emergency
 Director of Health Preparedness
 Director of Health Resilience
 Director of Health Sustainability
 Director of Health Innovation
 Director of Health Research
 Director of Health Evaluation
 Director of Health Monitoring
 Director of Health Assessment
 Director of Health Surveillance
 Director of Health Investigation
 Director of Health Control
 Director of Health Promotion
 Director of Health Protection
 Director of Health Prevention
 Director of Health Control
 Director of Health Promotion
 Director of Health Protection
 Director of Health Prevention

Annual Report:
 This report provides information on the health status of the Tri-County region and the services provided by the Tri-County Health Department. The report is published annually and is available in both print and electronic formats. For more information, visit www.tchd.org.

2016 County Appropriations

Health Care	\$4,211,299
Public Health	\$4,847,000
Community Health	\$4,847,000
Health Information Systems	\$4,847,000
Health Equity	\$4,847,000
Health Policy	\$4,847,000
Health Law	\$4,847,000
Health Finance	\$4,847,000
Health Administration	\$4,847,000
Health Compliance	\$4,847,000
Health Quality	\$4,847,000
Health Safety	\$4,847,000
Health Security	\$4,847,000
Health Emergency	\$4,847,000
Health Preparedness	\$4,847,000
Health Resilience	\$4,847,000
Health Sustainability	\$4,847,000
Health Innovation	\$4,847,000
Health Research	\$4,847,000
Health Evaluation	\$4,847,000
Health Monitoring	\$4,847,000
Health Assessment	\$4,847,000
Health Surveillance	\$4,847,000
Health Investigation	\$4,847,000
Health Control	\$4,847,000
Health Promotion	\$4,847,000
Health Protection	\$4,847,000
Health Prevention	\$4,847,000

2016 Population Base

Adults (18+)	421,000
Children (0-17)	84,200
Total Population	505,200

2016 Statement of Revenue and Expenses

Revenue	\$11,234,567
Expenses	\$11,234,567
Net Income	\$0

TCHD Balance Sheet

Assets	\$11,234,567
Liabilities	\$11,234,567
Equity	\$0

Selected Public Health Services Provided by TCHD

Communicable Disease Control	28
Immunization Services	4,847
Maternal and Child Health	27
Oral Health	44
Substance Abuse	10
Tobacco Use	9

Immunization Services

Immunization Services	4,847
Maternal and Child Health	27
Oral Health	44
Substance Abuse	10
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Maternal and Child Health

Maternal and Child Health	27
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Hepatitis A in Metro Area

- 51 cases in CO in 2017
 - 15 from TCHD area
 - 53% hospitalized
 - 1 death
- TCHD has worked with other PH agencies to inform public and conduct vaccine outreach clinics
 - 84 vaccinated at 6 clinics
 - Public information via Facebook, Instagram, male dating sites

HEALTH UPDATE | Continued increase in hepatitis A cases, especially among men who have sex with men (MSM) | July 5, 2017

Health care providers: Please distribute widely in your office

This information is for the public health and health care community. Do not post this document on a public web or social media site.

Key points

- Forty-three cases of confirmed hepatitis A infection have been reported in Colorado during 2017, which is a sharp increase from baseline rates. All cases are adults. 74 percent (32) are male. One death has occurred.
- No common exposure such as a restaurant or specific food item has been identified. Only two cases report international travel during their incubation periods.
- At least 15 of the male cases have occurred in men who have sex with men (MSM), a group for whom routine hepatitis A vaccine is recommended by the Advisory Committee on Immunization Practices (ACIP).
- Five secondary cases have occurred among household contacts of hepatitis A cases.
- Hepatitis A is a vaccine-preventable disease. CDPHE strongly recommends that all MSM receive two doses of hepatitis A vaccine, along with people in the other vaccine priority groups described below.

Background information

Since Jan. 1, 2017, a total of 43 confirmed cases of hepatitis A have been reported to the Colorado Department of Public Health and Environment (CDPHE). This represents a sharp increase in hepatitis A over baseline rates. In 2016, a total of 23 cases were reported in the state.

Hepatitis A skyrocketing in Colorado

POSTED 11:11 AM, MAY 10, 2017, BY AARON L. ERICKSON

FACEBOOK 10

TWITTER

LINKEDIN

PINTEREST

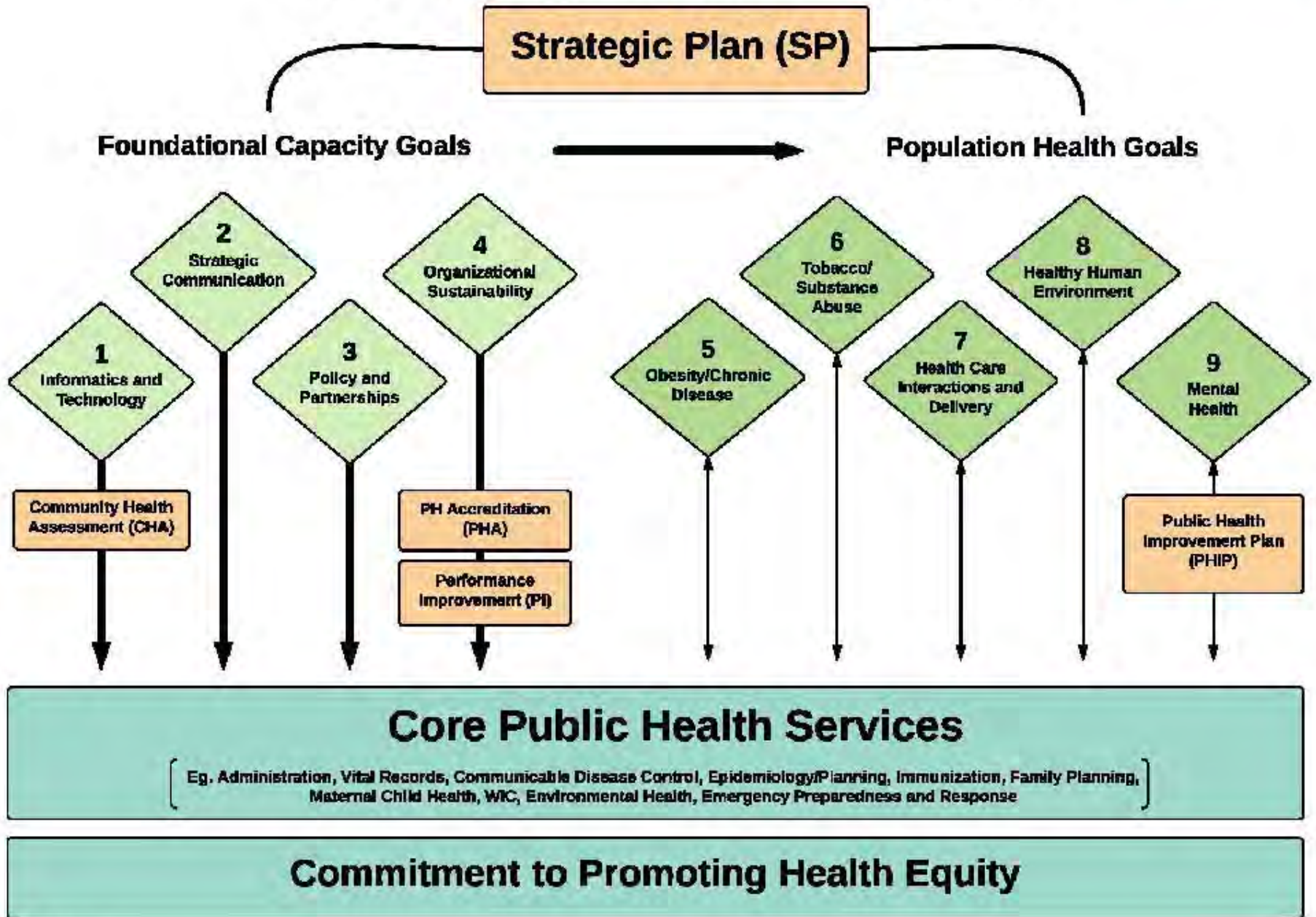


DENVER -- Colorado has seen more cases of hepatitis A this year than the state typically gets in an entire year, the Colorado Department of Public Health and Environment said Wednesday.

Awards from National Association of City and County Health Officials (NACCHO)

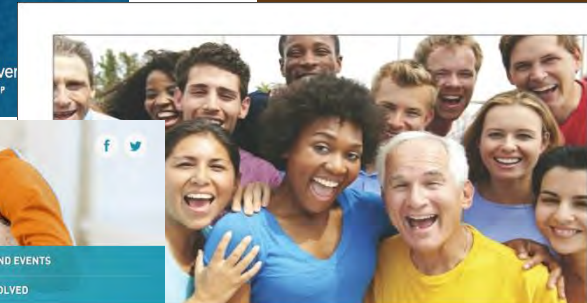
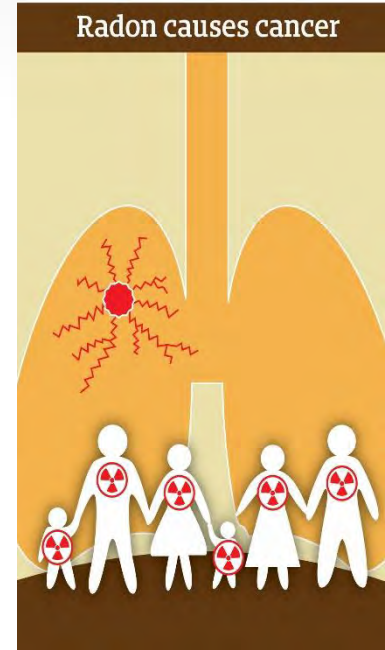
- 2017 NACCHO Model Practices:
 - *Implementing a Noncompetitive Funding Process to Engage School District Partners in Tobacco Prevention*
 - *Rabies Prevention: A Multijurisdictional Collaborative Between Public Health and Community Partners*
- 2017 NACCHO Promising Practices:
 - *TCHD Retail Food Program Quality Improvement Process*
 - *Metro Denver Partnership for Health*
- TCHD has received 20 Model Practices over 14 consecutive years (2004-2017)

TCHD Strategic Initiatives Framework



Strategic Communication

- Improve TCHD brand
 - Clarify our services and the role of public health to community
- Collaborate on external communication
 - County PIOs
 - Aurora and other cities
 - Other Metro health Depts
- Improve internal communication



Mental Health
important as physical health

The warning signs are there. Do you know what to look for?

Mental Health First Aid can help you with what to say and do. By becoming Mental Health First Aid Certified, you'll learn the signs of mental health challenges, how to act, and how to connect those in crisis with support systems.
www.mhfaco.org

Colorado Crisis Services can assist you with where to get help. They provide confidential and immediate support if you don't know where to begin getting help with mental health, substance use or emotional support for yourself or someone you know.
www.coloradocrisiservices.org
1-844-493-TALK (8255)

USA MENTAL HEALTH FIRST AID COLORADO

Tri-County

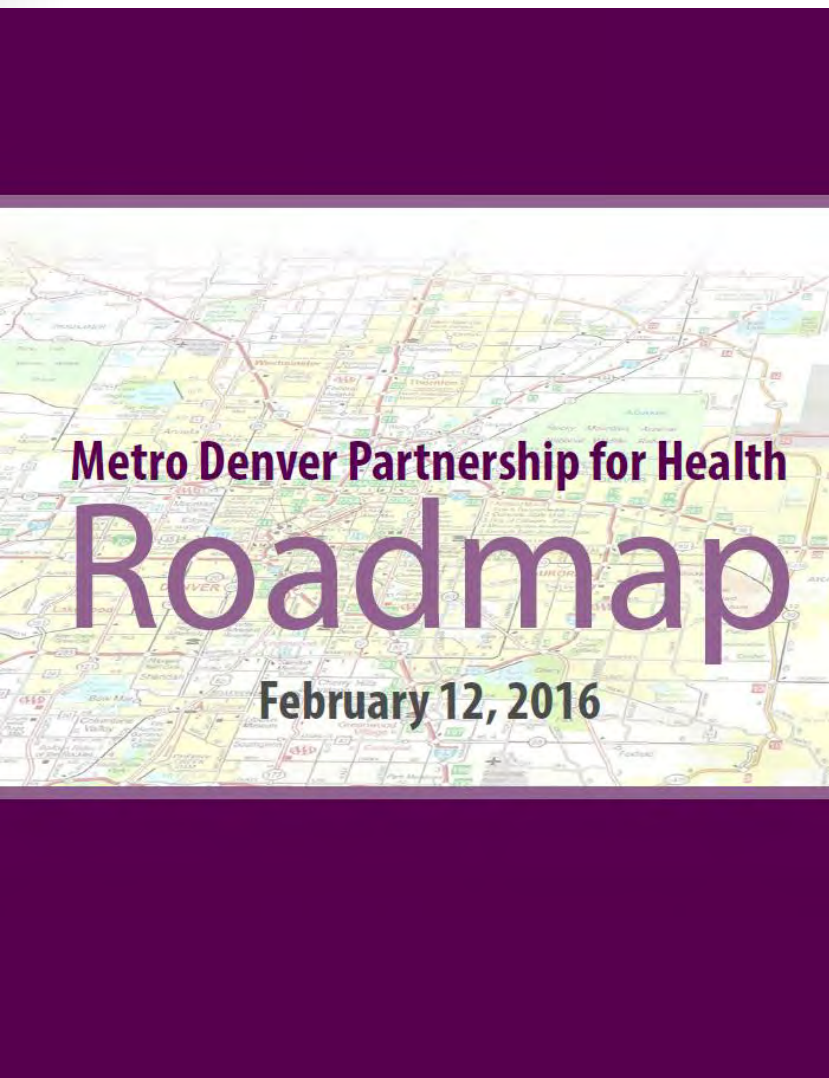
adults
e youth
a mental
very year.

ression, anxiety,
diction disorders.

This "healthy happy state" with our "back-up attitude" can make it difficult to talk about how we are feeling, or to seek help.

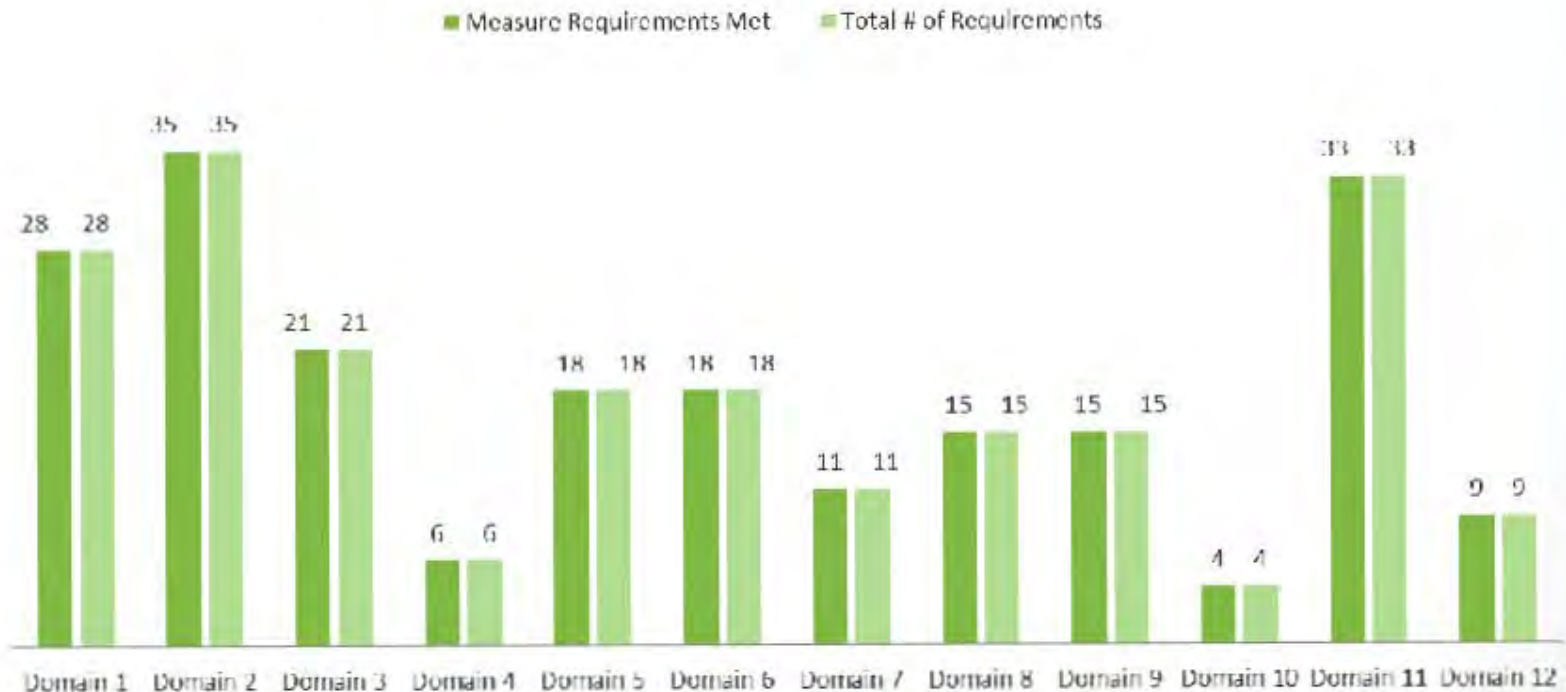
But help is available, including hotlines, professional care, peer specialists and self-help resources.

Partnerships Are Key



- TCHD has a growing collaboration with other Metro area Health Depts
 - Boulder
 - Broomfield
 - Denver
 - Jefferson
- Key areas of focus
 - Behavioral Health
 - Data Sharing
 - Healthy Eating Active Living
 - Partner Alignment
 - Hospitals
 - *Human Services*
 - *Environmental Health/Climate Change*
 - Recognized as a NACCHO Promising Practice

Public Health Accreditation Requirement Completion Progress 1/2017



Site Visit: Sept 18-19
 PHA Board meeting (accreditation
 decision): November

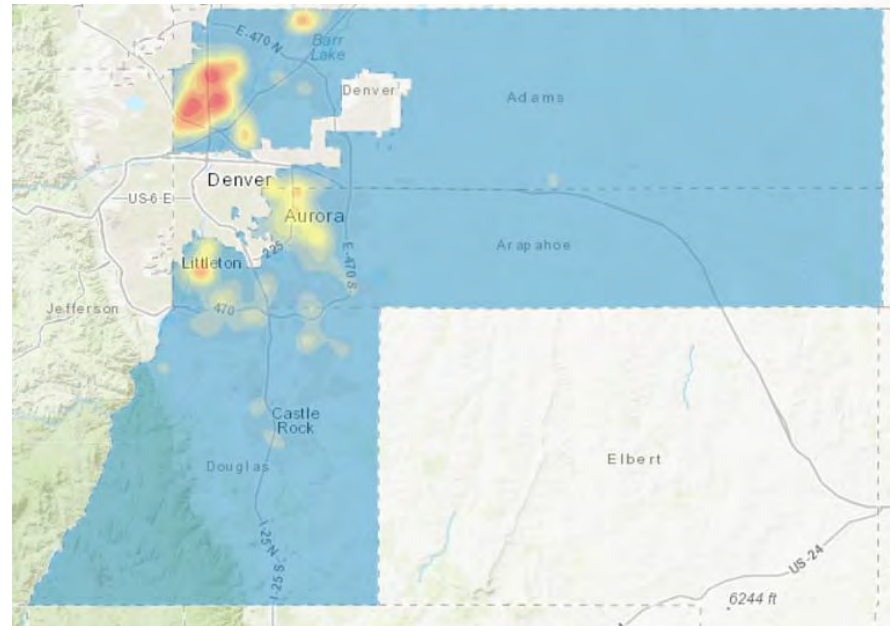
Addressing Substance Abuse: Prescription Opioid Deaths

522 Opioid Deaths (2011-2016) in Adams, Arapahoe, Douglas Counties

- 2011-12: 154
- 2013-14: 175
 - *14% Increase (from 2011-2012)*
- 2015-16: 193
 - *10% Increase (from 2013-2014)*

2011-2016 Total Opioid Deaths

- Colorado: 1861
- Adams County: 277
- Arapahoe County: 175
- Douglas County: 70
- TCHD area: 522 (28% of CO)



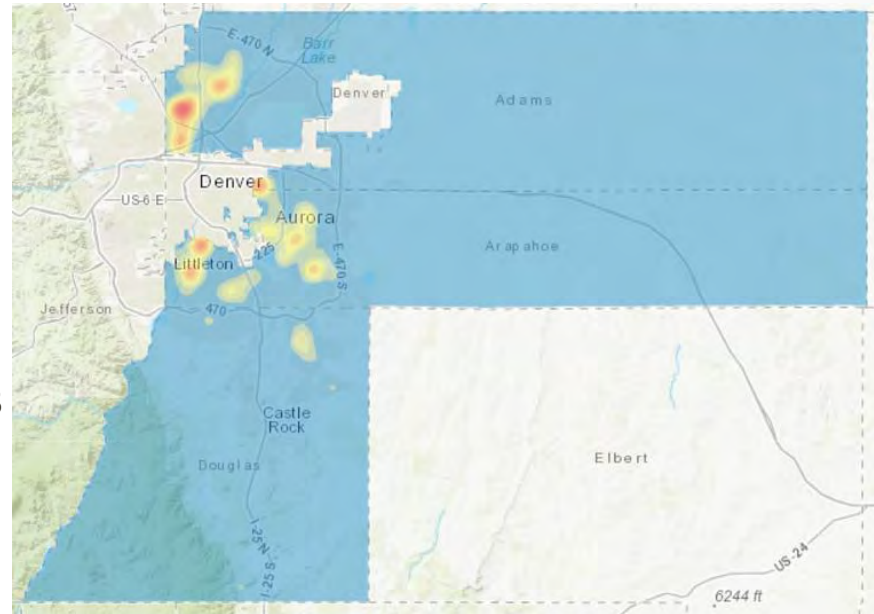
Addressing Substance Abuse: Heroin-related deaths

188 Heroin Deaths (2010-2016) in Adams, Arapahoe, Douglas Counties

- 2010-12: 41
- 2013-14: 61
 - *49% Increase (from 2010-2012)*
- 2015-16: 86
 - *41% Increase (from 2013-2014)*

2010-2016 Total Heroin-related deaths

- Colorado: 873
- Adams County: 77
- Arapahoe County: 84
- Douglas County: 27
- TCHD area: 188 (22% of CO)



Tri-County Overdose Prevention Partnership (TCOPP)

- Coalition of partners across our counties
- Primary areas of focus aligned with CO Task Force on Prevention of Prescription Opiate Overdose
- 6 key strategies in a comprehensive framework based on a foundation of data and evaluation



Join the discussion on this growing public health issue.
Learn how you can help stop this epidemic and save lives.

OPIOID EPIDEMIC TOWN HALL MEETING

June 1, 2017 ● 6:30-8:30 p.m.

TCOPP: Youth Prevention

- Objective: Prevent initiation of substances by youth
- Five community coalitions addressing primary prevention of youth substance use.
 - Adams County: Community Reach Center
 - Arapahoe County: Aurora Mental Health
 - Douglas County: TCHD
 - Communities that Care: TCHD-led coalitions in Englewood/Sheridan communities and I-70 corridor rural communities
- Action plans with community interventions based on identified needs for each community under development

Youth Prevention

- Primary Prevention
- Coalitions
- Schools

TCOPP: Public Awareness

- Objective: Increase community awareness
- Actions:
 - Website
 - Social Media calendar for partners to share the same message
 - Share consistent messages (eg, Take Meds Seriously)
 - Engage with local governments (for message outreach of messages (e.g. Community Town Halls)
 - Support public awareness within specific other strategies – e.g., Naloxone and Safe disposal.

Public Awareness

- Safe Use
- Safe Storage
- Safe Disposal
- Prevention

The screenshot shows the top section of a website for International Overdose Awareness Day. At the top left is the logo, a stylized 'A' with a triangle, followed by the text 'International Overdose Awareness Day'. To the right is a navigation menu with links: HOME, GET INVOLVED, TRIBUTES, RESOURCES, ABOUT, CONTACT, and DONATE. Below the navigation is a large banner featuring a black and white close-up of a woman's face. Overlaid on the left side of the banner is the text 'TIME TO REMEMBER. TIME TO ACT.' in a white, hand-drawn font. On the right side of the banner, the date '31 AUGUST' is displayed above a horizontal line, followed by 'INTERNATIONAL OVERDOSE AWARENESS DAY'. A small vertical credit 'Social photo: maddy pichler' is visible on the far left edge of the banner.

Addressing Mental Health as a Public Health Issue

- Focus of Public Health Improvement Plans of TCHD, CDPHE
- Goals
 - Addressing stigma
 - Prevention & Care Integration
 - Improved Mental Health data
- Collaboration with multiple partners
 - Other Metro Public Health Agencies
 - Not-for-profit hospitals



Uncertain Horizon for Public Health

- ACA
 - Insurance coverage via Medicaid, insurance subsidies
 - Essential benefits coverage
 - Prevention Public Health Fund
 - Access to contraception
- Sustained funding for emergency preparedness
- Regulation change
 - Workers health
 - Nutrition standards
 - Air/water quality standard
- Climate change issues



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New administration raises worries about public health: ACA, climate change, gains under threat

Kim Krisberg

As a new president and Congress settle into office, many advocates are doing what front-line public health workers do every day: hoping for the best while preparing for the worst.

Work under President Donald Trump and the new Congress has just begun, but advocates say that based on statements during the presidential campaign, the histories of people chosen to serve in Trump's cabinet and backgrounds of new congressional leaders, core public health activities and priorities likely face a challenging future.

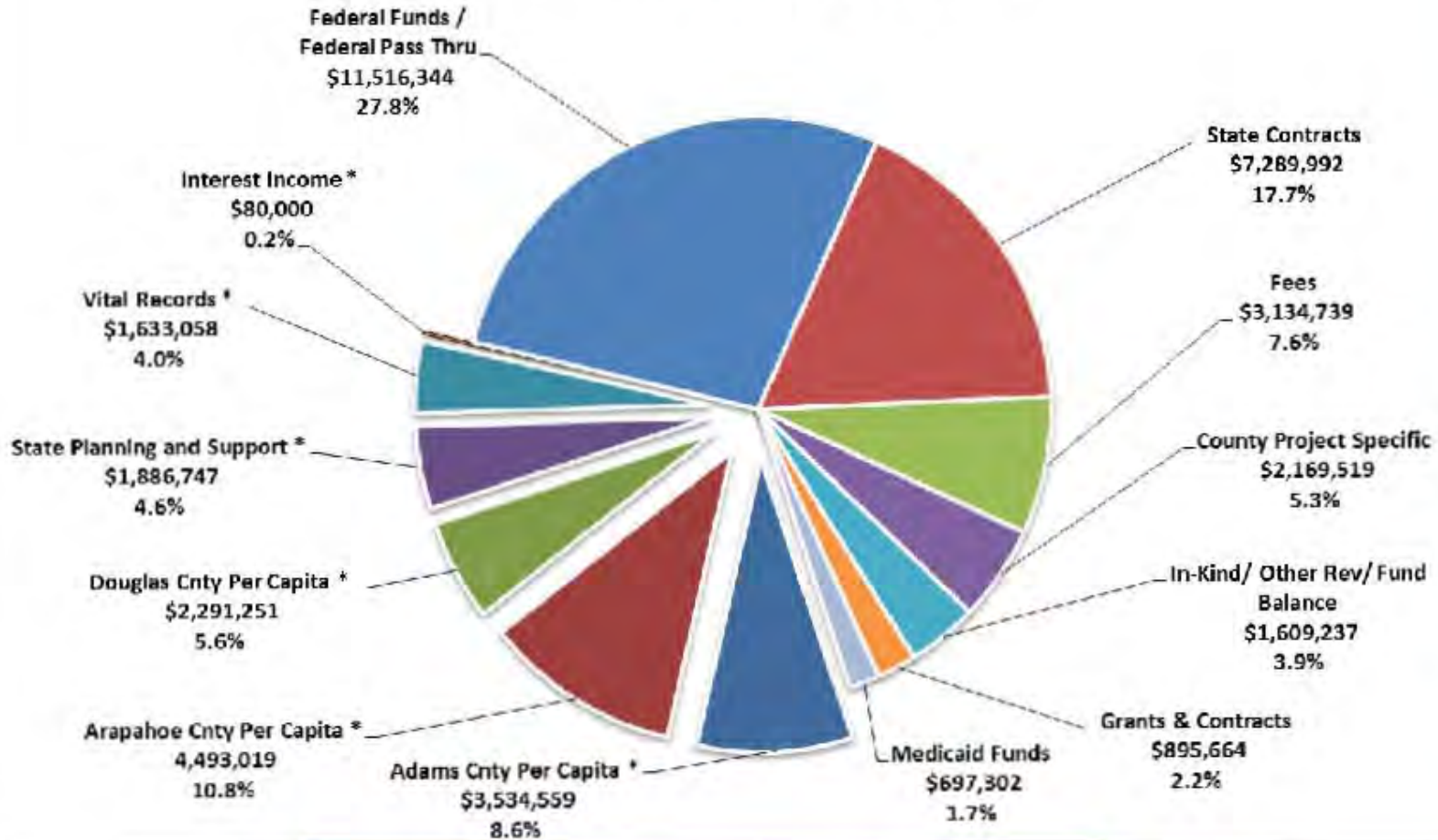
Feb/March 2017

New FY 18 Funding Support for Strategic Priorities and Core Programs

• Substance abuse	
• Substance Abuse Prevention	\$155,153
• Communities That Care	\$349,438
• Aurora Syringe Access	\$248,194
• Mental health	
• SIM/LPHA Behavioral Health	\$452,817
• Regional Health Connectors	\$194,854
• WIC: Bringing WIC 2 U	\$178,868
• Retail Food – Inspection	<u>\$140,000</u>
Total	\$1,719,324

Tri-County Health Department 2018 Budget Request

FY 2018 Proposed Sources of Revenues Total of \$ 41,231,431



*Source is General Revenue

County per capita funds

- Comprise 25% of budget
- Allow TCHD to leverage 300% more in other funding sources

Overview: 2018 Request for County General Funds

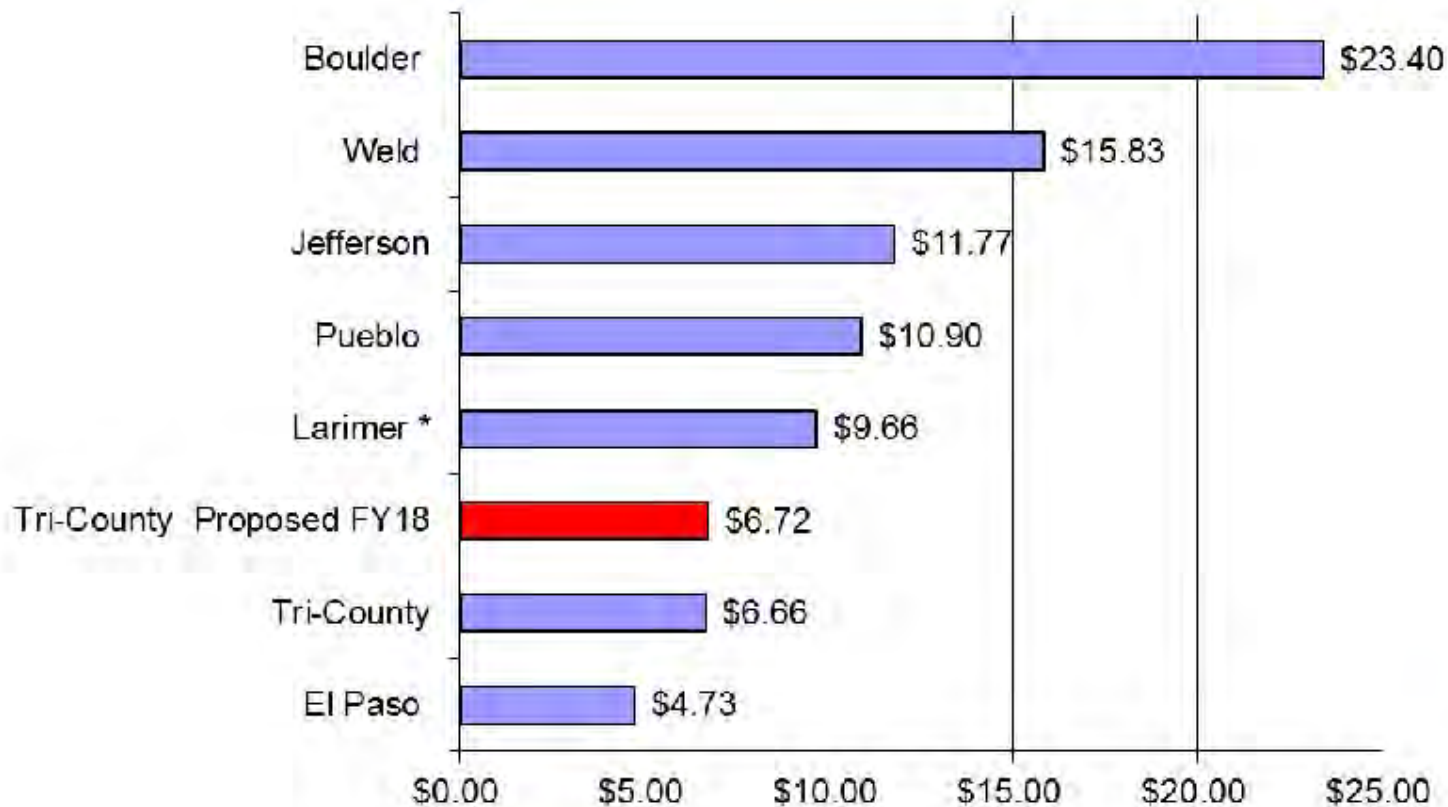
- County budget increase:
 - Population-based increase of 2.67% to match three-county population increase of 39,896 people \$265,708
 - Per-capita rate increase of \$0.06 (0.90%) from \$6.66 in FY17 to \$6.72 in FY18 \$92,132
 - Total County budget increase

\$357,840
- Overall proposed Tri-County Health Dept. budget (2.1% increase) \$41,231,431

Summary: Proposed County Per Capita Appropriation

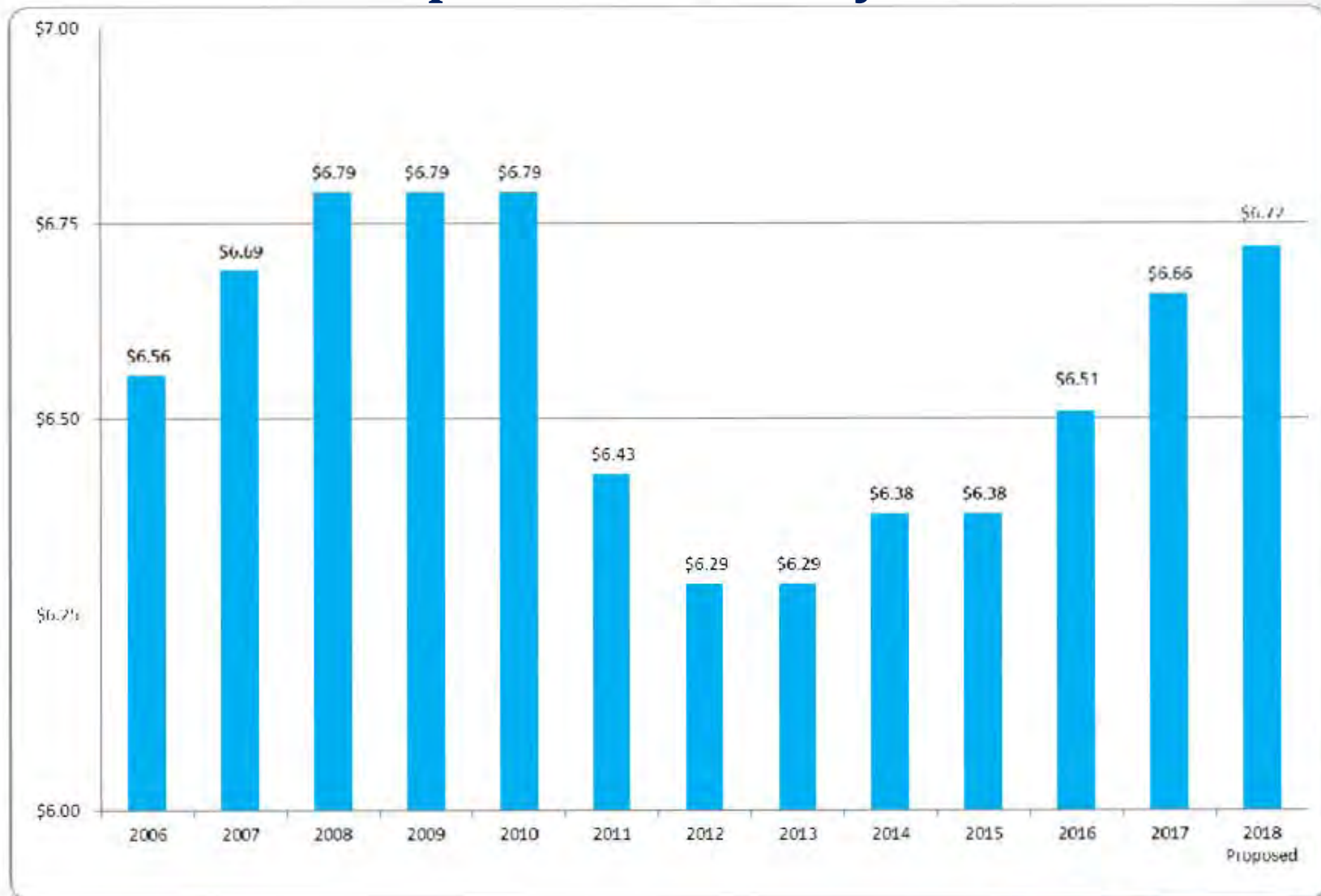
<u>County</u>	<u>FY 2017 Adopted</u>	<u>FY 2018 Proposed</u>	<u>Change</u>
Adams	\$3,408,628	\$3,534,559	\$125,931
Arapahoe	\$4,336,932	\$4,493,019	\$156,087
Douglas	\$2,215,429	\$2,291,251	\$75,822
Total	<u>\$9,960,989</u>	<u>\$10,318,829</u>	<u>\$357,840</u>

Per Capita Rates for Front Range Local Health Departments FY 2017



* 2017 Data not available, using 2016 Per Capita Rate

TCHD Per Capita Rate History 2006 - 2018



Proposed Use of New FY18 County General Funds

• Salary merit pool increase for General Fund-supported employees (3.5%)*	\$142,000
• Health insurance increase*	\$ 48,000
• Substance abuse prevention program expansion	<u>\$165,444</u>
• TOTAL	\$355,444

*These figures represent ~25% (the county funded portion) of overall agency costs in these categories

Rationale Regarding Requests for Increased County Funding: Salary Merit Pool Increase

- TCHD wants to maintain competitive salaries and benefits to recruit and retain optimal workforce in current economic climate
- Colorado has lowest unemployment rate in U.S. (2.3%)
- High cost of turnover (eg, recruiting and training new employees estimated by Society for Human Resources to cost \$20-\$30,000 per employee)
- In 2016 TCHD lost 21 employees because they found higher paying jobs. (est. turnover cost \$420,000—\$630,000)
- A 3.5% proposed TCHD salary increase aligns with recent county salary increases

Rationale Regarding Proposed Budget Increases

- Health insurance increase
 - 7% for 2018
- Substance abuse prevention program support
 - Purpose: Increase capacity to provide community leadership for responding to the opiate overdose epidemic
 - Components
 - Expanded involvement SA Program Manager (Dr. Maura Proser) from 0.2 to 0.4 FTE
 - New position: Substance abuse prevention/behavioral health coordinator 1.0 FTE
 - Admin Assistant for SA prevention/BH efforts 1.0 FTE

Consequences Without Budget Increase

Category	Amount	Consequence
Merit increase 3.5%	\$142K	Less competitive salaries risk high employee turnover in tight labor market, increased hiring and training costs, customer service impacts
Health insurance increase	\$48K	Cost increase shifted to employees, with less competitive benefits, contributes to higher employee turnover
Substance abuse prevention program	\$165K	Insufficient support in our communities for substance abuse prevention & response to the opiate overdose epidemic

Summary: Looking Ahead

- TCHD has well-recognized track record in provision of core public health services
 - Evidenced by 20 NACCHO Model Practice awards
 - Will be enhanced by Public Health Accreditation
- Strategic Plan allows us to
 - Strengthen core services
 - Improve health of our communities by strengthening foundational capacities and prioritizing key population health issues
- Our county governments will continue to be key partners as we seek to maximize our impact

Questions



2018 Proposed Budget

August 08, 2017

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INTRODUCTION

We are pleased to present the proposed FY 2018 Tri-County Health Department (TCHD) budget to our Board of Health and Adams, Arapahoe, and Douglas Counties. This document reflects our overall Department budget as well as program descriptions and division-specific budgets. While it is largely based on activities by our divisions in effectively carrying out our traditional core public health functions, it also reflects our continued efforts in addressing strategic priorities outlined in our Strategic Plan. The priorities of our Plan include strengthening Foundational Capacities (Informatics and Technology, Strategic Communication, Policy/Partnerships, and Sustainability of Organizational Resources) and addressing population Health Priorities (Obesity/Chronic Disease, Tobacco/Substance Abuse, Health Care System Interaction, Healthy Human Environments, and Mental Health).

Overall, our proposed FY 2018 budget reflects an increase of \$859,429 (2.1%) from our FY 2017 budget.

To support this budget, TCHD is requesting an increase in county funds based on estimated population growth of 2.7% and a 0.9% increase to our county per capita rate (to \$6.72 from our FY 2017 rate of \$6.66). This represents an overall proposed FY 2018 county appropriation increase of \$357,840 over FY 2017. Additional county funding would support the following increases:

- 3.5% Salary merit pool increase for General Fund-supported employees (\$142,000),
- General Funded portion of Health Insurance Increases (\$48,000),
- New FTE – Substance Abuse Prevention Program Expansion: 2.20 FTE (\$165,444).

TCHD continues to strive to address ongoing challenges and to remain prepared to respond to emerging issues. Among others, these include:

- Intermittent outbreaks of serious communicable disease issues such as measles, mumps, viral hepatitis, Legionnaire’s disease, plague, West Nile virus, Tularemia, and E. coli and other foodborne disease,
- Preparing for public health challenges due to emerging infections caused by international travel (i.e., Zika and Chikungunya virus, Middle East Respiratory Syndrome Coronavirus, Ebola virus, etc.),
- Legalization of marijuana and its potential impacts on physical and mental health, and the environment of our three counties,
- The need to respond to the leading preventable causes of death and disability: tobacco use and obesity,
- Emerging recognition of the need to address mental health and substance abuse as important public health issues,
- The ongoing epidemic of opiate overdose due both to misuse of prescription opiates and increases in the use of heroin and other injectable opiates,
- Ongoing need to work with emergency preparedness and response partners to address natural disasters (i.e., wildfires, tornados, flooding) and epidemics,
- Increased opportunities to collaborate with other partners to improve population health through improved interactions with the health care delivery system, better analysis and dissemination of health data, and more strategically targeted communications, and

- Restaurant sector growth and recent success at the legislature to increase statutorily determined levels of inspection fees.

In addressing these challenges, TCHD continues to rely upon and seek support from a variety of major funding streams, to include:

- Categorical state and federal funds (e.g., family planning, maternal and child health, immunizations, WIC),
- Fees for specific services that are mandated by state statute (e.g., restaurant licensing fees, individual sewage disposal system permitting fees),
- Vital Records (birth and death certificates, now available at two TCHD offices),
- Reimbursement for personal health services (e.g., family planning) generated by both client payment as well as third-party billing,
- Grants and contracts,
- State, Local Planning and Support funding, and
- County per capita contributions for public health core services and categorical county funding for specific programs (e.g., Nurse home visit, Dental services for seniors).

Because most of our non-county funds are categorical and thus restricted in terms of the services we are able to provide, county per capita funding is especially critical. It helps us maintain vital infrastructure and build organizational capacity, thus allowing us to respond to ever-changing local needs and emerging strategic

priorities. In addition, county funding can sometimes provide a financial match for some of our outside grants and contracts, creating leverage and synergy in providing additional services that could not have been provided with county dollars alone.

In addition to the priorities outlined in our Strategic Plan, TCHD will continue to provide a wide variety of core public health services to the residents of our region. These include, but are not limited to:

- Provision of vital records
- Restaurant inspections
- Onsite waste water treatment system approvals
- Childcare center inspections
- Consultations on environmental exposures
- Land use consultation
- Methamphetamine laboratory clean-up consultation
- Emergency preparedness and response
- Disease outbreak identification and management
- Analysis of community health data
- Tobacco prevention
- Injury prevention
- Family planning
- Immunizations
- Maternal and Child Health (MCH) services
- Women, Infants and Children (WIC) program
- Nutrition education
- Public communication

MISSION, VISION, VALUES, AND GUIDING PRINCIPLES

VISION

Optimal health across the lifespan for the populations we serve.

MISSION

Promote, protect and improve the lifelong health of individuals and communities in Adams, Arapahoe and Douglas Counties through the effective use of data, evidence-based prevention strategies, leadership, advocacy, partnerships, and the promotion of health equity.

VALUES AND GUIDING PRINCIPLES

Values for the agency are demonstrated in the behavior and decisions of all our employees and in how we conduct our efforts in the communities we serve. TCHD, its Board and its employees have adopted these eight core values that guide behavior, organizational policy, and decision-making. These values not only apply to how we interact with each other internally, but how we treat our partners and clients externally.

- Respect – We treat others with the same dignity as we wish to be treated. We honor the whole person and recognize the importance of work-life balance and diverse perspectives. We recognize the power of teamwork and appreciate the unique contributions that each member of a team can make.
- Integrity – We maintain consistency in what we say and what we do. We uphold high ethical standards and maintain accountability to each other and the communities that we serve.
- Courage – We stand up for what is right in the face of adversity. We communicate openly and welcome honest feedback. We advocate for those who cannot do it for themselves.
- Excellence – We strive for the highest quality in everything that we do. We pursue opportunities and seek creative and innovative solutions to the challenges that face us.
- Leadership – We believe that everyone can be a leader. We empower others to act; we encourage everyone to reach their fullest potential; and we model our core values.
- Collaboration – We seek to sustain and enhance the reach and impact of our efforts through the respectful engagement with community partners (local, regional and state).
- Stewardship – We maintain good stewardship of public monies and facilities through active management and will always strive to provide high quality, targeted, and cost-effective services for the community.
- Innovation – We seek and encourage innovative approaches to address public health issues, reach diverse communities and improve agency operation.

STRATEGIC PLAN OVERVIEW

In 2014, TCHD staff, in coordination with the TCHD Board of Health (BOH) initiated a Strategic Planning process. This plan was designed to help TCHD maintain excellence in carrying out core public health functions and to address emerging health priorities through 2019. This effort built on an existing Community Health Profile completed in 2011 that is updated annually via individual Adams, Arapahoe and Douglas County Profiles. It was also informed by a Community Health Assessment conducted in 2013 to inform the selection of the focus for the TCHD-led Public Health Improvement Plan (PHIP), most recently updated in 2016.

Priorities were selected on the principle that the Strategic Plan should support TCHD in continuing its longstanding trajectory of excellence by combining continued high performance in current programs that support core public health functions with efforts to address new strategic priorities relevant to the changing landscape of public health. The priorities themselves are of two types: enhancement of key foundational capacities and increased focus on emerging population health issues. There are nine goals between the two types of priorities.

Foundational Capacities: to support core public health functions and emerging population health issues with a focus on improving and expanding the following foundational capacities:

- Goal 1: Improve and Expand Informatics and Technology Capacity
- Goal 2: Improve and Expand Strategic Communication Capacity
- Goal 3: Improve and Expand Policy and Partnerships Capacity
- Goal 4: Improve and Expand Sustainability of Key Organizational Resources

Population Health Priorities: to improve health for the greater population across the community with an agency focus on improving and expanding TCHD's response to the following population health priorities.

- Goal 5: Reduce the Health Burden of Obesity/Chronic Disease
- Goal 6: Reduce the Health Burden of Tobacco/Substance Abuse
- Goal 7: Improve and Expand Public Health Interactions with the Health Care Delivery System
- Goal 8: Improve and Expand Efforts to Promote Healthy Human Environments
- Goal 9: Reduce the Health Burden of Mental Health Issues

OVERVIEW OF PROPOSED BUDGET

A current version of the TCHD organizational chart and office locations are provided on pages 11 and 12.

The section beginning on page 13 includes the overall proposed FY 2018 Department budget with information related to our county appropriation, budgetary dynamics, and a line-item budget.

The remainder of the document, in the sections beginning on page 29, includes the detailed information for each TCHD division as follows:

- 1) Major program descriptions and services,
- 2) Division budget, and
- 3) Program budgets.

Note: Within each TCHD division's budget narrative section, there is an overall division budget report, a pie chart of divisional funding sources, and individual budget reports for significant divisional programs. The last revenue line on each budget report page displays the amount of required general funds that are used to fund that program/division. If this amount is a negative number (denoted by parenthesis), that program/division contributes to the general fund instead.

These general funds include county per capita, State, Local Planning and Support funding, vital records fees, interest income, gains from investing, and fund balance usage. The percentage of county and non-county general funds used is also listed at the bottom of each budget report page.

TRI-COUNTY HEALTH DEPARTMENT BOARD OF HEALTH

The Board of Health is the policy-making body for the Tri-County Health Department and is comprised of nine members: three each from Adams County, Arapahoe County and Douglas County. The Board of Health is responsible for adopting and revising rules and regulations relating to the administration of public health laws within the District as well as approving the annual TCHD budget. Board members are appointed by their respective County Commissioners and serve five-year terms. The current board is comprised of:

Adams County

Carole Adducci, RN
Rosanna Reyes, RN
Naomi Steenson, RD

Term Expires

Jan 2022
Jan 2020
Jan 2021

Arapahoe County

Jan Brainard, RN
Thomas Fawell, MD
Kaia Gallagher, PhD

Term Expires

Feb 2018
Feb 2022
Feb 2021

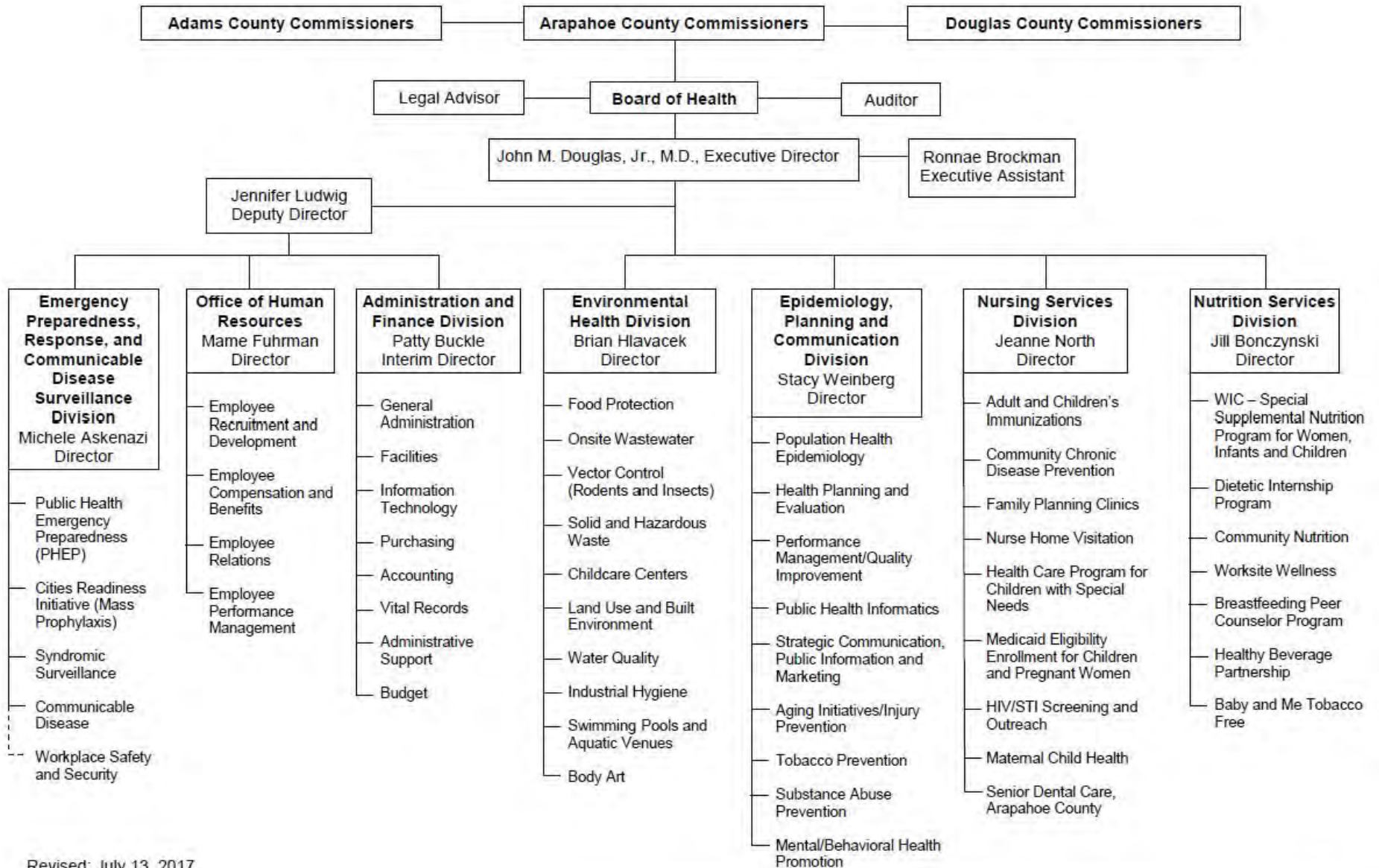
Douglas County

Marsha Jaroch, NP
Paulette Joswick, RN
Zachary Nannestad, MPH

Term Expires

Jan 2020
Jan 2018
Jan 2019

Tri-County Health Department Organizational Chart



Revised: July 13, 2017

OFFICE LOCATIONS

We currently have 11 offices located throughout the Tri-County region. Each county provides at least one office for use by TCHD at no cost, but there are many expenses that are paid for by the Department to meet the needs of programs and projects located in these offices. TCHD leases the other offices, which requires the Department to negotiate the leases and pay rent out of available funding.

Administration & Vital Records (Leased)

6162 S. Willow Drive, Suite 100
Greenwood Village, CO 80111
303/220-9200

Castle Rock (Provided by Douglas County – New Location)

410 South Wilcox (Planned opening Oct 2017)
Castle Rock, CO 80109
303/663-7650

Aurora East: Colfax/Chambers (Provided by Arapahoe County)

15400 E. 14th Place, Suite 115
Aurora, CO 80011-5828
303/341-9370

Commerce City & Vital Records (Provided by Adams County)

4201 E. 72nd Avenue, Suite D
Commerce City, CO 80022-1488
303/288-6816

Aurora South: Hampden/Chambers (Leased)

15192 E Hampden Avenue
Aurora, CO 80014
303/873-4400

Englewood (Provided by Arapahoe County)

4857 S. Broadway
Englewood, CO 80113
303/761-1340

Aurora West: Alton/Colfax—WIC Services Only (Leased)

9000 E. Colfax Avenue, Suite 105
Aurora, CO 80010
303/361-6010

Lone Tree (Provided by Douglas County)

9350 Heritage Hills Circle
Littleton, CO 80124
303/784-7866

Brighton—WIC Services Only (Leased)

30 S. 20th Avenue
Brighton, CO 80601
303/659-2335

North Broadway Office (Leased)

7000 North Broadway #400
Denver, CO 80221
303/426-5232

Castle Rock (Provided by Douglas County – Current)

4400 Castleton Court (Through Sept 2017)
Castle Rock, CO 80109
303/663-7650

Westminster (Leased)

1401 W 122nd Ave #200
Westminster, CO 80234
303/452-9547

Summary of Budget Changes 2017 to 2018
Changes to Revenues/Sources of Funds - County Per Capita Contributions

	2017 Estimated Population ¹	2018 Estimated Population ¹	Population Increase	Population Increase Percent	3- County Population Increase %
Adams County	511,806	525,976	14,170	2.77%	
Arapahoe County	651,191	668,604	17,413	2.67%	
Douglas County	332,647	340,960	8,313	2.50%	
Total	1,495,644	1,535,540	39,896		2.7%

	2018 Percent of 3-County Population	2017 Adopted Appropriation	2018 Proposed Appropriation	Increase Amount ²	Proposed 2018 Per Capita Rate ³
Adams County	34.3%	\$ 3,408,628	\$ 3,534,559	\$ 125,931	\$ 6.72
Arapahoe County	43.6%	\$ 4,336,932	\$ 4,493,019	\$ 156,087	\$ 6.72
Douglas County	22.2%	\$ 2,215,429	\$ 2,291,251	\$ 75,822	\$ 6.72
Total	100%	\$ 9,960,989	\$ 10,318,829	\$ 357,840	

Notes:

1. Preliminary 2017/2018 population projections, based on estimates from the State Demographer's Office, increase the population base by 39,896
2. The FY 2018 proposed County Appropriation of \$10,318,829 is a 3.6%, or \$357,840, increase over the total County Appropriation amount from FY 2017. The increase related to Population is \$265,708 and the increase for the \$0.06 per capita rate is \$92,132.
3. The FY 2018 proposed County Per Capita contribution rate of \$6.72 is a 0.9% increase over the 2017 rate of \$6.66.

Summary of Budget Changes 2017 to 2018
Changes to Revenues/Sources of Funds

	2017		2018		Increase / (Decrease)	
	Adopted Budget		Proposed Budget		\$	%
County Per Capita	\$ 9,960,989	\$	10,318,829	\$	357,840	4%
County Project Specific	\$ 1,771,131	\$	2,169,519	\$	398,388	22%
Federal Funds	\$ 245,023	\$	220,000	\$	(25,023)	(10%)
Medicaid Funds	\$ 836,687	\$	697,302	\$	(139,385)	(17%)
Fees	\$ 2,893,640	\$	3,134,739	\$	241,099	8%
Interest Income	\$ 80,000	\$	80,000	\$	-	0%
Vital Records Fees	\$ 1,374,000	\$	1,633,058	\$	259,058	19%
State Contracts	\$ 7,618,898	\$	7,289,992	\$	(328,906)	(4%)
State Planning and Support	\$ 1,858,164	\$	1,886,747	\$	28,583	2%
Federal Pass Through Funds	\$ 10,300,977	\$	11,296,344	\$	995,367	10%
Other Grants & Contracts	\$ 986,236	\$	895,664	\$	(90,572)	(9%)
Other Revenue/ Fund Balance Use	\$ 982,994	\$	98,075	\$	(884,919)	(90%)
In Kind Revenue	\$ 1,463,262	\$	1,511,162	\$	47,900	3%
TOTAL REVENUES	\$ 40,372,002	\$	41,231,431	\$	859,429	2%

Summary of Budget Changes 2017 to 2018
Changes to Expenditures

	2017		2018		Increase / (Decrease)	
	Adopted Budget		Proposed Budget		\$	%
Wages	\$ 20,872,886	\$	22,167,980	\$	1,295,094	6%
Fringe Benefits	\$ 6,828,533	\$	7,223,986	\$	395,453	6%
Total Personnel Cost	\$ 27,701,419	\$	29,391,966	\$	1,690,547	6%
Contracts for Services	\$ 3,179,185	\$	3,278,193	\$	99,008	3%
Operating Expenses	\$ 4,330,442	\$	4,566,381	\$	235,939	5%
Operating - Travel	\$ 574,396	\$	549,739	\$	(24,657)	(4%)
Operating Supplies	\$ 1,244,045	\$	1,317,775	\$	73,730	6%
Equipment (Non-capital)	\$ 256,253	\$	263,215	\$	6,962	3%
Capital Equipment	\$ 718,000	\$	298,000	\$	(420,000)	(58%)
Leasehold Improvement	\$ 905,000	\$	55,000	\$	(850,000)	(94%)
In Kind Expense	\$ 1,463,262	\$	1,511,162	\$	47,900	3%
TOTAL EXPENDITURES	\$ 40,372,002	\$	41,231,431	\$	859,429	2%

Division: ALL AGENCY

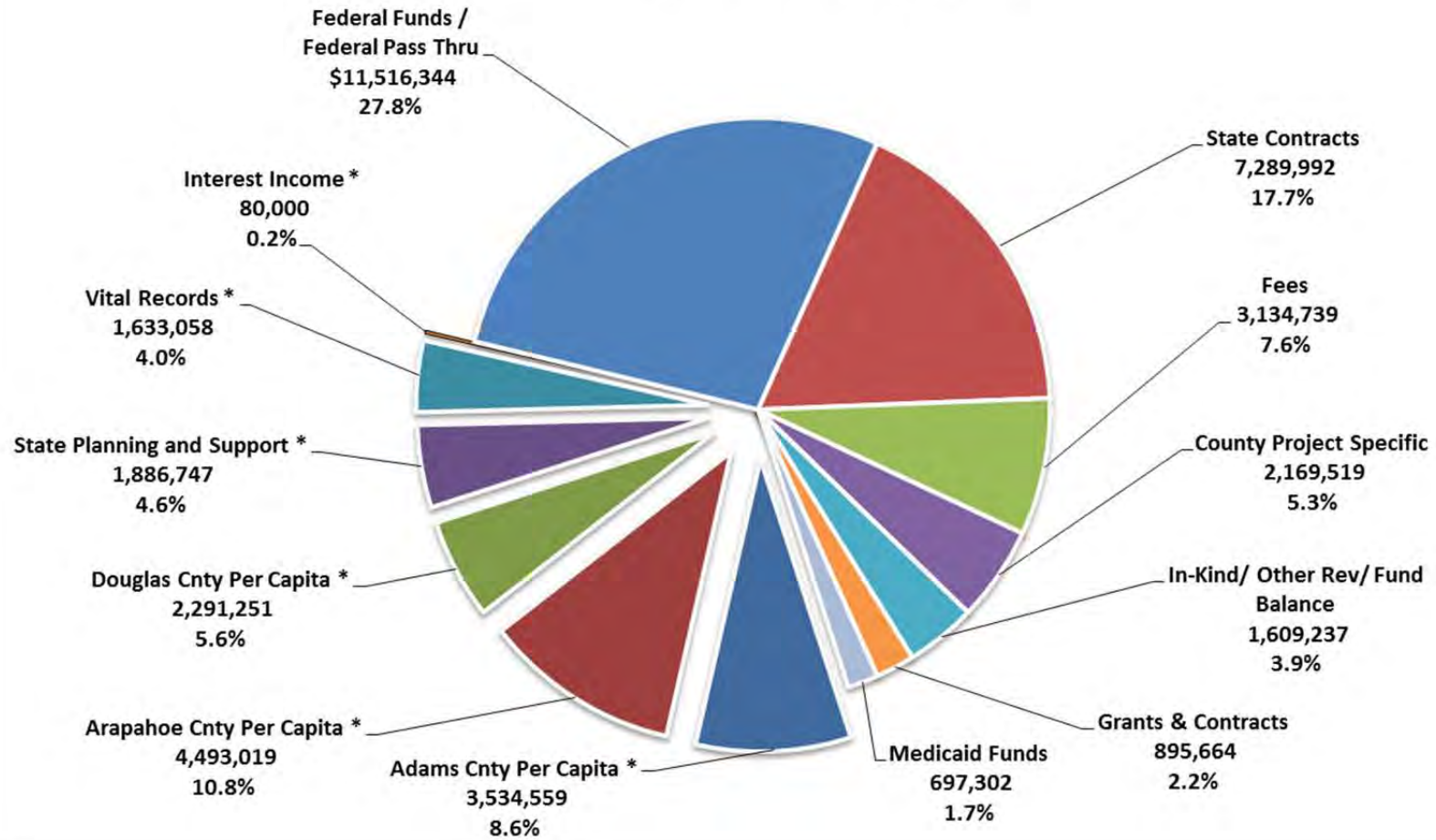
REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY Per Capita	\$	9,496,345	25.0%	\$	9,960,989	24.7%	\$	10,318,829	25.0%
Project Specific	\$	1,676,546	4.4%	\$	1,771,131	4.4%	\$	2,169,519	5.3%
FEDERAL FUNDS	\$	204,358	0.5%	\$	245,023	0.6%	\$	220,000	0.5%
MEDICAID FUNDS	\$	692,372	1.8%	\$	836,687	2.1%	\$	697,302	1.7%
FEES	\$	2,785,200	7.3%	\$	2,813,640	7.0%	\$	3,134,739	7.6%
INTEREST INCOME	\$	22,250	0.1%	\$	80,000	0.2%	\$	80,000	0.2%
VITAL RECORDS FEES	\$	1,218,715	3.2%	\$	1,374,000	3.4%	\$	1,633,058	4.0%
STATE CONTRACTS	\$	6,921,277	18.2%	\$	7,166,140	17.8%	\$	7,289,992	17.7%
State Planning and Support	\$	1,845,322	4.9%	\$	1,858,164	4.6%	\$	1,886,747	4.6%
FEDERAL PASS THROUGH FUNDS	\$	10,591,502	27.9%	\$	10,753,735	26.6%	\$	11,296,344	27.3%
OTHER GRANTS / CONTRACTS	\$	937,356	2.5%	\$	986,236	2.4%	\$	895,664	2.2%
OTHER REVENUE / FUND BALANCE USE	\$	73,408	0.2%	\$	1,062,994	2.6%	\$	98,075	0.2%
IN-KIND	\$	1,511,018	4.0%	\$	1,463,262	3.6%	\$	1,511,162	3.7%
TOTAL PROGRAM REVENUE	\$	37,975,667	100.0%	\$	40,372,002	100.0%	\$	41,231,431	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	350.45	\$ 19,443,088	51.4%	380.39	\$ 20,872,886	51.7%	390.20	\$ 22,167,980	53.8%
BENEFITS	32.4%	\$ 6,291,493	16.6%	32.7%	\$ 6,828,532	16.9%	32.6%	\$ 7,223,986	17.5%
TOTAL PERSONNEL COSTS		\$ 25,734,580	68.1%		\$ 27,701,418	68.6%		\$ 29,391,966	71.3%
CONTRACTS / SERVICES		\$ 2,775,646	7.3%		\$ 3,179,185	7.9%		\$ 3,278,193	8.0%
OPERATING COSTS		\$ 3,856,588	10.2%		\$ 4,330,442	10.7%		\$ 4,566,381	11.1%
OPERATING - TRAVEL		\$ 485,668	1.3%		\$ 574,396	1.4%		\$ 549,739	1.3%
OPERATING SUPPLIES		\$ 1,332,757	3.5%		\$ 1,244,045	3.1%		\$ 1,317,775	3.2%
EQUIPMENT (NON-CAPITAL)		\$ 256,751	0.7%		\$ 256,253	0.6%		\$ 263,215	0.6%
CAPITAL EQUIPMENT		\$ 512,512	1.4%		\$ 718,001	1.8%		\$ 298,000	0.7%
LEASEHOLD IMPROVEMENTS		\$ 1,343,391	3.6%		\$ 905,000	2.2%		\$ 55,000	0.1%
IN-KIND		\$ 1,511,018	4.0%		\$ 1,463,262	3.6%		\$ 1,511,162	3.7%
TOTAL PROGRAM EXPENSES		\$ 37,808,911	100.0%		\$ 40,372,002	100.0%		\$ 41,231,431	100.0%

NET PROGRAM COST (Revenue minus Expenses)	\$	166,756		\$	-		\$	-	
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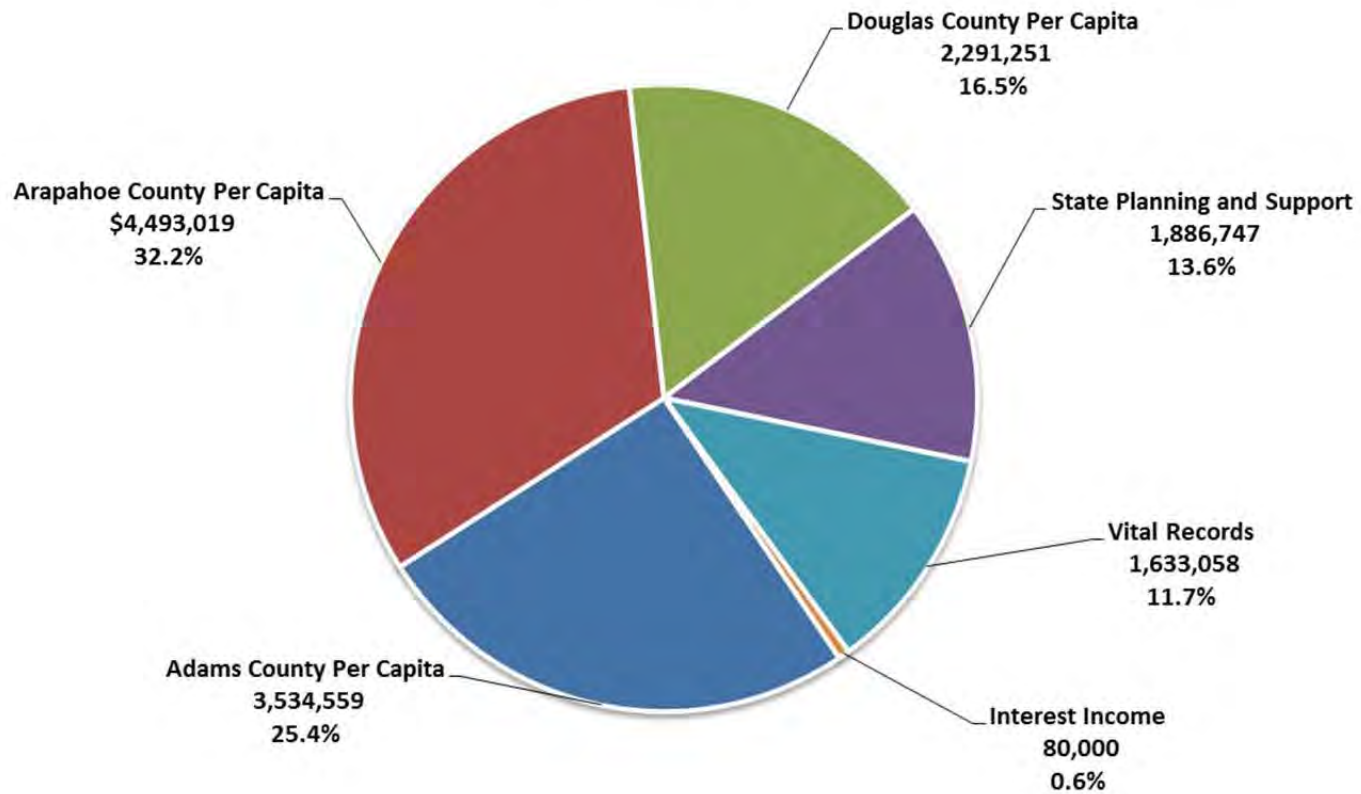
FY 2018 Proposed Sources of Revenues Total of \$ 41,231,431



* Source is General Revenue

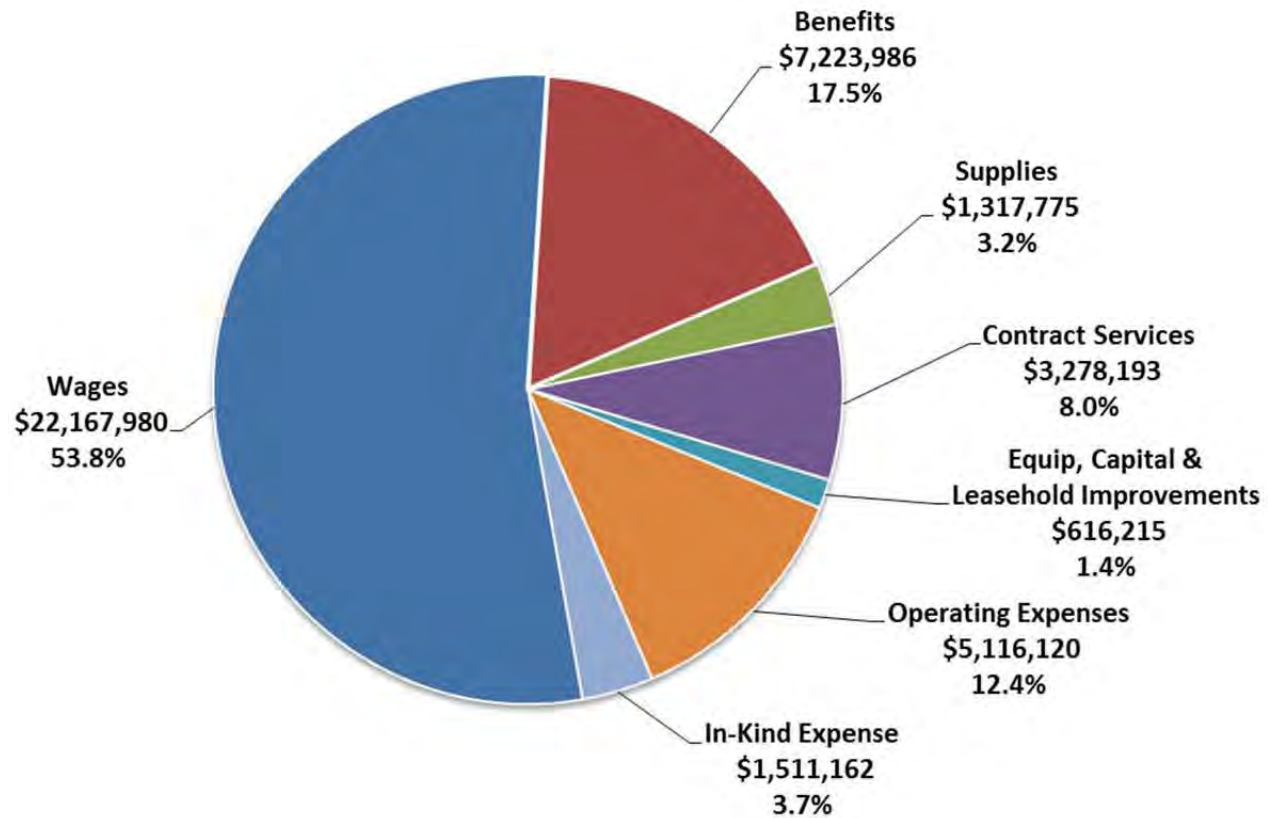


FY 2018 Proposed General Revenues Total of \$ 13,918,634





FY 2018 Proposed Expenditures by Type Total of \$ 41,231,431



2018 BUDGET COMPARISON

Code	Description	2016 Actual	2017 Adopted Budget	2018 Proposed Budget	2017 / 2018 Changes +Incr / -Decr	2017 /2018 Percent +Incr / -Decr	Comments
REVENUE							
210	WORKSITE WELLNESS *	\$ 412,999	\$ 475,279	\$ 438,386	\$ (36,893)	-7.8%	
220	WIC	\$ 5,342,116	\$ 5,440,284	\$ 5,543,330	\$ 103,046	1.9%	Increased Funding from WIC
226	WIC PEER COUNSELOR	\$ 159,947	\$ 167,570	\$ 165,000	\$ (2,570)	-1.5%	
230	COMMUNITY NUTRITION *	\$ 691,879	\$ 725,925	\$ 740,265	\$ 14,340	2.0%	
240	DIETETIC INTERNSHIP *	\$ 142,313	\$ 142,738	\$ 146,570	\$ 3,832	2.7%	
250	COMMUNITY PARTNERSHIPS FOR HEALTHY MOTHERS AND CHILDREN	\$ 211,313	\$ 69,288	\$ -	\$ (69,288)	-100.0%	Program Ended
270	BABY & ME - TOBACCO FREE	\$ 29,931	\$ 32,000	\$ 32,000	\$ -	0.0%	
280	WISEWOMAN - ASIAN LIFESTYLE PROGRAM	\$ 25,000	\$ 10,000	\$ -	\$ (10,000)	-100.0%	
290	NTR DIVISION ADMIN *	\$ 6,693	\$ 4,732	\$ 323,542	\$ 318,810	6737.2%	General Fund Increase due to accounting change
310	EPIDEMIOLOGY - GENERAL *	\$ 581,505	\$ 783,057	\$ 234,493	\$ (548,564)	-70.1%	Disease Investigation moved to Program 510
320	EPIDEMIOLOGY - EIP GRANT *	\$ 60,907	\$ -	\$ -	\$ -	0.0%	
330	HEALTH PLANNING *	\$ 925,115	\$ 974,303	\$ 1,184,538	\$ 210,235	21.6%	New Grants/Contracts - Behavioral Health/Overdose Prevention
340	COMMUNICATION *	\$ 273,494	\$ 275,789	\$ 397,507	\$ 121,718	44.1%	General Fund Increase due to additional staff
351	TOBACCO - 2012 GRANT	\$ 1,421,591	\$ 1,396,827	\$ 1,396,827	\$ -	0.0%	
355	SUBSTANCE ABUSE	\$ 210,534	\$ 155,153	\$ 155,153	\$ -	0.0%	
357	COMM THAT CARE	\$ 73,447	\$ 349,438	\$ 349,438	\$ -	0.0%	
359	SIM/LPHA BEHAV HLTH	\$ 139,295	\$ 452,758	\$ 452,817	\$ 59	0.0%	
364	AGING INIT - MOB GRANT *	\$ 179,715	\$ 163,523	\$ 165,368	\$ 1,845	1.1%	
366	AGING ED - VIS *	\$ 4,000	\$ 1,447	\$ -	\$ (1,447)	-100.0%	
368	FALL PREVENTION PROJECT *	\$ 2,232	\$ -	\$ -	\$ -	0.0%	
370	HUMAN PAPILOMAVIRUS *	\$ (1,842)	\$ 115,523	\$ 114,168	\$ (1,355)	-1.2%	
390	EPC DIVISION ADMIN *	\$ 330,633	\$ 233,609	\$ 255,484	\$ 21,875	9.4%	
410	CORE NURSING *	\$ 590,733	\$ 640,971	\$ 585,638	\$ (55,333)	-8.6%	General Fund Decrease due to staff moving between programs
411	CLINICAL SCHOLARS *	\$ 47,816	\$ 56,706	\$ 28,620	\$ (28,086)	-49.5%	
413	PERTUSIS-POST EXPOSURE PROPHYLAXIS *	\$ 21,697	\$ -	\$ -	\$ -	0.0%	
415	CORE TUBERCULOSIS CONTROL *	\$ 314,392	\$ 314,392	\$ 314,392	\$ -	0.0%	
420	ADAMS MOTHERS FIRST	\$ 135,250	\$ 115,122	\$ 513,241	\$ 398,119	345.8%	Restored TANF and increased Early Crisis Intervention funding
424	ARAP MOTHERS FIRST	\$ 122,929	\$ 133,359	\$ 133,358	\$ (1)	0.0%	
425	CHILD FATALITY PREVENTION *	\$ 52,250	\$ 67,699	\$ 85,354	\$ 17,655	26.1%	
426	ARAP NURSE SUPPORT	\$ 1,033,838	\$ 1,134,342	\$ 1,134,612	\$ 270	0.0%	
430	MCH CHILD HEALTH	\$ 271,326	\$ 197,741	\$ 202,833	\$ 5,092	2.6%	
435	MCH PRENATAL	\$ 286,023	\$ 235,428	\$ 260,045	\$ 24,617	10.5%	
440	HEALTH CARE PROGRAM FOR CHILDREN WITH SPECIAL NEEDS	\$ 849,774	\$ 875,312	\$ 843,496	\$ (31,816)	-3.6%	
450	HEALTHY COMMUNITIES (EPSDT) *	\$ 708,438	\$ 605,366	\$ 761,951	\$ 156,585	25.9%	Regional Health Connector Program - New

2018 BUDGET COMPARISON

Code	Description	2016 Actual	2017 Adopted Budget	2018 Proposed Budget	2017 / 2018 Changes +Incr / -Decr	2017 / 2018 Percent +Incr / -Decr	Comments
REVENUE							
454	CHRONIC DISEASE PREVENTION	\$ 1,049,551	\$ 1,147,758	\$ 596,293	\$ (551,465)	-48.0%	CCPD funding ending June 2018
455	NURSE FAMILY PARTNERSHIP CONTINUATION	\$ 2,062,816	\$ 2,204,154	\$ 2,808,256	\$ 604,102	27.4%	Increased Contract Funding
457	NFP MIECHVP 1	\$ 869,944	\$ 1,006,137	\$ 882,326	\$ (123,811)	-12.3%	Reduced Contract Funding
460	IMMUNIZATION CORE GRANT *	\$ 3,226,381	\$ 2,835,015	\$ 2,977,636	\$ 142,621	5.0%	Increased Contract Funding
469	HUMAN IMMUNODEFICIENCY VIRUS & SEXUALLY TRANSMITTED INFECTION PREV	\$ 486,562	\$ 511,817	\$ 764,033	\$ 252,216	49.3%	Increased funding, including Aurora Syringe Exchange
477	FAMILY PLANNING TITLE X *	\$ 3,733,908	\$ 3,504,993	\$ 3,678,187	\$ 173,194	4.9%	
480	CANCER SCREENING *	\$ 50,610	\$ 91,855	\$ -	\$ (91,855)	-100.0%	Program Ended
490	NRS DIVISION ADMIN *	\$ 1,770,137	\$ 1,933,838	\$ 1,783,464	\$ (150,374)	-7.8%	General Fund Decrease due to 2017 Capital Software expenses not carried into 2018
495	ARAPAHOE SENIOR DENTAL	\$ 462,949	\$ 451,398	\$ 472,943	\$ 21,545	4.8%	
510	COMMUNICABLE DISEASE	\$ -	\$ -	\$ 575,838	\$ 575,838	100.0%	Disease Investigation moved from Program 310 - New Program
520	PUBLIC HEALTH EMERGENCY PREPAREDNESS	\$ 892,653	\$ 786,399	\$ 922,153	\$ 135,754	17.3%	Restoration of CDC funding from Zika
530	CITIES READINESS INITIATIVE	\$ 221,819	\$ 220,315	\$ 246,140	\$ 25,825	11.7%	
550	SYNDROMIC SURVEILLANCE	\$ 53,110	\$ 75,000	\$ 75,000	\$ -	0.0%	
560	MEDICAL RESERVE CORPS *	\$ 1,554	\$ 2,200	\$ 13,000	\$ 10,800	490.9%	
590	EPR DIVISION ADMIN *	\$ 49,581	\$ 85,037	\$ 96,202	\$ 11,165	13.1%	
610	ANIMAL CONTROL - BITE ACTIVIT *	\$ 1,208	\$ 1,827	\$ 17,084	\$ 15,257	835.3%	
612	ANIMAL CONTROL - WILDLIFE *	\$ 131	\$ 261	\$ 261	\$ -	0.0%	
613	VECTOR SURVEILLANCE - INSECT *	\$ 11,474	\$ 34,807	\$ 35,524	\$ 717	2.1%	
614	VECTOR SURVEILLANCE - MOSQUITOES *	\$ 93,096	\$ 68,282	\$ 65,279	\$ (3,003)	-4.4%	
615	VECTOR SURVEILLANCE - ROD PRDG RAB *	\$ 15,344	\$ 16,017	\$ 14,052	\$ (1,965)	-12.3%	
616	VECTOR SURVEILLANCE - SCAB HL OTH *	\$ -	\$ -	\$ 130	\$ 130	100.0%	
617	DISEASE PREVENTION - GENERAL *	\$ 33,720	\$ 23,449	\$ 23,470	\$ 21	0.1%	
618	DISEASE PREVENTION - FDBRN CMLPLNT *	\$ 197	\$ 130	\$ 11,322	\$ 11,192	8578.2%	
619	DISEASE PREVENTION - OUTBREAK *	\$ 35,140	\$ 27,361	\$ 27,215	\$ (146)	-0.5%	
620	AIR POLLUTION GENERAL *	\$ -	\$ 21,743	\$ 22,538	\$ 795	3.7%	
621	INJURY CONTROL GENERAL *	\$ 30,782	\$ 31,773	\$ 16,013	\$ (15,760)	-49.6%	
622	INDUSTRIAL HYGIENE - GENERAL *	\$ 98,259	\$ 114,903	\$ 141,932	\$ 27,029	23.5%	
623	INDUSTRIAL HYGIENE - COMPLAINT - BILLABLE	\$ 5,414	\$ 12,778	\$ 12,774	\$ (4)	0.0%	
624	INDUSTRIAL HYGIENE - COMPLAINT - NON	\$ 17,824	\$ 18,953	\$ 17,579	\$ (1,374)	-7.2%	
627	INDUSTRIAL HYGIENE - RADON *	\$ 25,628	\$ 18,360	\$ 17,930	\$ (430)	-2.3%	
629	INDUSTRIAL HYGIENE - ERGONOMICS *	\$ 11,952	\$ 12,526	\$ 500	\$ (12,026)	-96.0%	
630	RETAIL FOOD - GENERAL *	\$ 750,320	\$ 839,619	\$ 573,640	\$ (265,979)	-31.7%	Less General Funds required due to staff shifting to other programs
631	RETAIL FOOD - INSPECTION *	\$ 2,057,566	\$ 2,277,037	\$ 2,484,811	\$ 207,774	9.1%	
632	RETAIL FOOD - TEMPORARY *	\$ 13,896	\$ 18,643	\$ 18,435	\$ (208)	-1.1%	

2018 BUDGET COMPARISON

Code	Description	2017		2018	2017 / 2018		Comments
		2016 Actual	Adopted Budget	Proposed Budget	Changes +Incr / -Decr	Percent +Incr / -Decr	
REVENUE							
637	INSTITUTIONS *	\$ -	\$ 261	\$ 261	\$ -	0.0%	
640	CHILDCARE - GENERAL *	\$ 38,500	\$ 40,242	\$ 72,181	\$ 31,939	79.4%	
641	CHILDCARE - INSPECTION (MAIL-IN prior to 2013) *	\$ 44,077	\$ 83,293	\$ 119,512	\$ 36,219	43.5%	
642	CHILDCARE - ONSITE INSPECTION (IZ Review)	\$ 60,651	\$ 34,468	\$ 58,073	\$ 23,605	68.5%	
643	BODY ART - GENERAL *	\$ 420	\$ 200	\$ 6,940	\$ 6,740	3370.0%	
644	BODY ART - INSPECTION *	\$ 13,558	\$ 11,418	\$ 19,549	\$ 8,131	71.2%	
645	RECREATION - GENERAL *	\$ 38,074	\$ 41,809	\$ 42,617	\$ 809	1.9%	
646	RECREATION - CERTIFIED POOL OPERATOR	\$ 4,200	\$ 1,300	\$ 600	\$ (700)	-53.8%	
648	RECREATION - POOL INSPECTION *	\$ 66,764	\$ 72,849	\$ 73,333	\$ 484	0.7%	
650	LAND USE - GENERAL *	\$ 285,256	\$ 277,468	\$ 393,405	\$ 115,937	41.8%	More General Funds required due to additional staff
653	WATER SUPPLIES - GENERAL *	\$ 107,378	\$ 94,087	\$ 97,025	\$ 2,938	3.1%	
655	WATER SUPPLIES - PUBLIC COMM SYSTEMS *	\$ 263	\$ 261	\$ 261	\$ -	0.0%	
656	WATER SUPPLIES - PRIVATE *	\$ 197	\$ 65	\$ 65	\$ -	0.0%	
657	WASTE WATER - GENERAL *	\$ 208,419	\$ 192,913	\$ 199,569	\$ 6,656	3.5%	
658	WASTE WATER - BIO SOLIDS *	\$ 12,167	\$ 10,413	\$ 10,325	\$ (88)	-0.8%	
660	WASTE WATER - ISDS INSTALLATION *	\$ 415,855	\$ 272,741	\$ 278,042	\$ 5,301	1.9%	
661	WASTE WATER - ISDS INSTALLERS CLEANERS *	\$ 9,331	\$ 2,927	\$ 9,616	\$ 6,689	228.6%	
662	WASTE WATER - ISDS REPAIR ALTER EXPAND	\$ 77,756	\$ 33,511	\$ 34,335	\$ 824	2.5%	
663	WASTE WATER - ISDS USE PERMITS *	\$ 40,746	\$ 75,404	\$ 80,472	\$ 5,068	6.7%	
666	WASTE WATER - SEWAGE SPILLS OR	\$ 658	\$ 783	\$ 783	\$ -	0.0%	
668	SOLID & HAZARDOUS WASTE - GENERAL *	\$ 89,638	\$ 74,725	\$ 86,541	\$ 11,816	15.8%	
669	SOLID & HAZARDOUS WASTE - DESIGNATED	\$ 37,439	\$ 20,108	\$ 10,129	\$ (9,979)	-49.6%	
670	SOLID & HAZARDOUS WASTE -	\$ 11,784	\$ 10,856	\$ 8,689	\$ (2,167)	-20.0%	
671	SHW - METHANE *	\$ 39	\$ 65	\$ 98	\$ 33	50.6%	
672	SOLID & HAZARDOUS WASTE - SPILLS OR	\$ 1,351	\$ 913	\$ 10,455	\$ 9,542	1044.8%	
673	SOLID & HAZARDOUS WASTE - CSI CONTRCT *	\$ -	\$ -	\$ -	\$ -	0.0%	
674	SHW - HIGHWAY 36 CONTRACT *	\$ -	\$ 261	\$ 196	\$ (65)	-24.9%	
676	SHW - FIVE PART DISPOSAL FACILITY *	\$ 8,953	\$ 130	\$ 65	\$ (65)	-49.8%	
677	SHW - LOWRY SUPERFUND *	\$ 29,927	\$ 43,009	\$ 44,605	\$ 1,596	3.7%	
678	SHW - TIRES *	\$ 14,574	\$ 19,618	\$ 19,549	\$ (69)	-0.4%	
679	SOLID & HAZARDOUS WASTE - SEDALIA	\$ 4,179	\$ 3,048	\$ 2,656	\$ (392)	-12.9%	
680	SOLID & HAZARDOUS WASTE - TOWER LANDFILL *	\$ 10,336	\$ 4,670	\$ 4,383	\$ (287)	-6.1%	
683	ROCKY MOUNTAIN ARSENAL - MOA	\$ 184,147	\$ 245,023	\$ 220,000	\$ (25,023)	-10.2%	
686	HOUSEHOLD CHEMICAL ROUNDUP GENERAL *	\$ 87,656	\$ 96,009	\$ 102,743	\$ 6,734	7.0%	
687	HOUSEHOLD CHEMICAL ROUNDUP EVENT *	\$ 322,744	\$ 253,161	\$ 311,569	\$ 58,408	23.1%	Increased local contributions and donations
689	WATER SUPPLIES - SANITARY SURVEY INSP *	\$ 35,964	\$ 37,584	\$ 16,255	\$ (21,329)	-56.8%	
690	EH DIVISION ADMINISTRATION *	\$ 1,011,866	\$ 880,607	\$ 908,083	\$ 27,476	3.1%	

2018 BUDGET COMPARISON

Code	Description	2017		2018	2017 / 2018		Comments
		2016 Actual	Adopted Budget	Proposed Budget	Changes +Incr / -Decr	Percent +Incr / -Decr	
REVENUE							
691	WATER SUPPLIES - PUBLIC NON-COMM SYSTEMS *	\$ 316	\$ 313	\$ -	\$ (313)	-100.0%	
692	MEDICAL MARIJUANA MANUFACTURER *	\$ 1,693	\$ 50	\$ 8,644	\$ 8,594	17188.0%	
695	EH INFORMATICS *	\$ 238,839	\$ 247,542	\$ 419,728	\$ 172,186	69.6%	More General Funds required due to additional staff and increased consulting expenses
696	EH SPECIAL RESPONSE *	\$ -	\$ 2,348	\$ 2,348	\$ -	0.0%	
720	HUMAN RESOURCES *	\$ 509,157	\$ 533,532	\$ 581,255	\$ 47,723	8.9%	
820	FA ADMINISTRATION *	\$ 1,226,889	\$ 1,093,935	\$ 1,206,985	\$ 113,050	10.3%	
	INVESTMENT INCOME	\$ 22,250	\$ 80,000	\$ 80,000	\$ -	0.0%	
830	FA EXECUTIVE *	\$ 705,055	\$ 741,593	\$ 746,615	\$ 5,022	0.7%	
840	FA FACILITIES *	\$ 2,301,615	\$ 2,642,929	\$ 1,825,816	\$ (817,113)	-30.9%	Less General Funds required due to no planned building renovations in 2018
850	FA INFORMATION TECHNOLOGY *	\$ 1,580,805	\$ 1,761,709	\$ 1,623,484	\$ (138,225)	-7.8%	Less General Funds required due to new IT contracts and less Capital expenditures in 2018
860	FA PURCHASING *	\$ 238,902	\$ 189,761	\$ 167,207	\$ (22,554)	-11.9%	
870	FA ACCOUNTING *	\$ 691,984	\$ 722,749	\$ 601,752	\$ (120,997)	-16.7%	
880	FA VITAL RECORDS	\$ 1,220,139	\$ 1,374,000	\$ 1,633,058	\$ 259,058	18.9%	Increased revenue due to new location opening in Castle Rock location plus new revenue contracts with mortuaries
890	AGENCY ADMIN SUPPORT *	\$ 454,905	\$ 534,755	\$ 509,634	\$ (25,121)	-4.7%	
895	COUNTY AND STATE PER CAPITA FUNDS						
	ADAMS COUNTY	\$ 3,244,298	\$ 3,408,628	\$ 3,534,559	\$ 125,931	3.7%	
	ARAPAHOE COUNTY	\$ 4,147,820	\$ 4,336,932	\$ 4,493,019	\$ 156,087	3.6%	
	DOUGLAS COUNTY	\$ 2,104,227	\$ 2,215,429	\$ 2,291,251	\$ 75,822	3.4%	
	STATE PLANNING AND SUPPORT	\$ 1,845,322	\$ 1,858,164	\$ 1,886,747	\$ 28,583	1.5%	
899	GENERAL FUND ALLOCATION	\$ (19,624,229)	\$ (19,978,636)	\$ (20,022,724)	\$ (44,088)	0.2%	
	FUND BALANCE USAGE	\$ -	\$ 930,000	\$ 50,000	\$ (880,000)	-94.6%	
TOTAL REVENUE		\$ 37,975,666	\$ 40,372,002	\$ 41,231,431	\$ 859,429	2.1%	

Footnote:

Revenue codes with * indicates that General

2018 BUDGET COMPARISON

Code	Description	2016 Actual	2017 Adopted Budget	2018 Proposed Budget	2017 / 2018 Changes +Incr / -Decr	2017 / 2018 Percent +Incr / -Decr	Comments
EXPENDITURE BY OBJECT CODE							
WAGES							
6005	WAGES - EXEMPT	\$ 14,126,658	\$ 15,378,485	\$ 15,787,296	\$ 408,811	2.7%	
6010	WAGES - NON-EXEMPT	\$ 4,547,728	\$ 4,627,136	\$ 5,627,173	\$ 1,000,037	21.6%	
6020	WAGES - TEMP HOURLY	\$ 642,426	\$ 745,033	\$ 634,724	\$ (110,309)	-14.8%	
6030	WAGES - STIPENDS / ALLOWANCE	\$ 126,275	\$ 122,231	\$ 118,779	\$ (3,452)	-2.8%	
TOTAL WAGES		\$ 19,443,088	\$ 20,872,885	\$ 22,167,972	\$ 1,295,087	6.2%	
FRINGE BENEFITS							
6110	PERA	\$ 2,557,932	\$ 2,842,840	\$ 3,020,766	\$ 177,926	6.3%	
6120	MEDICARE	\$ 272,924	\$ 300,885	\$ 319,708	\$ 18,823	6.3%	
6130	WORKER'S COMPENSATION INSUR	\$ 140,673	\$ 192,000	\$ 202,000	\$ 10,000	5.2%	
6140	UNEMPLOYMENT INSURANCE	\$ 32,463	\$ 63,581	\$ 63,581	\$ -	0.0%	
6210	DENTAL INSURANCE	\$ 206,400	\$ 204,148	\$ 204,148	\$ 0	0.0%	
6220	HEALTH INSURANCE	\$ 2,599,535	\$ 2,737,168	\$ 2,928,770	\$ 191,602	7.0%	Increase from vendor in 2017
6230	VISION	\$ 60,907	\$ 58,146	\$ 58,146	\$ 0	0.0%	
6240	LIFE/DISABILITY INSURANCE	\$ 193,433	\$ 222,032	\$ 229,145	\$ 7,113	3.2%	
6250	LONG TERM CARE	\$ 42,268	\$ 39,448	\$ 39,448	\$ 0	0.0%	
6260	CAFETERIA PLAN ADMINISTRATION	\$ 7,554	\$ 7,080	\$ 7,080	\$ 1	0.0%	
6270	EMPLOYEE ASSISTANCE PROGRAM	\$ 28,222	\$ 28,058	\$ 18,058	\$ (10,000)	-35.6%	
6299	FRINGE BENEFIT ALLOCATION	\$ -	\$ -	\$ (5)	\$ (5)	0.0%	
6310	ACCRUED PTO BENEFITS	\$ 149,183	\$ 133,149	\$ 133,149	\$ -	0.0%	
TOTAL FRINGE BENEFITS		\$ 6,291,493	\$ 6,828,533	\$ 7,223,994	\$ 395,461	5.8%	
TOTAL PERSONNEL COST		\$ 25,734,580	\$ 27,701,418	\$ 29,391,966	\$ 1,690,548	6.1%	
TRAVEL							
6450	TRAVEL - PERSONAL AUTO / MILEAGE EXP	\$ 380,920	\$ 503,954	\$ 463,056	\$ (40,898)	-8.1%	
6452	TRAVEL - LODGING	\$ 59,937	\$ 38,805	\$ 51,734	\$ 12,929	33.3%	
6454	TRAVEL - VEHICLE RENTAL	\$ -	\$ -	\$ -	\$ -	0.0%	
6456	TRAVEL -TRANSPORTATION	\$ 22,241	\$ 14,003	\$ 15,843	\$ 1,840	13.1%	
6458	TRAVEL - MEALS	\$ 22,016	\$ 14,116	\$ 18,606	\$ 4,490	31.8%	
6460	TRAVEL - OTHER	\$ 553	\$ 3,518	\$ 500	\$ (3,018)	-85.8%	
TOTAL TRAVEL		\$ 485,668	\$ 574,396	\$ 549,739	\$ (24,657)	-4.3%	
SUPPLIES							
6501	SUPPLIES - OFFICE	\$ 139,614	\$ 154,643	\$ 164,992	\$ 10,349	6.7%	
6502	SUPPLIES - CUSTODIAL / JANITORIAL	\$ 22,870	\$ 19,452	\$ 17,113	\$ (2,339)	-12.0%	

2018 BUDGET COMPARISON

Code	Description	2016 Actual	2017 Adopted Budget	2018 Proposed Budget	2017 / 2018 Changes +Incr / -Decr	2017 /2018 Percent +Incr / -Decr	Comments
EXPENDITURE BY OBJECT CODE							
SUPPLIES							
6503	SUPPLIES - COMPUTER / ELECTRICAL ACCESORIES	\$ 11,001	\$ 1,070	\$ 600	\$ (470)	-43.9%	
6504	SUPPLIES - FUEL	\$ -	\$ 500	\$ -	\$ (500)	-100.0%	
6551	SUPPLIES - PROGRAM - SPECIFIC	\$ 628,080	\$ 672,000	\$ 635,379	\$ (36,621)	-5.4%	
6552	SUPPLIES - PROGRAM - CLIENT EDU MATLS	\$ 64,761	\$ 67,474	\$ 76,292	\$ 8,818	13.1%	
6571	SUPPLIES - SPECIAL - INCENTIVES	\$ 40,053	\$ 40,108	\$ 17,530	\$ (22,578)	-56.3%	
6572	SUPPLIES - SPECIAL - OTHER	\$ 260,748	\$ 103,652	\$ 221,500	\$ 117,848	113.7%	Increased Family Planning Supplies from 2017 Budget
6581	PRINTING - INSIDE / SUPPLIES	\$ 95,090	\$ 84,683	\$ 100,375	\$ 15,692	18.5%	
6582	PRINTING - OUTSIDE SERVICE	\$ 70,541	\$ 100,464	\$ 83,994	\$ (16,470)	-16.4%	
TOTAL SUPPLIES		\$ 1,332,757	\$ 1,244,045	\$ 1,317,775	\$ 73,730	5.9%	
OPERATING							
6610	HOST BUS MEETING OR WORKSHOP	\$ 81,873	\$ 95,180	\$ 97,818	\$ 2,638	2.8%	
6612	WEBSITE, COMMUNICATIONS, & MARKETING	\$ 156,095	\$ 168,059	\$ 190,087	\$ 22,028	13.1%	
6614	BREASTFEEDING PROMOTION	\$ 749	\$ 997	\$ 800	\$ (197)	-19.7%	
6616	OUTREACH	\$ 6,806	\$ 3,975	\$ 21,206	\$ 17,231	433.5%	
6620	INSURANCE - PROP, CASUALTY & LIABILITY	\$ 73,066	\$ 71,191	\$ 71,204	\$ 13	0.0%	
6622	INSURANCE - VEHICLE	\$ 16,975	\$ 17,050	\$ 17,376	\$ 326	1.9%	
6624	INSURANCE - OFFICERS & DIRECTORS	\$ 6,471	\$ 6,445	\$ 6,245	\$ (200)	-3.1%	
6630	PROFESSIONAL MEMBERSHIP - LICENSE FEES	\$ 39,875	\$ 35,775	\$ 34,294	\$ (1,481)	-4.1%	
6640	POSTAGE - SHIPPING - EXP MAIL - DELIVERY CHARGES	\$ 35,239	\$ 42,715	\$ 39,128	\$ (3,587)	-8.4%	
6650	PROFESSIONAL SUBSCRIPTIONS	\$ 5,335	\$ 6,280	\$ 4,920	\$ (1,360)	-21.7%	
6691	EMPLOYEE EDUCATION - COURSES (OUTSIDE)	\$ 222,474	\$ 213,104	\$ 226,678	\$ 13,574	6.4%	
6693	EMPLOYEE EDUCATION - IN-HOUSE / MATLS	\$ 12,438	\$ 2,675	\$ 8,493	\$ 5,818	217.5%	
6697	EMPLOYEE EDUCATION - SCHOLARSHIP	\$ 3,575	\$ -	\$ 10,000	\$ 10,000	100.0%	
6698	EMPLOYEE EDUCATION - TUITION REIMB	\$ 24,481	\$ 25,000	\$ 25,000	\$ -	0.0%	
6711	RENT - BUILDING	\$ 1,524,101	\$ 1,883,047	\$ 2,001,901	\$ 118,854	6.3%	Rent Increases in 2018, no rent abatement in 2018
6712	RENT - OFF SITE STORAGE	\$ 24,317	\$ 23,754	\$ 31,936	\$ 8,182	34.4%	
6713	RENT - EQUIPMENT AND VEHICLE	\$ 137,607	\$ 115,023	\$ 101,859	\$ (13,164)	-11.4%	
6720	SMALL EQUIPMENT - NON-COMPUTER < \$1,000	\$ 28,385	\$ 16,969	\$ 16,580	\$ (389)	-2.3%	
6722	SMALL EQUIPMENT - COMPUTER, AV, TELECOM < \$1,000	\$ 61,370	\$ 79,360	\$ 103,415	\$ 24,055	30.3%	
6723	SMALL EQUIPMENT - TOOLS < \$1,000	\$ 6,872	\$ 935	\$ 500	\$ (435)	-46.5%	
6731	REPAIRS & MAINTENANCE - BUILDING / GROUNDS / CABLING	\$ 70,210	\$ 37,500	\$ 62,500	\$ 25,000	66.7%	

2018 BUDGET COMPARISON

Code	Description	2017		2018	2017 / 2018		Comments
		2016 Actual	Adopted Budget	Proposed Budget	Changes +Incr / -Decr	Percent +Incr / -Decr	
OPERATING							
6733	REPAIRS & MAINTENANCE - EQP / VEHICLE	\$ 24,622	\$ 38,103	\$ 43,920	\$ 5,817	15.3%	
6735	REPAIRS & MAINTENANCE - COMP	\$ 390,986	\$ 440,352	\$ 471,220	\$ 30,868	7.0%	
6736	REPAIRS & MAINTENANCE - COMP HARDWARE	\$ 14,228	\$ 27,000	\$ 25,000	\$ (2,000)	-7.4%	
6737	REPAIRS & MAINTENANCE - TELEPHONE EQUIPMENT	\$ 36,148	\$ 81,269	\$ 81,000	\$ (269)	-0.3%	
6738	REPAIRS & MAINTENANCE - OFFICE EQUIPMENT	\$ 465	\$ 1,288	\$ -	\$ (1,288)	-100.0%	
6750	UTILITIES	\$ 29,738	\$ 32,769	\$ 30,858	\$ (1,911)	-5.8%	
6771	COMMUNICATION - LAND LINE LOCAL	\$ 131,504	\$ 123,240	\$ 79,242	\$ (43,998)	-35.7%	
6772	COMMUNICATION - LAND LINE LONG DIST	\$ 5,034	\$ 5,253	\$ 3,000	\$ (2,253)	-42.9%	
6773	COMMUNICATION - CELL PHONES & PAGERS	\$ 137,967	\$ 155,794	\$ 155,760	\$ (34)	0.0%	
6774	COMMUNICATION - INTERNET	\$ 42,557	\$ 44,155	\$ 20,551	\$ (23,604)	-53.5%	
6775	COMMUNICATION - DATA HOSTING SERVICES	\$ 295,004	\$ 319,897	\$ 348,200	\$ 28,303	8.8%	
6776	COMMUNICATION - QMOE	\$ 140,016	\$ 122,000	\$ 115,000	\$ (7,000)	-5.7%	
TOTAL OPERATING		\$ 3,786,583	\$ 4,236,154	\$ 4,445,691	\$ 209,537	4.9%	
OTHER EXPENSE							
6810	BOARD FUND	\$ 8,621	\$ 8,695	\$ 5,700	\$ (2,995)	-34.4%	
6820	DIRECTOR'S FUND	\$ 80	\$ 750	\$ 30,000	\$ 29,250	3900.0%	Discretionary support for rapidly developing organizational priorities
6850	ADMIN FEES - ADJUSTMENTS	\$ 226	\$ -	\$ -	\$ -	0.0%	
6851	BANK FEES	\$ 16,128	\$ 16,125	\$ 18,900	\$ 2,775	17.2%	
6852	CREDIT CARD FEES	\$ 22,972	\$ 32,662	\$ 33,406	\$ 744	2.3%	
6860	INVENTORY ADJUSTMENTS	\$ 822	\$ 18,588	\$ 1,000	\$ (17,588)	-94.6%	
6870	EMP COSTS - BACKGROUND - HEALTH SCREENING	\$ 10,828	\$ 12,542	\$ 17,659	\$ 5,117	40.8%	
6872	EMP COSTS - RECRUITING & ADVERTISING	\$ 2,496	\$ 4,925	\$ 14,025	\$ 9,100	184.8%	
6880	OFFICE MOVING EXPENSE	\$ 7,832	\$ -	\$ -	\$ -	0.0%	
TOTAL OTHER EXPENSE		\$ 70,005	\$ 94,287	\$ 120,690	\$ 26,403	28.0%	
CONTRACT SERVICES							
6910	CONTRACT SERVICES - GENERAL	\$ 44,723	\$ 14,383	\$ 20,725	\$ 6,342	44.1%	
6912	CONTRACT SERVICES - STAFF SUPPORT	\$ 257,904	\$ 182,528	\$ 146,140	\$ (36,388)	-19.9%	
6913	CONTRACT SERVICES - CONSULTING	\$ 159,299	\$ 211,475	\$ 314,600	\$ 103,125	48.8%	
6914	CONTRACT SERVICES - SECURITY	\$ 133,109	\$ 88,529	\$ 151,000	\$ 62,471	70.6%	
6916	CONTRACT SERVICES - CUSTODIAL	\$ 92,718	\$ 93,775	\$ 94,330	\$ 555	0.6%	

2018 BUDGET COMPARISON

Code	Description	2016 Actual	2017 Adopted Budget	2018 Proposed Budget	2017 / 2018 Changes +Incr / -Decr	2017 /2018 Percent +Incr / -Decr	Comments
EXPENDITURE BY OBJECT CODE							
CONTRACT SERVICES							
6917	CONTRACT SERVICES - OFFSITE/RECORDS STORAGE	\$ 1,184	\$ 667	\$ -	\$ (667)	-100.0%	
6918	CONTRACT SERVICES - RECYCLING / DISPOSAL	\$ 250,081	\$ 226,388	\$ 261,300	\$ 34,912	15.4%	
6920	CONTRACT SERVICES - OUTREACH / MARKETING	\$ 179,024	\$ 61,261	\$ 221,922	\$ 160,661	262.3%	
6930	CONTRACT SERVICES - CLIENT/ TRANSLATION	\$ 98,531	\$ 115,080	\$ 104,978	\$ (10,102)	-8.8%	
6940	CONTRACT SERVICES - PROGRAM	\$ 342,058	\$ 265,898	\$ 319,551	\$ 53,653	20.2%	
6950	CONTRACT SERVICES - MEDICAL / DENTAL	\$ 417,883	\$ 568,525	\$ 469,561	\$ (98,964)	-17.4%	
6980	CONTRACT SERVICES - LEGAL	\$ 143,300	\$ 103,081	\$ 101,903	\$ (1,178)	-1.1%	
6982	CONTRACT SERVICES - AUDIT	\$ 56,600	\$ 55,500	\$ 60,000	\$ 4,500	8.1%	
6990	CONTRACT SERVICES - SUBCONTRACT GRANTS	\$ 599,232	\$ 1,192,094	\$ 1,012,183	\$ (179,911)	-15.1%	
TOTAL CONTRACT SERVICES		\$ 2,775,646	\$ 3,179,185	\$ 3,278,193	\$ 99,008	3.1%	
EQUIPMENT / LHI							
8100	EQUIPMENT - MISC > \$1000 & < \$5000	\$ 47,190	\$ 18,974	\$ 31,627	\$ 12,653	66.7%	
8110	EQUIPMENT - COMPUTER >\$1000 & < \$5000	\$ 162,912	\$ 223,000	\$ 209,000	\$ (14,000)	-6.3%	
8120	EQUIPMENT - FURNITURE & APPLIANCES >\$1000 & < \$5000	\$ 21,762	\$ 10,000	\$ 10,000	\$ -	0.0%	
8130	EQUIPMENT - MEDICAL >\$1000 & < \$5000	\$ 24,887	\$ 4,279	\$ 12,588	\$ 8,309	194.2%	
8200	CAPITAL EQUIP CAPITAL > \$5000	\$ -	\$ 8,000	\$ 8,000	\$ -	0.0%	
8210	CAPITAL EQUIP - COMPUTER > \$5000	\$ 215,402	\$ 100,000	\$ 100,000	\$ -	0.0%	
8220	CAPITAL EQUIP - FURNITURE & APPLIANCES >	\$ 228,846	\$ 80,000	\$ -	\$ (80,000)	-100.0%	
8230	CAPITAL EQUIP - MEDICAL > \$5000	\$ 26,040	\$ -	\$ -	\$ -	0.0%	
8240	CAPITAL EQUIP - VEHICLE > \$5000	\$ 31,724	\$ -	\$ -	\$ -	0.0%	
8300	CAPITAL SOFTWARE > \$5000	\$ 10,500	\$ 530,000	\$ 190,000	\$ (340,000)	-64.2%	
8500	LEASEHOLD IMPROVEMENTS	\$ 1,034,903	\$ 20,000	\$ 55,000	\$ 35,000	175.0%	
8505	BUILDING IMPROVEMENT / CONSTRUCTION	\$ 308,488	\$ 885,000	\$ -	\$ (885,000)	-100.0%	
TOTAL EQUIPMENT / LHI		\$ 2,112,654	\$ 1,879,253	\$ 616,215	\$ (1,263,038)	-67.2%	
IN KIND / ALLOCATION							
8800	IN KIND EXPENSES	\$ 1,511,018	\$ 1,463,262	\$ 1,511,162	\$ 47,900	3.3%	
TOTAL IN KIND / ALLOCATION		\$ 1,511,018	\$ 1,463,262	\$ 1,511,162	\$ 47,900	3.3%	
TOTAL EXPENDITURE BY OBJECT CODE		\$ 37,808,911	\$ 40,372,002	\$ 41,231,431	\$ 859,429	2.1%	
NET DIFFERENCE (Revenue minus Expenses)		\$ 166,756	\$ -	\$ -	\$ -	0.0%	

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ADMINISTRATION AND FINANCE DIVISION

The division provides centralized administrative services and support to all TCHD locations. For example, the division records all administrative expenses that support the direct operation of agency programs, projects, grants, and contracts. In addition, the TCHD operating budget and expenses are administered and controlled by the Administration and Finance Division with oversight by the Executive and Deputy Directors of TCHD. The Administration and Finance Division supports the entire organization by specifically providing the following services: Accounting (budget development, financial monitoring and reporting), Purchasing, Facilities, Information Technology, and Vital Records. These services are provided independent of support from the counties.

Accounting and Finance Programs

Refining procedures and practices supports Goal 4 of the TCHD Strategic Plan through improved sustainability of resources. The Accounting and Finance program provides the following services: accounts payable, accounts receivable, payroll, budget development and expenditure tracking, grant oversight, Medicaid billing, contract administration, fund investments, financial statement preparation, financial policies and procedures, and audit support.

Funding Source(s): Required General Funds

Information Technology Program

The Information Technology (IT) program has worked through the strategies of Goal 1 with the creation of the IT master plan, placing it in line with the TCHD Strategic Plan. IT is designed to provide a self-supporting, reliable, and secure computer operating environment at TCHD. IT program personnel support both full and part-time TCHD employees by administering account information,

assisting with application software issues, and solving technical problems using an efficient Help Desk system. IT personnel configure, implement, maintain, monitor, and administer a wide variety of network and communication services such as: voice over IP (VoIP) systems, server equipment, personal computers, and associated peripheral hardware. Additionally, IT program personnel maintain computer equipment inventories, administer cellular phones, and ensure software license compliance. The IT staff also provides and operates a reliable, robust, and secure infrastructure to support mission-critical applications software for electronic health records system, accounting system (payroll, procurement, and reporting services), E-mail services, environmental health system, and Women, Infants and Children (WIC) support. Finally, they monitor, maintain, and administer IT security, Internet connectivity, and the Wide Area Network infrastructure that connects all TCHD locations to our central computing resources, including a disaster recovery site/plan.

Funding Source(s): Required General Funds

Purchasing and Facilities Programs

Purchasing and facilities operations provide efficient and timely support to TCHD staff in the areas of purchasing (P-card, small purchases), contract support (RFPs, RFQs), vaccine storage, warehouse operations and delivery service. The facilities department provides a full range of remodel, repair and maintenance services and also manages fleet operations which maintains TCHD motorized and non-motorized vehicles in support of mission requirements. As part of Goal 4 of the TCHD Strategic Plan, facilities has developed an agency facilities plan to consider market conditions, agency needs, and client population locations when considering office locations.

Funding Source(s): Required General Funds

Vital Records Program

TCHD is authorized by the State of Colorado to issue birth and death certificates through its Vital Records offices. TCHD has two offices, one in Greenwood Village and in Commerce City. Birth certificates can be issued for anyone born in Colorado, and as of July 2015,

death certificates can be issued through electronic systems for any death that has occurred in Colorado. Certificates are issued through various ordering methods, such as in-person, fax and online. The excess revenue over expenses from the Vital Records program is used for programs and services that are not fully funded.

Funding Source(s): Fees

Division: 8 ADMINISTRATION

REVENUE:	2016 ACTUAL		2017 ADOPTED		2018 PROPOSED	
	ACTUAL	% of Total	BUDGET	% of Total	BUDGET	% of Total
COUNTY Per Capita	\$ 9,496,345	5959.5%	\$ 9,960,989	521.0%	\$ 10,318,829	1645%
Project Specific	\$ 1,425	0.9%	\$ -	0.0%	\$ -	0.0%
FEDERAL FUNDS	\$ -		\$ -	0.0%	\$ -	0.0%
FEES	\$ 79,537	49.9%	\$ 10,754	0.6%	\$ 10,754	1.7%
INTEREST INCOME	\$ 22,250	14.0%	\$ 80,000	4.2%	\$ 80,000	12.8%
VITAL RECORDS FEES	\$ 1,218,715	764.8%	\$ 1,374,000	71.9%	\$ 1,633,058	260.3%
STATE CONTRACTS	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
State Planning and Support	\$ 1,845,322	1158.0%	\$ 1,858,164	97.2%	\$ 1,886,747	300.7%
FEDERAL PASS THROUGH FUNDS	\$ 30,000	18.8%	\$ 69,000	3.6%	\$ -	0.0%
OTHER GRANTS / CONTRACTS	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
OTHER REVENUE / FUND BALANCE USE	\$ 51,013	32.0%	\$ 982,650	51.4%	\$ 98,075	15.6%
IN-KIND	\$ 428,162	268.7%	\$ 428,162	22.4%	\$ 428,162	68.2%
REQUIRED GENERAL FUNDS	\$ (13,013,420)	-8166.7%	\$ (12,851,770)	-672.2%	\$ (13,828,222)	-2204.0%
TOTAL PROGRAM REVENUE	\$ 159,348	100.0%	\$ 1,911,949	100.0%	\$ 627,403	100.0%

EXPENDITURES:	2016 ACTUAL		2017 ADOPTED		2018 PROPOSED				
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	37.64	\$ 2,262,642	27.5%	42.01	\$ 2,515,920	30.0%	43.76	\$ 2,565,541	33.8%
BENEFITS	35.4%	\$ 800,202	9.7%	32.1%	\$ 808,827	9.7%	31.9%	\$ 818,866	10.8%
TOTAL PERSONNEL COSTS		\$ 3,062,844	37.2%		\$ 3,324,746	39.7%		\$ 3,384,407	44.6%
CONTRACTS / SERVICES		\$ 449,792	5.5%		\$ 431,214	5.1%		\$ 469,430	6.2%
OPERATING COSTS		\$ 2,141,452	26.0%		\$ 2,588,773	30.9%		\$ 2,665,557	35.1%
OPERATING - TRAVEL		\$ 12,909	0.2%		\$ 12,456	0.1%		\$ 28,813	0.4%
OPERATING SUPPLIES		\$ 122,534	1.5%		\$ 120,057	1.4%		\$ 143,537	1.9%
EQUIPMENT (NON-CAPITAL)		\$ 182,822	2.2%		\$ 220,279	2.6%		\$ 217,500	2.9%
CAPITAL EQUIPMENT		\$ 494,007	6.0%		\$ 350,000	4.2%		\$ 200,000	2.6%
LEASEHOLD IMPROVEMENTS		\$ 1,343,391	16.3%		\$ 905,000	10.8%		\$ 55,000	0.7%
IN-KIND		\$ 428,162	5.2%		\$ 428,162	5.1%		\$ 428,162	5.6%
TOTAL DIRECT EXPENSES		\$ 8,237,913	100.0%		\$ 8,380,687	100.0%		\$ 7,592,406	100.0%
INDIRECT ALLOCATION		\$ (6,324,186)			\$ (6,468,738)			\$ (6,965,003)	
TOTAL PROGRAM EXPENSES		\$ 1,913,727			\$ 1,911,949			\$ 627,403	

Division: 8 ADMINISTRATION - GENERAL
 Programs 820, 830, 840, 860, 870, 890, 895, 899

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	9,496,345	-359.5%	\$	9,960,989	-814.0%	\$	10,318,829	-385.2%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	79,537	-3.0%	\$	10,754	-0.9%	\$	10,754	-0.4%
INTEREST INCOME	\$	22,250	-0.8%	\$	80,000	-6.5%	\$	80,000	-3.0%
STATE CONTRACTS	\$	1,845,322	-69.9%	\$	1,858,164	-151.8%	\$	1,886,747	-70.4%
FEDERAL PASS THROUGH	\$	30,000	-1.1%	\$	69,000	-5.6%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	51,013	-1.9%	\$	982,650	-80.3%	\$	48,075	-1.8%
IN-KIND	\$	428,162	-16.2%	\$	428,162	-35.0%	\$	428,162	-16.0%
REQUIRED GENERAL FUNDS	\$	(14,594,225)	552.5%	\$	(14,613,479)	1194.1%	\$	(15,451,710)	576.7%
TOTAL PROGRAM REVENUE	\$	(2,641,597)	100.0%	\$	(1,223,760)	100.0%	\$	(2,679,143)	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	26.23	\$ 1,680,239	27.7%	29.51	\$ 1,861,257	31.5%	27.76	\$ 1,777,120	35.4%
BENEFITS	35.2%	\$ 590,887	9.7%	31.8%	\$ 592,387	10.0%	31.6%	\$ 561,571	11.2%
TOTAL PERSONNEL COSTS		\$ 2,271,126	37.4%		\$ 2,453,644	41.6%		\$ 2,338,691	46.6%
CONTRACTS / SERVICES		\$ 285,544	4.7%		\$ 349,609	5.9%		\$ 392,180	7.8%
OPERATING COSTS		\$ 1,315,592	21.7%		\$ 1,563,158	26.5%		\$ 1,681,629	33.5%
OPERATING - TRAVEL		\$ 10,255	0.2%		\$ 10,404	0.2%		\$ 11,813	0.2%
OPERATING SUPPLIES		\$ 98,251	1.6%		\$ 90,466	1.5%		\$ 98,023	2.0%
EQUIPMENT (NON-CAPITAL)		\$ 37,212	0.6%		\$ 20,279	0.3%		\$ 17,500	0.3%
CAPITAL EQUIPMENT		\$ 275,054	4.5%		\$ 80,000	1.4%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ 1,343,391	22.2%		\$ 905,000	15.3%		\$ 55,000	1.1%
IN-KIND		\$ 428,162	7.1%		\$ 428,162	7.3%		\$ 428,162	8.5%
TOTAL DIRECT EXPENSES		\$ 6,064,587	100.0%		\$ 5,900,723	100.0%		\$ 5,022,998	100.0%
INDIRECT ALLOCATION		\$ (6,536,532)			\$ (6,671,841)			\$ (7,236,548)	
TOTAL PROGRAM EXPENSES		\$ (471,946)			\$ (771,118)			\$ (2,213,550)	

Programs 100% funded via internal allocation

Division: 8 ADMINISTRATION - INFORMATION TECHNOLOGY
 Program 850

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	50,000	3.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	1,580,805	100.0%	\$	1,761,709	100.0%	\$	1,623,484	97.0%
TOTAL PROGRAM REVENUE	\$	1,580,805	100.0%	\$	1,761,709	100.0%	\$	1,673,484	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	5.00	\$ 330,205	22.1%	6.00	\$ 409,049	22.6%	6.00	\$ 412,332	24.6%
BENEFITS	36.4%	\$ 120,205	8.0%	33.2%	\$ 135,803	7.5%	32.8%	\$ 135,448	8.1%
TOTAL PERSONNEL COSTS		\$ 450,410	30.1%		\$ 544,852	30.2%		\$ 547,780	32.7%
CONTRACTS / SERVICES		\$ 156,341	10.5%		\$ 71,650	4.0%		\$ 70,200	4.2%
OPERATING COSTS		\$ 517,579	34.6%		\$ 718,308	39.8%		\$ 649,852	38.8%
OPERATING - TRAVEL		\$ 1,708	0.1%		\$ 900	0.0%		\$ 1,000	0.1%
OPERATING SUPPLIES		\$ 3,640	0.2%		\$ 1,000	0.1%		\$ 4,652	0.3%
EQUIPMENT (NON-CAPITAL)		\$ 145,610	9.7%		\$ 200,000	11.1%		\$ 200,000	12.0%
CAPITAL EQUIPMENT		\$ 218,953	14.7%		\$ 270,000	14.9%		\$ 200,000	12.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 1,494,240	100.0%		\$ 1,806,709	100.0%		\$ 1,673,484	100.0%
INDIRECT ALLOCATION									
TOTAL PROGRAM EXPENSES		\$ 1,494,240			\$ 1,806,709			\$ 1,673,484	

Program 100% funded via internal allocation

Division: 8 ADMINISTRATION - VITAL RECORDS
 Program 880

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	1,425	0.1%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
VITAL RECORDS FEES	\$	1,218,715	99.9%	\$	1,374,000	100.0%	\$	1,633,058	100.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
TOTAL PROGRAM REVENUE	\$	1,220,139	100.0%	\$	1,374,000	100.0%	\$	1,633,058	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	6.41	\$ 252,199	37.1%	6.50	\$ 245,613	36.5%	10.00	\$ 376,089	42.0%
BENEFITS	35.3%	\$ 89,110	13.1%	32.8%	\$ 80,637	12.0%	32.4%	\$ 121,847	13.6%
TOTAL PERSONNEL COSTS		\$ 341,308	50.3%		\$ 326,250	48.5%		\$ 497,936	55.6%
CONTRACTS / SERVICES		\$ 7,907	1.2%		\$ 9,955	1.5%		\$ 7,050	0.8%
OPERATING COSTS		\$ 308,281	45.4%		\$ 307,307	45.6%		\$ 334,076	37.3%
OPERATING - TRAVEL		\$ 946	0.1%		\$ 1,152	0.2%		\$ 16,000	1.8%
OPERATING SUPPLIES		\$ 20,643	3.0%		\$ 28,591	4.2%		\$ 40,862	4.6%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 679,086	100.0%		\$ 673,255	100.0%		\$ 895,924	100.0%
INDIRECT ALLOCATION		\$ 212,346			\$ 203,103			\$ 271,545	
TOTAL PROGRAM EXPENSES		\$ 891,432			\$ 876,358			\$ 1,167,469	

Program 100% funded from collected fees

OFFICE OF HUMAN RESOURCES

Human Resources Program

The goal of the Office of Human Resources is to develop, implement, and oversee Human Resources programs, policies and procedures. This Office is responsible for recruitment, benefit administration, compensation administration, training, employee relations, employee performance management, employment policies and practices, legal and regulatory administration, actively

supporting worksite wellness, and agency health and safety efforts. These efforts support Goal 4 of the TCHD Strategic Plan through workforce development and competency based training. All Human Resources expenses are general in scope and support the direct operations of the programs, projects, grants, and contracts of the Agency.

Funding Source(s): Required General Fund

Division: 7 OFFICE OF HUMAN RESOURCES
 Programs 720,790

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY Per Capita	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
Project Specific	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
State Planning and Support	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	509,157	100.0%	\$	533,532	100.0%	\$	581,255	100.0%
TOTAL PROGRAM REVENUE	\$	509,157	100.0%	\$	533,532	100.0%	\$	581,255	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	2.65	\$ 187,784	-437.8%	4.00	\$ 267,001	50.0%	4.00	\$ 283,183	48.7%
BENEFITS		\$ (418,039)	974.6%	33.0%	\$ 87,984	16.5%	32.7%	\$ 92,660	15.9%
TOTAL PERSONNEL COSTS		\$ (230,255)	536.8%		\$ 354,985	66.5%		\$ 375,843	64.7%
CONTRACTS / SERVICES		\$ 132,859	-309.8%		\$ 19,000	3.6%		\$ 89,000	15.3%
OPERATING COSTS		\$ 46,241	-107.8%		\$ 49,634	9.3%		\$ 66,255	11.4%
OPERATING - TRAVEL		\$ 432	-1.0%		\$ 2,200	0.4%		\$ 3,000	0.5%
OPERATING SUPPLIES		\$ 7,832	-18.3%		\$ 7,714	1.4%		\$ 7,157	1.2%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ 100,000	18.7%		\$ 40,000	6.9%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ (42,891)	100.0%		\$ 533,532	100.0%		\$ 581,255	100.0%
INDIRECT ALLOCATION									
TOTAL PROGRAM EXPENSES		\$ (42,891)			\$ 533,532			\$ 581,255	

Programs 100% funded via internal allocation

ENVIRONMENTAL HEALTH DIVISION

Division Administration and Informatics

Budgeted activities include the core leadership team, which is responsible for planning, implementation, management, and evaluation of all environmental health activities and programs. This division's support program is also responsible for financial oversight, data collection and management, grant and contract management, Environmental Health Informatics activities, and some support staff services. Expenditures such as capital equipment, staff training, support staff services, and some local travel may be budgeted under this program to capture expected costs; however, during the course of the year, expenses are applied to the programs that actually incur the costs.

Funding Source(s): Required General Funds

Child Care Program

The goal of the Child Care program is to prevent the spread of infectious disease in childcare facilities and other public residential settings. Local health departments work with the Colorado Department of Human Services (CDHS) as well as the Colorado Department of Public Health and Environment (CDPHE) to assess and provide assistance to child care operators and staff as mandated by C.R.S. §25-1.5-101(1)h. The following services are conducted for CDHS licensed facilities: annual or biennial on-site inspections; monitoring of children's immunization records by the Nursing Division; investigation of complaints; review and approval of plans for newly constructed or remodeled child care facilities; and education.

Funding Source(s): Fees, Required General Funds

Food Protection Program

The goal of the Food Protection program is to prevent the occurrence of foodborne illness from food prepared in licensed retail food establishments. This program is required by the Food Protection Act (C.R.S. §25-4-1601) and authority is granted to local health departments to administer the program and collect license fees. The following services are conducted for licensed facilities: risk-based inspections; investigation of complaints; review and approval of plans for new or remodeled facilities; opening inspections and approval of licenses; food safety education for restaurant operators; enforcement actions against facilities that continue to fail to meet safe food handling requirements; and assessment of damage to retail food establishments due to disasters, such as fire or flood, to ensure the maintenance of a safe food supply. All food service inspectors go through a formal "standardization" process every three years to ensure a uniform inspection approach. Continuing education is required to ensure a trained and competent workforce. This program is working to improve food safety through collaboration with state and local partners in food program data standardization efforts in support of Goal 8 of the TCHD Strategic Plan.

Funding Source(s): Fees (set in statute), Required General Funds

General Environmental Health Services

The General Environmental Health Services category includes crosscutting Disease Prevention program activities and a combination of various division programs due to their relatively small budgets. Programs included are: Animal Control; Body Art; Air Pollution; and Marijuana Infused Product Manufacturer. The following services are conducted: education on the risk of contracting rabies from domestic and wildlife animals; investigation

of disease outbreaks and food-borne illness complaints; annual inspections of marijuana infused product manufacturer; annual inspection of body art facilities; and work on regional air quality issues, including climate change. Additionally, TCHD's Institutions and Public Accommodations Program includes activities concerning mobile home parks, private housing, penal institutions, and public accommodations. These program components are addressed on a complaint basis only.

Funding Source(s): Fees, Contracts (restricted funds), Required General Funds

Industrial Hygiene Program

The goal of the Industrial Hygiene program is to reduce indoor air pollution effects/events, workplace health and safety hazards, and workplace injuries and illnesses. Hazards in the workplace have been well documented, which led to the creation of the federal Occupational Safety and Health Act (OSHA) in 1970. According to the Environmental Protection Agency (EPA), indoor air pollution is one of the top five health hazards facing the general population. Major sources of indoor air pollution include combustion sources (i.e., wood and tobacco products), lead, asbestos, outdoor sources (e.g., radon), mold, and various chemicals. The following services are conducted: investigation of complaints or inquiries; assistance in eliminating workplace health and safety hazards; follow up investigation for homes with children and high lead levels; and radon education and testing.

Funding Source(s): Fees, Grants, Required General Funds, Restricted Grant Funds

Land Use Program

The goal of the Land Use program is to incorporate sound environmental health principles in planning and development activities to create healthy living environments. Since chronic

diseases and obesity are associated with inactivity (i.e., heart disease, stroke, and diabetes) and now rank among the nation's greatest public health risks, we promote "healthy eating, active living" policies and community designs. Land Use reviews address both regulatory requirements and recommendations. This program aligns with Goals 5 and 8 of the TCHD Strategic Plan in its efforts to promote healthy human environments. The following services are conducted: provide health-related comments on development applications; provide recommendations for incorporating environmental health policies into master planning efforts, codes and regulations; participate in key state programs and regional planning activities; collaborate with other entities; and provide education.

Funding Source(s): Fees, Grants, Required General Funds

Rocky Mountain Arsenal (RMA) Program

The goal of the RMA program is to protect the community from short- and long-term environmental risks associated with the RMA's previous waste disposal activities and during its current cleanup mission. Off-post groundwater quality is monitored to verify there is no risk to the public through consumption of private well water and to verify that RMA cleanup efforts continue to be effective. On-post remediation oversight is provided consistent with the provisions of the Certificate of Designation issued by Adams County on September 29, 1997, and the Memorandum of Understanding between Adams County and TCHD. The following services are conducted: sample and analyze water from selected private wells in the RMA off-post study area for contaminants; oversight of completed on-site waste disposal areas, caps and covers; act as liaison with affected communities in Adams County concerning RMA related issues and the responsible parties (U.S. Army and Shell Oil Co.); and provide oversight of RMA remediation and monitoring activities.

Funding Source(s): Contract (restricted funds)

Solid and Hazardous Waste Program

The goal of this program is to control the impacts of solid and hazardous wastes on human health and the environment. Local health departments are authorized by Colorado law to assist in compliance activities for solid waste sites. TCHD performs oversight of solid waste disposal sites to ensure that these facilities are properly constructed and operated to protect public health and the environment. The following services are conducted: investigate solid and hazardous waste complaints; monitor construction activities at hazardous waste disposal sites; monitor construction and daily operational activities at non-hazardous waste disposal sites; participate on the technical advisory committees for designated Superfund sites; serve as a community liaison to responsible parties and regulatory agencies for hazardous waste sites; respond to spills and emergencies involving hazardous materials to support local fire and police agencies 24/7; provide household chemical waste collection and education programs; inspection of waste tire generators; and perform methamphetamine lab cleanup oversight.

Funding Source(s): Fees, Contracts (restricted funds), Donations, Required General Funds

Vector Surveillance Program

The goal of the Vector Surveillance program is to reduce exposure and transmission of vector-borne diseases to the public. Vector-borne diseases have been recognized as potentially having fatal consequences. Diseases such as Arboviral Encephalitis (e.g., West Nile virus), plague, Hantavirus, and Colorado tick fever are endemic in the TCHD area. Because outbreaks of vector-borne diseases are not predictable, ongoing surveillance of mosquito breeding sites is conducted. Monitoring for the presence of Western Equine

Encephalitis, St. Louis Encephalitis, and West Nile virus (WNV) is accomplished through horse, mosquito, and human surveillance and mosquito testing. Prairie dog mapping and die-off investigations are conducted to determine local black-tail prairie dog colony locations and the presence of plague. The following services are conducted: surveillance for arboviruses in the environment; participation in the Regional Encephalitis Monitoring program; routine mosquito light trapping and mosquito identification; collection and transport of animal specimens to the CDPHE laboratory for testing; education to the public; prairie dog colony complaint die-off investigation; hantavirus environmental investigations; and flea collection and submission to the Centers for Disease Control and Prevention (CDC).

Funding Source(s): Required General Funds

Water Program

The Water Program includes water quality, onsite wastewater treatment systems (OWTS), and recreational water (pools, spray pads, spas, and beaches). The goal of this program is to prevent disease transmission introduced into ground, surface, or recreational waters. Community resiliency through promotion and protection of water quality supports Goal 8 of the TCHD Strategic Plan. The Water program addresses all aspects of water supplies including, but not limited to, drinking water, private well water, reclaimed water, gray water, and storm water. The following services are conducted: responding to citizen complaints or concerns; providing guidance/support to contamination incidents; participating in key watershed and stakeholder meetings; and inspection of bio-solids land application sites. The OWTS program assures that wastewater from homes and businesses not served by a public sewer is adequately treated to prevent contamination of surface and groundwater. The following services are conducted: permit and inspect all new and repair OWTS; issue use permits after

inspections are completed on existing systems by qualified wastewater professionals; investigate malfunctioning systems; consult with planning departments, homeowners, engineers, and installers; and train and license OWTS contractors and cleaners. Recreational water features at aquatic venues and swim beaches have long been recognized as an efficient medium for the transmission of communicable diseases and are also subject to a

variety of accidents/injuries. The following services are conducted: bi-annual inspections of all public and semi-public swimming pools, spray pads, and spas; complaint investigations; and plan reviews and opening inspections of newly constructed or remodeled pools, spray pads and spas.

Funding Source(s): Fees, Contracts, Required General Funds

Division: 6 ENVIRONMENTAL HEALTH

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY Per Capita	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
Project Specific	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	204,358	3.0%	\$	245,023	3.6%	\$	220,000	3.1%
FEES	\$	2,222,226	33.1%	\$	2,359,465	35.1%	\$	2,612,985	36.4%
STATE CONTRACTS	\$	23,874	0.4%	\$	28,669	0.4%	\$	28,669	0.4%
State Planning and Support	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH FUNDS	\$	34,998	0.5%	\$	27,200	0.4%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	252,474	3.8%	\$	300,469	4.5%	\$	353,660	4.9%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	3,979,738	59.2%	\$	3,764,097	56.0%	\$	3,958,875	55.2%
TOTAL PROGRAM REVENUE	\$	6,717,668	100.0%	\$	6,724,924	100.0%	\$	7,174,189	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	60.23	\$ 3,400,951	64.2%	63.97	\$ 3,562,541	64.8%	66.91	\$ 3,792,509	64.4%
BENEFITS	34.3%	\$ 1,166,267	22.0%	32.8%	\$ 1,167,847	21.3%	32.5%	\$ 1,233,102	20.9%
TOTAL PERSONNEL COSTS		\$ 4,567,218	86.2%		\$ 4,730,388	86.1%		\$ 5,025,611	85.4%
CONTRACTS / SERVICES		\$ 315,600	6.0%		\$ 297,331	5.4%		\$ 382,475	6.5%
OPERATING COSTS		\$ 224,607	4.2%		\$ 253,205	4.6%		\$ 263,639	4.5%
OPERATING - TRAVEL		\$ 132,735	2.5%		\$ 143,719	2.6%		\$ 142,736	2.4%
OPERATING SUPPLIES		\$ 48,059	0.9%		\$ 50,107	0.9%		\$ 55,773	0.9%
EQUIPMENT (NON-CAPITAL)		\$ 3,833	0.1%		\$ 10,974	0.2%		\$ 8,975	0.2%
CAPITAL EQUIPMENT		\$ 6,949	0.1%		\$ 8,000	0.1%		\$ 8,000	0.1%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 5,299,001	100.0%		\$ 5,493,723	100.0%		\$ 5,887,209	100.0%

INDIRECT ALLOCATION \$ 1,204,664 \$ 1,231,200 \$ 1,286,980

TOTAL PROGRAM EXPENSES \$ **6,503,665** \$ **6,724,924** \$ **7,174,189**

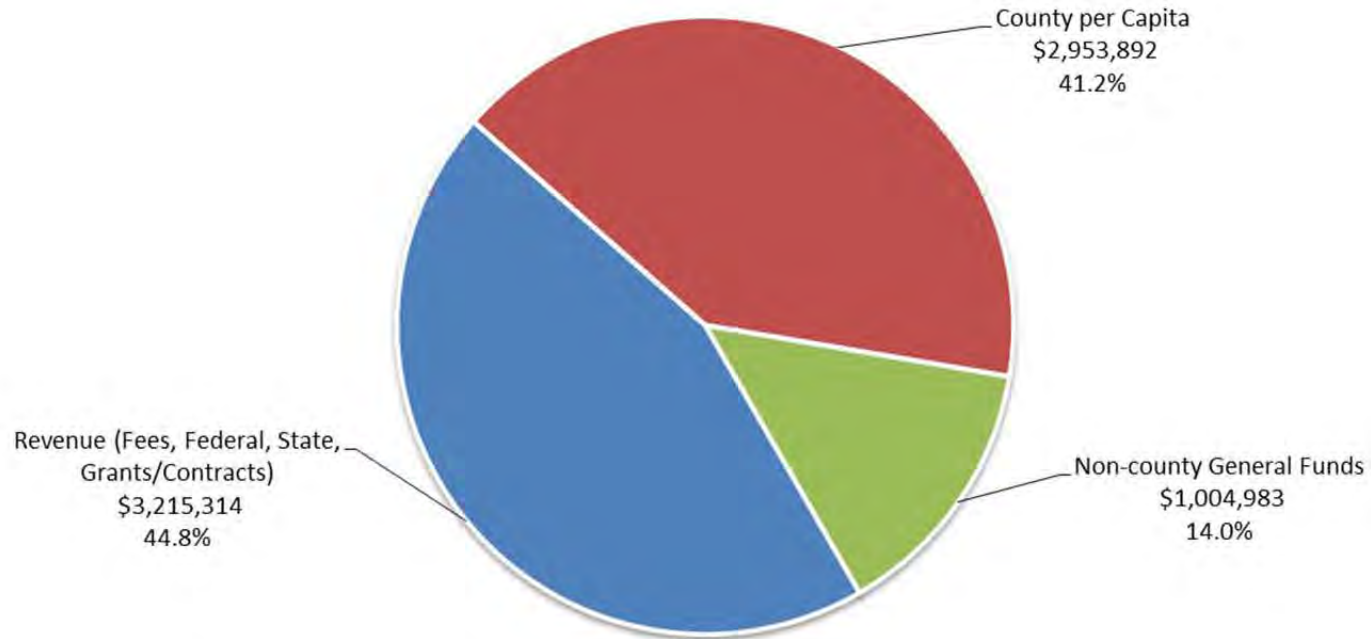
% of Total Expenses Funded by **County General Funds** 44.2% 43.4% 41.2%

% of Total Expenses Funded by **Non-County General Funds** 15.0% 12.6% 14.0%



FY 2018 Proposed Environmental Health Division Funding Sources

Total \$ 7,174,189



Division: 6 ENVIRONMENTAL HEALTH - DIVISION ADMINISTRATION & INFORMATICS
 Program 690, 695

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	(1,367)	-0.1%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	1,252,073	100.1%	\$	1,128,149	100.0%	\$	1,327,811	100.0%
TOTAL PROGRAM REVENUE	\$	1,250,706	100.0%	\$	1,128,149	100.0%	\$	1,327,811	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	7.75	\$ 515,477	57.5%	9.48	\$ 629,873	62.4%	10.03	\$ 707,120	57.1%
BENEFITS	34.3%	\$ 176,650	19.7%	33.1%	\$ 208,750	20.7%	32.3%	\$ 228,387	18.4%
TOTAL PERSONNEL COSTS		\$ 692,126	77.2%		\$ 838,623	83.1%		\$ 935,507	75.5%
CONTRACTS / SERVICES		\$ 13,933	1.6%		\$ 24,192	1.8%		\$ 76,600	6.2%
OPERATING COSTS		\$ 139,647	15.6%		\$ 166,002	10.7%		\$ 178,323	14.4%
OPERATING - TRAVEL		\$ 17,977	2.0%		\$ 18,340	1.6%		\$ 18,581	1.5%
OPERATING SUPPLIES		\$ 25,329	2.8%		\$ 19,436	2.2%		\$ 24,876	2.0%
EQUIPMENT (NON-CAPITAL)		\$ 72	0.0%		\$ 5,000	0.6%		\$ 5,000	0.4%
CAPITAL EQUIPMENT		\$ 6,949	0.8%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 896,034	100.0%		\$ 1,071,593	100.0%		\$ 1,238,887	100.0%
INDIRECT ALLOCATION		\$ 63,173			\$ 56,556			\$ 88,924	
TOTAL PROGRAM EXPENSES		\$ 959,207			\$ 1,128,149			\$ 1,327,811	
% of Total Expenses Funded by County General Funds		74.7%			77.5%			74.6%	
% of Total Expenses Funded by Non-County General Funds		25.4%			22.5%			25.4%	

Division: 6 ENVIRONMENTAL HEALTH - CHILD CARE
 Programs 640, 641, 642

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	119,795	83.6%	\$	103,030	65.2%	\$	126,795	50.8%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	23,433	16.4%	\$	54,973	34.8%	\$	122,971	49.2%
TOTAL PROGRAM REVENUE	\$	143,228	100.0%	\$	158,003	100.0%	\$	249,766	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	3.05	\$ 160,437	70.4%	2.15	\$ 110,320	69.8%	3.55	\$ 178,374	71.4%
BENEFITS	35.0%	\$ 56,136	24.6%	33.6%	\$ 37,033	23.4%	33.3%	\$ 59,372	23.8%
TOTAL PERSONNEL COSTS		\$ 216,573	95.0%		\$ 147,353	93.3%		\$ 237,746	95.2%
CONTRACTS / SERVICES		\$ 1,530	0.7%		\$ -	0.0%		\$ -	0.0%
OPERATING COSTS		\$ 1,150	0.5%		\$ 2,345	1.5%		\$ 2,850	1.1%
OPERATING - TRAVEL		\$ 7,818	3.4%		\$ 7,100	4.5%		\$ 7,470	3.0%
OPERATING SUPPLIES		\$ 822	0.4%		\$ 1,205	0.8%		\$ 1,700	0.7%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 227,893	100.0%		\$ 158,003	100.0%		\$ 249,766	100.0%
INDIRECT ALLOCATION		\$ -			\$ -			\$ -	
TOTAL PROGRAM EXPENSES		\$ 227,893			\$ 158,003			\$ 249,766	
% of Total Expenses Funded by County General Funds			12.2%			27.0%			36.7%
% of Total Expenses Funded by Non-County General Funds			4.2%			7.8%			12.5%

Division: 6 ENVIRONMENTAL HEALTH - FOOD PROTECTION PROGRAM
 Programs 630, 631, 632, 633, 634

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	1,191,728	42.2%	\$	1,580,500	50.4%	\$	1,722,000	56.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	1,630,054	57.8%	\$	1,554,799	49.6%	\$	1,354,886	44.0%
TOTAL PROGRAM REVENUE	\$	2,821,783	100.0%	\$	3,135,299	100.0%	\$	3,076,886	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	27.30	\$ 1,412,998	69.4%	34.43	\$ 1,709,200	71.0%	33.18	\$ 1,684,090	71.3%
BENEFITS	35.1%	\$ 496,628	24.4%	33.5%	\$ 573,034	23.8%	33.2%	\$ 558,741	23.6%
TOTAL PERSONNEL COSTS		\$ 1,909,626	93.8%		\$ 2,282,234	94.8%		\$ 2,242,831	94.9%
CONTRACTS / SERVICES		\$ 42,354	2.1%		\$ 25,200	1.0%		\$ 27,750	1.2%
OPERATING COSTS		\$ 26,459	1.3%		\$ 26,150	1.1%		\$ 25,133	1.1%
OPERATING - TRAVEL		\$ 52,957	2.6%		\$ 65,200	2.7%		\$ 57,200	2.4%
OPERATING SUPPLIES		\$ 4,889	0.2%		\$ 8,250	0.3%		\$ 9,750	0.4%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 2,036,285	100.0%		\$ 2,407,034	100.0%		\$ 2,362,664	100.0%
INDIRECT ALLOCATION		\$ 632,516			\$ 728,265			\$ 714,222	
TOTAL PROGRAM EXPENSES		\$ 2,668,802			\$ 3,135,299			\$ 3,076,886	
% of Total Expenses Funded by County General Funds		43.1%			38.4%			32.8%	
% of Total Expenses Funded by Non-County General Funds		14.7%			11.2%			11.2%	

Division: 6 ENVIRONMENTAL HEALTH - GENERAL
 Programs 610, 612, 617, 618, 619, 620, 621, 637, 643, 644, 692, 696

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	20,837	17.8%	\$	19,850	3.9%	\$	18,540	11.9%
STATE CONTRACTS	\$	-	0.0%	\$	-	1.4%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	1.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	96,012	82.2%	\$	101,232	93.7%	\$	137,104	88.1%
TOTAL PROGRAM REVENUE	\$	116,850	100.0%	\$	121,082	100.0%	\$	155,644	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	6.45	\$ 126,029	69.5%	2.52	\$ 67,557	56.9%	1.50	\$ 91,060	71.4%
BENEFITS	34.5%	\$ 43,479	24.0%	32.7%	\$ 22,073	18.5%	32.6%	\$ 29,708	23.3%
TOTAL PERSONNEL COSTS		\$ 169,508	93.5%		\$ 89,630	75.4%		\$ 120,768	94.7%
CONTRACTS / SERVICES		\$ 6,080	3.4%		\$ -	2.2%		\$ 1,000	0.8%
OPERATING COSTS		\$ 1,042	0.6%		\$ 600	19.0%		\$ 833	0.7%
OPERATING - TRAVEL		\$ 4,491	2.5%		\$ 5,150	2.9%		\$ 4,750	3.7%
OPERATING SUPPLIES		\$ 156	0.1%		\$ 150	0.6%		\$ 150	0.1%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 181,277	100.0%		\$ 95,530	100.0%		\$ 127,501	100.0%
INDIRECT ALLOCATION		\$ 45,950			\$ 25,552			\$ 28,143	
TOTAL PROGRAM EXPENSES		\$ 227,226			\$ 121,082			\$ 155,644	
% of Total Expenses Funded by County General Funds		61.3%			72.6%			65.7%	
% of Total Expenses Funded by Non-County General Funds		20.9%			21.1%			22.4%	

Division: 6 ENVIRONMENTAL HEALTH - INDUSTRIAL HYGIENE
 Programs 622,623, 624, 627, 629

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	4,769	3.0%	\$	9,600	5.4%	\$	9,600	5.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	28,883	18.2%	\$	22,000	12.4%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	27,391	17.2%	\$	30,076	16.9%	\$	22,000	11.5%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	98,035	61.6%	\$	115,845	65.3%	\$	159,115	83.4%
TOTAL PROGRAM REVENUE	\$	159,078	100.0%	\$	177,521	100.0%	\$	190,715	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	1.52	\$ 108,575	64.0%	1.00	\$ 82,468	57.8%	1.10	\$ 91,230	61.3%
BENEFITS	34.9%	\$ 37,920	22.3%	33.5%	\$ 27,603	19.4%	33.2%	\$ 30,284	20.4%
TOTAL PERSONNEL COSTS		\$ 146,495	86.3%		\$ 110,071	77.2%		\$ 121,514	81.7%
CONTRACTS / SERVICES		\$ 5,029	3.0%		\$ 8,180	5.7%		\$ 6,500	4.4%
OPERATING COSTS		\$ 4,012	2.4%		\$ 7,590	5.3%		\$ 6,990	4.7%
OPERATING - TRAVEL		\$ 4,254	2.5%		\$ 5,100	3.6%		\$ 4,100	2.8%
OPERATING SUPPLIES		\$ 6,147	3.6%		\$ 3,680	2.6%		\$ 3,680	2.5%
EQUIPMENT (NON-CAPITAL)		\$ 3,761	2.2%		\$ 3,000	2.1%		\$ 1,000	0.7%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ 5,000	3.5%		\$ 5,000	3.4%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 169,699	100.0%		\$ 142,621	100.0%		\$ 148,784	100.0%
INDIRECT ALLOCATION		\$ 42,117			\$ 34,899			\$ 41,931	
TOTAL PROGRAM EXPENSES		\$ 211,815			\$ 177,521			\$ 190,715	
% of Total Expenses Funded by County General Funds		46.0%			50.6%			62.2%	
% of Total Expenses Funded by Non-County General Funds		15.6%			14.7%			21.2%	

Division: 6 ENVIRONMENTAL HEALTH - LAND USE
 Programs 650, 651, 652

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	18,055	6.3%	\$	10,260	3.7%	\$	13,000	3.3%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	267,201	93.7%	\$	267,208	96.3%	\$	380,405	96.7%
TOTAL PROGRAM REVENUE	\$	285,256	100.0%	\$	277,468	100.0%	\$	393,405	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	2.83	\$ 180,422	72.2%	2.30	\$ 150,951	70.7%	3.40	\$ 216,375	71.6%
BENEFITS	34.3%	\$ 61,797	24.7%	33.6%	\$ 50,672	23.7%	33.3%	\$ 72,019	23.8%
TOTAL PERSONNEL COSTS		\$ 242,220	96.9%		\$ 201,623	94.5%		\$ 288,394	95.4%
CONTRACTS / SERVICES		\$ 576	0.2%		\$ 3,000	1.4%		\$ 3,000	1.0%
OPERATING COSTS		\$ 3,193	1.3%		\$ 3,215	1.5%		\$ 4,040	1.3%
OPERATING - TRAVEL		\$ 3,803	1.5%		\$ 3,950	1.9%		\$ 5,350	1.8%
OPERATING SUPPLIES		\$ 190	0.1%		\$ 600	0.3%		\$ 450	0.1%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ 1,000	0.5%		\$ 1,000	0.3%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 249,982	100.0%		\$ 213,388	100.0%		\$ 302,234	100.0%
INDIRECT ALLOCATION		\$ 57,465			\$ 64,080			\$ 91,171	
TOTAL PROGRAM EXPENSES		\$ 307,447			\$ 277,468			\$ 393,405	
% of Total Expenses Funded by County General Funds		69.9%			74.6%			72.2%	
% of Total Expenses Funded by Non-County General Funds		23.8%			21.7%			24.5%	

Division: 6 ENVIRONMENTAL HEALTH - ROCKY MOUNTAIN ARSENAL
 Programs 683

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	204,358	111.0%	\$	245,023	100.0%	\$	220,000	100.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	(20,211)	-11.0%	\$	-	0.0%	\$	-	0.0%
TOTAL PROGRAM REVENUE	\$	184,147	100.0%	\$	245,023	100.0%	\$	220,000	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	1.47	\$ 101,609	62.1%	1.90	\$ 128,006	67.8%	1.80	\$ 120,112	70.8%
BENEFITS	28.3%	\$ 28,766	17.6%	25.3%	\$ 32,445	17.2%	26.2%	\$ 31,484	18.6%
TOTAL PERSONNEL COSTS		\$ 130,375	79.7%		\$ 160,450	85.0%		\$ 151,596	89.4%
CONTRACTS / SERVICES		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
OPERATING COSTS		\$ 29,112	17.8%		\$ 19,665	10.4%		\$ 12,502	7.4%
OPERATING - TRAVEL		\$ 1,246	0.8%		\$ 1,819	1.0%		\$ 1,036	0.6%
OPERATING SUPPLIES		\$ 2,923	1.8%		\$ 2,800	1.5%		\$ 420	0.2%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ 2,000	1.1%		\$ 2,000	1.2%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ 2,000	1.1%		\$ 2,000	1.2%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 163,657	100.0%		\$ 188,735	100.0%		\$ 169,554	100.0%
INDIRECT ALLOCATION		\$ 51,585			\$ 56,289			\$ 50,446	
TOTAL PROGRAM EXPENSES		\$ 215,241			\$ 245,023			\$ 220,000	
% of Total Expenses Funded by County General Funds		0.0%			0.0%			0.0%	
% of Total Expenses Funded by Non-County General Funds		0.0%			0.0%			0.0%	

Division: 6 ENVIRONMENTAL HEALTH - SOLID & HAZARDOUS WASTE
 Programs 668, 669, 670, 671, 672, 673, 674, 676, 677, 678, 679, 680, 686, 687

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	186,559	30.2%	\$	107,870	20.5%	\$	102,300	17.0%
STATE CONTRACTS	\$	14,574	2.4%	\$	21,469	4.1%	\$	21,469	3.6%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	225,083	36.4%	\$	270,393	51.3%	\$	331,660	55.1%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	192,405	31.1%	\$	126,841	24.1%	\$	146,249	24.3%
TOTAL PROGRAM REVENUE	\$	618,621	100.0%	\$	526,574	100.0%	\$	601,678	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	3.91	\$ 241,301	41.0%	2.60	\$ 156,155	34.4%	2.95	\$ 180,664	34.5%
BENEFITS	33.5%	\$ 80,879	13.7%	32.1%	\$ 50,123	11.0%	32.2%	\$ 58,235	11.1%
TOTAL PERSONNEL COSTS		\$ 322,180	54.8%		\$ 206,278	45.4%		\$ 238,899	45.7%
CONTRACTS / SERVICES		\$ 239,966	40.8%		\$ 218,709	48.1%		\$ 249,675	47.7%
OPERATING COSTS		\$ 11,819	2.0%		\$ 12,943	2.8%		\$ 16,575	3.2%
OPERATING - TRAVEL		\$ 10,645	1.8%		\$ 10,231	2.3%		\$ 11,026	2.1%
OPERATING SUPPLIES		\$ 3,789	0.6%		\$ 5,186	1.1%		\$ 6,147	1.2%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ 974	0.2%		\$ 975	0.2%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 588,400	100.0%		\$ 454,321	100.0%		\$ 523,297	100.0%
INDIRECT ALLOCATION		\$ 93,615			\$ 72,253			\$ 78,381	
TOTAL PROGRAM EXPENSES		\$ 682,015			\$ 526,574			\$ 601,678	

% of Total Expenses Funded by **County General Funds** 23.2% 18.7% 18.1%
 % of Total Expenses Funded by **Non-County General Funds** 7.9% 5.4% 6.2%

Division: 6 ENVIRONMENTAL HEALTH - VECTOR CONTROL
 Programs 613, 614, 615, 616

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	119,914	100.0%	\$	119,105	100.0%	\$	114,985	100.0%
TOTAL PROGRAM REVENUE	\$	119,914	100.0%	\$	119,105	100.0%	\$	114,985	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	1.19	\$ 61,330	69.4%	1.25	\$ 63,325	69.4%	1.25	\$ 60,903	69.1%
BENEFITS	30.9%	\$ 18,958	21.5%	30.6%	\$ 19,367	21.2%	30.3%	\$ 18,454	20.9%
TOTAL PERSONNEL COSTS		\$ 80,288	90.9%		\$ 82,692	90.6%		\$ 79,357	90.0%
CONTRACTS / SERVICES		\$ 720	0.8%		\$ 100	0.1%		\$ -	0.0%
OPERATING COSTS		\$ 930	1.1%		\$ 438	0.5%		\$ 955	1.1%
OPERATING - TRAVEL		\$ 5,385	6.1%		\$ 6,175	6.8%		\$ 6,120	6.9%
OPERATING SUPPLIES		\$ 1,034	1.2%		\$ 1,900	2.1%		\$ 1,700	1.9%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 88,358	100.0%		\$ 91,305	100.0%		\$ 88,132	100.0%
INDIRECT ALLOCATION		\$ 27,696			\$ 27,800			\$ 26,853	
TOTAL PROGRAM EXPENSES		\$ 116,053			\$ 119,105			\$ 114,985	

% of Total Expenses Funded by **County General Funds** 74.6% 77.5% 74.6%
 % of Total Expenses Funded by **Non-County General Funds** 25.4% 22.5% 25.4%

Division: 6 ENVIRONMENTAL HEALTH - WATER PROGRAM
 Programs 645, 646, 647, 648, 653, 656, 657, 658, 659, 660, 661, 662, 663, 665, 666, 688, 689, 691

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	681,850	67.0%	\$	528,355	76.1%	\$	620,750	73.6%
STATE CONTRACTS	\$	9,300	0.9%	\$	7,200	0.0%	\$	7,200	0.9%
FEDERAL PASS THROUGH	\$	6,115	0.6%	\$	5,200	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	320,821	31.5%	\$	295,943	23.9%	\$	215,348	25.5%
TOTAL PROGRAM REVENUE	\$	1,018,086	100.0%	\$	836,698	100.0%	\$	843,298	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	4.76	\$ 492,774	70.7%	8.13	\$ 464,686	68.9%	8.15	\$ 462,580	68.4%
BENEFITS	33.5%	\$ 165,053	23.7%	31.6%	\$ 146,747	21.8%	31.7%	\$ 146,418	21.6%
TOTAL PERSONNEL COSTS		\$ 657,827	94.3%		\$ 611,433	90.7%		\$ 608,998	90.0%
CONTRACTS / SERVICES		\$ 5,412	0.8%		\$ 17,950	3.1%		\$ 17,950	2.7%
OPERATING COSTS		\$ 7,241	1.0%		\$ 14,256	2.0%		\$ 15,438	2.3%
OPERATING - TRAVEL		\$ 24,157	3.5%		\$ 20,653	3.3%		\$ 27,103	4.0%
OPERATING SUPPLIES		\$ 2,780	0.4%		\$ 6,900	0.9%		\$ 6,900	1.0%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 697,417	100.0%		\$ 671,192	100.0%		\$ 676,389	100.0%
INDIRECT ALLOCATION		\$ 190,548			\$ 165,506			\$ 166,909	
TOTAL PROGRAM EXPENSES		\$ 887,965			\$ 836,698			\$ 843,298	

% of Total Expenses Funded by **County General Funds** 23.5% 18.5% 19.0%
 % of Total Expenses Funded by **Non-County General Funds** 8.0% 5.4% 6.5%

EMERGENCY PREPAREDNESS, RESPONSE, AND COMMUNICABLE DISEASE SURVEILLANCE DIVISION

Public Health Emergency Preparedness (PHEP) Program

This federally funded program promotes local preparedness for natural (i.e., wild fires, floods, disease outbreaks) and man-made (i.e., bioterrorism, radiological) disasters and emergencies through planning, training, and exercises with a wide variety of local partners and TCHD as a whole. These efforts also link to collaborative preparedness efforts between federal, state, and local agencies and local health care providers throughout the North Central Region of Colorado. TCHD works to improve its capacity for early identification of disease outbreaks, rapid delivery of prophylaxis, and communication among first responders, health care personnel, and public health agencies. This program integrates disease surveillance through the Colorado Electronic Disease Reporting System (CEDRS), 24/7 response capacity, and communication via the Health Alert Network (HAN). Emergency Preparedness and Response assessment includes risk analysis and sharing of expertise, situational awareness and information with both external partners and the public before, during and after an incident. Efforts also include the development of plans (including the public health emergency operations plan, continuity of operations, risk communication, and mass prophylaxis) and agreements in preparation for incident response. Finally, assurance of emergency preparedness and response is accomplished through training, education, public messaging, exercising, and capacity-building events/activities. Each year, TCHD participates in numerous drills and exercises on topics such as the strategic national stockpile (a federal stockpile of medications and medical supplies), command/coordination/incident management, first responder drills, redundant communication, and other identified areas to improve training, planning and response capacity.

Funding Source(s): Restricted Federal Funds

National Syndromic Surveillance Program (NSSP)

Syndromic Surveillance is a CDC program that tracks health problems as they evolve and provides public health officials with data, information, and tools needed to better prepare for and coordinate responses to safeguard and improve the health of the American people. Mandated in the Public Health Security and Bioterrorism Preparedness and Response Act of 2002, the CDC Syndromic Surveillance program was launched in 2003 to establish an integrated national public health surveillance system for early detection and rapid assessment of potential bioterrorism-related illness. Syndromic Surveillance serves to protect the health of the American people by providing timely insight into the health of communities, regions, and the nation by offering a variety of features to improve data collection, standardization, storage, analysis, and collaboration. The key components of the Syndromic Surveillance program include: building health monitoring infrastructure and workforce capacity where needed at the state, local, tribal, and territorial levels; facilitating the interchange of information that can be used to coordinate responses and monitor health-related outcomes routinely and during an event; expanding the utility of Syndromic Surveillance data to multi-use (and all-hazard) beyond early event detection and to contribute information for public health situational awareness, routine public health practice and improved health outcomes and public health; improving the ability to detect emergency health-related threats by supporting the enhancement of systems to signal alerts for potential problems; increasing local and state jurisdictions participation in Syndromic Surveillance; and advancing science and technology.

Funding Source(s): Restricted Federal Funds, Required General Funds

Cities Readiness Initiative (CRI) Program

The CDC's Cities Readiness Initiative (CRI) is a federally funded program designed to enhance preparedness in the nation's largest cities and metropolitan statistical areas where more than 50% of the U.S. population resides. Using CRI funding, state and large metropolitan public health departments develop, test, and maintain plans to quickly receive and distribute life-saving medicine and medical supplies from the nation's Strategic National Stockpile (SNS) to local communities following a large-scale public health emergency. Initially, the CRI planning scenario was based on a response to a large-scale anthrax attack; however, through continued analysis and lessons learned, it became apparent that CRI jurisdictions must be prepared to respond to other public health emergencies. The Pandemic and All-Hazards Preparedness Reauthorization Act emphasized an all-hazards approach to public health preparedness planning, thereby expanding the scope of the CRI planning to include natural and man-made public health threats. The Office of Emergency Preparedness and Response has

developed plans for receipt, storage, and distribution of large quantities of medicine and medical supplies to protect the public in the event of a public health emergency.

Funding Source(s): Restricted Federal Funds

Communicable Disease

The Communicable Disease staff work to protect the public by preventing the spread of infectious diseases. Program staff conduct ongoing epidemiologic surveillance to identify new and emerging infectious disease trends and outbreaks. They conduct day-to-day investigation of vaccine-preventable diseases such as pertussis and measles, enteric diseases such as E.coli and salmonella, and zoonotic diseases such as rabies and plague. They are trained in rapid response to disease outbreaks, working to identify the causative agent and putting control measures into place to prevent the spread of disease.

Funding Source(s): Restricted Federal Grant Funds, Restricted State Grant Funds, Required General Funds

Division: 5 EMERGENCY PREPAREDNESS, RESPONSE, AND COMMUNICABLE DISEASE SURVEILLANCE

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY Per Capita	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
Project Specific	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	537	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	25	0.0%	\$	-	0.0%	\$	13,000	0.7%
State Planning and Support	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH FUNDS	\$	1,190,905	97.7%	\$	1,081,714	92.5%	\$	1,334,666	69.2%
OTHER GRANTS / CONTRACTS	\$	1,529	0.1%	\$	2,200	0.2%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	26,258	2.2%	\$	85,037	7.3%	\$	580,667	30.1%
TOTAL PROGRAM REVENUE	\$	1,219,253	100.0%	\$	1,168,951	100.0%	\$	1,928,333	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	9.01	\$ 606,803	61.7%	8.13	\$ 541,769	58.1%	15.13	\$ 969,441	63.8%
BENEFITS	35.0%	\$ 212,268	21.6%	32.6%	\$ 176,865	19.0%	33.0%	\$ 319,469	21.0%
TOTAL PERSONNEL COSTS		\$ 819,070	83.3%		\$ 718,633	77.1%		\$ 1,288,910	84.8%
CONTRACTS / SERVICES		\$ 14,437	1.5%		\$ 36,324	3.9%		\$ 36,206	2.4%
OPERATING COSTS		\$ 56,053	5.7%		\$ 101,193	10.9%		\$ 125,925	8.3%
OPERATING - TRAVEL		\$ 13,470	1.4%		\$ 24,280	2.6%		\$ 29,040	1.9%
OPERATING SUPPLIES		\$ 57,444	5.8%		\$ 51,370	5.5%		\$ 24,341	1.6%
EQUIPMENT (NON-CAPITAL)		\$ 23,393	2.4%		\$ -	0.0%		\$ 15,152	1.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 983,867	100.0%		\$ 931,800	100.0%		\$ 1,519,574	100.0%

INDIRECT ALLOCATION \$ 271,303 \$ 237,151 \$ 408,759

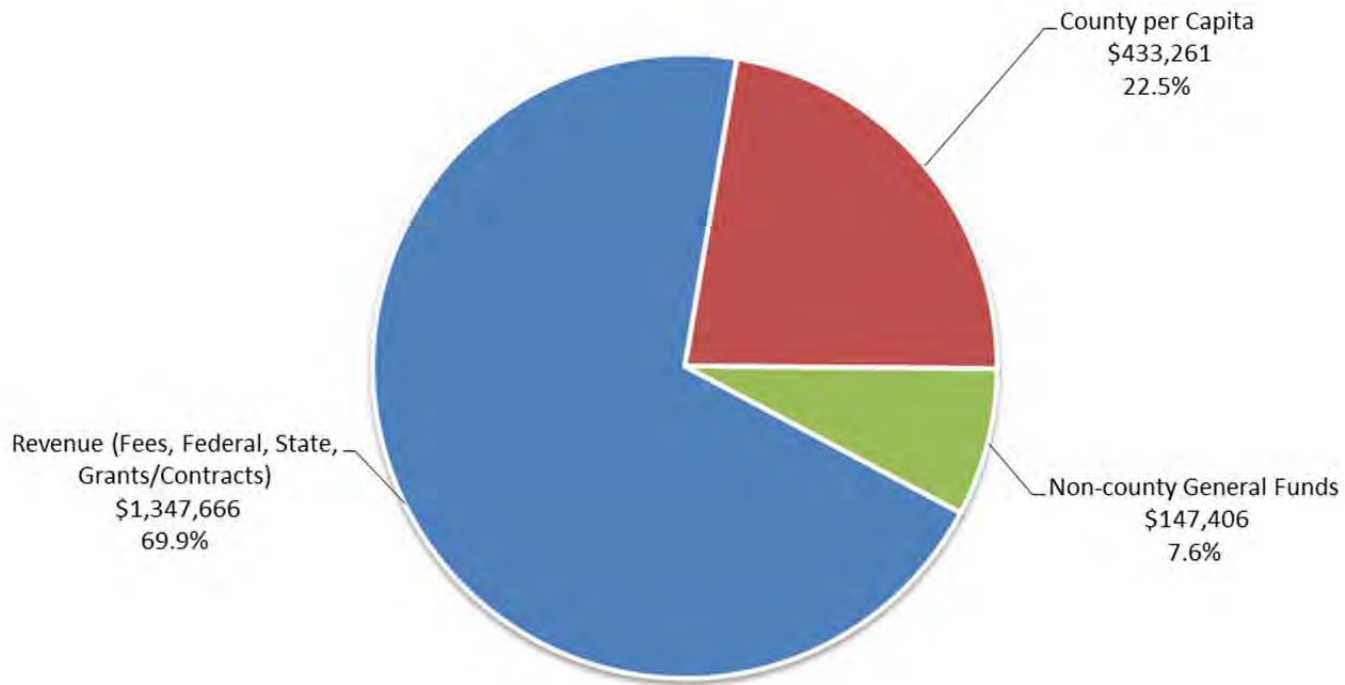
TOTAL PROGRAM EXPENSES \$ 1,255,169 \$ 1,168,951 \$ 1,928,333

% of Total Expenses Funded by **County General Funds** 1.7% 5.6% 22.5%
 % of Total Expenses Funded by **Non-County General Funds** 0.5% 1.6% 7.6%



FY 2018 Proposed Emergency Preparedness, Response, And Communicable Disease Surveillance Division Funding Sources

Total \$ 1,928,333



Division: 5 OFFICE OF EMERGENCY PREPAREDNESS AND RESPONSE - PUBLIC HEALTH EMERGENCY PREPAREDNESS (PHEP) PROGRAM
 Program 520

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total	
COUNTY	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEDERAL FUNDS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEES	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
STATE CONTRACTS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEDERAL PASS THROUGH	\$ 892,653	100.0%		\$ 786,399	100.0%		\$ 922,153	100.0%	
OTHER GRANTS / CONTRACTS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
OTHER REVENUE / FUND BALANCE USE	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
IN-KIND	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
REQUIRED GENERAL FUNDS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
TOTAL PROGRAM REVENUE	\$ 892,653	100.0%		\$ 786,399	100.0%		\$ 922,153	100.0%	

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	5.75	\$ 418,386	59.2%	4.90	\$ 342,075	56.3%	6.85	\$ 451,835	63.5%
BENEFITS	35.0%	\$ 146,321	20.7%	32.6%	\$ 111,474	18.4%	32.6%	\$ 147,184	20.7%
TOTAL PERSONNEL COSTS		\$ 564,708	79.9%		\$ 453,549	74.7%		\$ 599,019	84.2%
CONTRACTS / SERVICES		\$ 5,928	0.8%		\$ 30,000	4.9%		\$ 8,000	1.1%
OPERATING COSTS		\$ 48,775	6.9%		\$ 61,524	10.1%		\$ 70,484	9.9%
OPERATING - TRAVEL		\$ 9,940	1.4%		\$ 18,877	3.1%		\$ 12,431	1.7%
OPERATING SUPPLIES		\$ 54,114	7.7%		\$ 43,500	7.2%		\$ 6,500	0.9%
EQUIPMENT (NON-CAPITAL)		\$ 23,393	3.3%		\$ -	0.0%		\$ 15,152	2.1%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 706,857	100.0%		\$ 607,450	100.0%		\$ 711,586	100.0%
INDIRECT ALLOCATION		\$ 210,529			\$ 178,949			\$ 210,567	
TOTAL PROGRAM EXPENSES		\$ 917,386			\$ 786,399			\$ 922,153	
% of Total Expenses Funded by County General Funds			2.0%			0.0%			0.0%
% of Total Expenses Funded by Non-County General Funds			0.7%			0.0%			0.0%

Division: 5 OFFICE OF EMERGENCY PREPAREDNESS AND RESPONSE - NATIONAL SYNDROMIC SURVEILLANCE PROGRAM (NSSP)
 Program 550

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total	
COUNTY	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEDERAL FUNDS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEES	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
STATE CONTRACTS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEDERAL PASS THROUGH	\$ 76,433	143.9%		\$ 75,000	100.0%		\$ 75,000	100.0%	
OTHER GRANTS / CONTRACTS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
OTHER REVENUE / FUND BALANCE USE	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
IN-KIND	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
REQUIRED GENERAL FUNDS	\$ (23,323)	-43.9%		\$ -	0.0%		\$ -	0.0%	
TOTAL PROGRAM REVENUE	\$ 53,110	100.0%		\$ 75,000	100.0%		\$ 75,000	100.0%	

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	0.67	\$ 43,294	62.3%	0.60	\$ 38,752	56.8%	0.55	\$ 35,232	51.7%
BENEFITS	35.0%	\$ 15,153	21.8%	33.6%	\$ 13,009	19.1%	33.3%	\$ 11,727	17.2%
TOTAL PERSONNEL COSTS		\$ 58,447	84.1%		\$ 51,761	75.9%		\$ 46,959	68.9%
CONTRACTS / SERVICES		\$ 8,509	12.2%		\$ 5,889	8.6%		\$ 15,131	22.2%
OPERATING COSTS		\$ 1,157	1.7%		\$ 8,642	12.7%		\$ 2,526	3.7%
OPERATING - TRAVEL		\$ 1,365	2.0%		\$ 1,440	2.1%		\$ 3,566	5.2%
OPERATING SUPPLIES		\$ -	0.0%		\$ 450	0.7%		\$ -	0.0%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 69,478	100.0%		\$ 68,182	100.0%		\$ 68,182	100.0%
INDIRECT ALLOCATION		\$ 6,948			\$ 6,818			\$ 6,818	
TOTAL PROGRAM EXPENSES		\$ 76,426			\$ 75,000			\$ 75,000	
% of Total Expenses Funded by County General Funds		22.3%			0.0%			0.0%	
% of Total Expenses Funded by Non-County General Funds		8.2%			0.0%			0.0%	

Division: 5 OFFICE OF EMERGENCY PREPAREDNESS AND RESPONSE - CITIES READINESS INITIATIVE (CRI)
 Program 530

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	221,819	100.0%	\$	220,315	100.0%	\$	246,140	100.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
TOTAL PROGRAM REVENUE	\$	221,819	100.0%	\$	220,315	100.0%	\$	246,140	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	2.29	\$ 123,399	71.3%	2.10	\$ 112,964	66.9%	2.10	\$ 112,616	59.7%
BENEFITS	35.0%	\$ 43,191	24.9%	33.6%	\$ 37,921	22.4%	33.3%	\$ 37,484	19.9%
TOTAL PERSONNEL COSTS		\$ 166,590	96.2%		\$ 150,885	89.3%		\$ 150,100	79.6%
CONTRACTS / SERVICES		\$ -	0.0%		\$ 435	0.3%		\$ -	0.0%
OPERATING COSTS		\$ 3,712	2.1%		\$ 8,812	5.2%		\$ 25,927	13.7%
OPERATING - TRAVEL		\$ 2,165	1.3%		\$ 3,899	2.3%		\$ 5,200	2.8%
OPERATING SUPPLIES		\$ 663	0.4%		\$ 4,900	2.9%		\$ 7,430	3.9%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 173,129	100.0%		\$ 168,931	100.0%		\$ 188,657	100.0%
INDIRECT ALLOCATION		\$ 53,826			\$ 51,384			\$ 57,483	
TOTAL PROGRAM EXPENSES		\$ 226,955			\$ 220,315			\$ 246,140	
% of Total Expenses Funded by County General Funds			1.7%			0.0%			0.0%
% of Total Expenses Funded by Non-County General Funds			0.6%			0.0%			0.0%

Division: 5 OFFICE OF EMERGENCY PREPAREDNESS AND RESPONSE - GENERAL
 Programs 560, 590

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	537	1.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	25	0.0%	\$	-	0.0%	\$	13,000	11.9%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	1,529	3.0%	\$	2,200	2.5%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	49,581	96.0%	\$	85,037	97.5%	\$	96,202	88.1%
TOTAL PROGRAM REVENUE	\$	51,671	100.0%	\$	87,237	100.0%	\$	109,202	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	0.30	\$ 21,723	63.1%	0.53	\$ 47,977	55.0%	0.63	\$ 54,862	50.8%
BENEFITS	35.0%	\$ 7,603	22.1%	30.1%	\$ 14,461	16.6%	33.3%	\$ 18,261	16.9%
TOTAL PERSONNEL COSTS		\$ 29,326	85.2%		\$ 62,438	71.6%		\$ 73,123	67.7%
CONTRACTS / SERVICES		\$ -	0.0%		\$ -	0.0%		\$ 1,775	1.6%
OPERATING COSTS		\$ 2,409	7.0%		\$ 22,215	25.5%		\$ 21,768	20.2%
OPERATING - TRAVEL		\$ -	0.0%		\$ 64	0.1%		\$ 943	0.9%
OPERATING SUPPLIES		\$ 2,667	7.8%		\$ 2,520	2.9%		\$ 10,411	9.6%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 34,402	100.0%		\$ 87,237	100.0%		\$ 108,020	100.0%
INDIRECT ALLOCATION		\$ -			\$ -			\$ 1,182	
TOTAL PROGRAM EXPENSES		\$ 34,402			\$ 87,237			\$ 109,202	
% of Total Expenses Funded by County General Funds			71.6%			75.6%			65.7%
% of Total Expenses Funded by Non-County General Funds			24.3%			21.9%			22.4%

Division: 5 COMMUNICABLE DISEASE
 Program 510

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total	
COUNTY	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEDERAL FUNDS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEES	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
STATE CONTRACTS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEDERAL PASS THROUGH	\$ -	0.0%		\$ -	0.0%		\$ 91,373	15.9%	
OTHER GRANTS / CONTRACTS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
OTHER REVENUE / FUND BALANCE USE	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
IN-KIND	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
REQUIRED GENERAL FUNDS	\$ -	0.0%		\$ -	0.0%		\$ 484,465	84.1%	
TOTAL PROGRAM REVENUE	\$ -	0.0%		\$ -	0.0%		\$ 575,838	100.0%	

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	-	\$ -	0.0%	-	\$ -	0.0%	5.00	\$ 314,896	71.1%
BENEFITS	0.0%	\$ -	0.0%	0.0%	\$ -	0.0%	33.3%	\$ 104,813	23.7%
TOTAL PERSONNEL COSTS		\$ -	0.0%		\$ -	0.0%		\$ 419,709	94.7%
CONTRACTS / SERVICES		\$ -	0.0%		\$ -	0.0%		\$ 11,300	2.6%
OPERATING COSTS		\$ -	0.0%		\$ -	0.0%		\$ 5,220	1.2%
OPERATING - TRAVEL		\$ -	0.0%		\$ -	0.0%		\$ 6,900	1.6%
OPERATING SUPPLIES		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ -	0.0%		\$ -	0.0%		\$ 443,129	100.0%
INDIRECT ALLOCATION		\$ -			\$ -			\$ 132,709	
TOTAL PROGRAM EXPENSES		\$ -			\$ -			\$ 575,838	

% of Total Expenses Funded by **County General Funds** 0.0% 0.0% 62.8%
 % of Total Expenses Funded by **Non-County General Funds** 0.0% 0.0% 21.3%

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EPIDEMIOLOGY, PLANNING AND COMMUNICATION DIVISION

Aging Initiatives

The Aging Initiatives staff works on older adult fall prevention initiatives with a variety of partners as called for in Goal 3 of the TCHD Strategic Plan. The primary initiative is funded by a grant from the Denver Regional Council of Governments (DRCOG) through the State Unit on Aging. TCHD serves as the Coordinating Agency for the implementation of an evidence-based, nationally recognized older adult falls prevention program called “A Matter of Balance” in community-based settings in the Denver metro area. These classes include versions that are adapted for Spanish-speaking audiences and for vision-impaired audiences. Additional work is periodically undertaken to expand the reach of the “A Matter of Balance” program, as well to provide older adult health promotion/education, often integrated with other TCHD programs, when more federal or state grant funding becomes available.

Funding Source(s): Restricted State Grant Funds

Chronic Disease, Injury, and Tobacco Prevention

Preventing chronic disease and tobacco use are included in Goals 5 and 6 of the TCHD Strategic Plan. Chronic Disease, Injury, and Tobacco Prevention staff focus on evidence-based policy, systems, and environmental change strategies for decreasing youth and adult smoking through the prevention of youth access to and initiation of tobacco and the elimination of secondhand smoke and nicotine aerosol exposure. Staff works with public housing authorities across the jurisdiction to develop smoke-free multi-family housing policies. This includes intensive engagement of residents of these communities in the process. Staff work with the 15 school districts in the jurisdiction to strengthen their Tobacco-Free Schools policies. Staff work with schools and other youth-serving organizations to engage youth around tobacco-related

policy development that could include retailer-based strategies to prevent youth initiation. The team also works with local governments and supports expansion of local smoke-free laws to include electronic smoking devices and/or expand into outdoor spaces. In addition, staff coordinate and facilitate agency-wide chronic disease and injury prevention activities. They provide guidance to individual programs on building chronic disease/injury prevention-related capacity, developing action plans, and evaluating program activities. They also continually seek to build and nurture partnerships with community organizations that promote chronic disease, injury, and tobacco prevention.

Funding Source(s): Restricted State Grant Funds, Required General Funds

Informatics, Epidemiology and Health Planning

Increasing agency informatics and data capacity is Goal 1 in the TCHD Strategic Plan. The Informatics, Epidemiology and Health Planning staff apply epidemiological and statistical methods and advanced technology to understand the distribution and determinants of health and disease in the TCHD jurisdiction to help guide decision making and prioritization in TCHD’s efforts to improve population health. Staff work with numerous community partners to explore opportunities to coordinate efforts to collect public health data that will inform our work. They also develop strategic approaches to making these data available to partners and individuals in our communities. Staff collaborate with programs throughout TCHD to help them collect and use data to drive program decisions and to measure program outcomes. Staff have implemented a process to ensure agency staff have the tools they need to efficiently collect, store, manage, share and display data and information related to the counties’ health. Staff also lead the

implementation of an agency-wide performance management plan and quality improvement process. Population Health Epidemiologists lead the development of a comprehensive Community Health Assessment, that analyzes data over a ten-year period, in many cases, so that trends can be examined and public health priorities identified. This is part of the statutorily mandated statewide Public Health Improvement Planning process that is conducted every five years as discussed in the next section.

Funding Source(s): Restricted State Grant Funds, Required General Funds

Mental/Behavioral Health Promotion

Addressing mental health promotion is Goal 9 in the TCHD Strategic Plan and a strategic priority of many of our community partners. In 2008, the State Legislature passed the Public Health Act of 2008, which mandates, among other things, that state and local public health agencies conduct a Public Health Improvement Planning process every five years, resulting in the identification of one to three priority health areas on which to give added focus through a five-year plan. EPC staff led TCHD's process, which involved over 100 community partners and resulted in the identification of Mental Health Promotion as the priority area for our jurisdiction. In addition, TCHD is the lead agency for a State Innovation Model (SIM) Local Public Health Agency (LPHA) grant. The SIM LPHA grant creates a partnership between TCHD and the LPHAs in Broomfield, Boulder, Jefferson, and Denver Counties to collaborate on two focus areas that align with our PHIP work – mental/behavioral health stigma reduction and access to mental health screening and referral. Funding began in August 2016. The overarching goal of SIM is to improve health by increasing access to integrated primary care and behavioral health services.

Funding Source(s): Restricted State Grant Funds

Medical Epidemiology

In addition to our Population Health Epidemiologists, the EPC Division also provides Medical Epidemiology services to programs throughout TCHD. Our Medical Epidemiologist, Dr. Bernadette Albanese consults with programs requiring epidemiologic assistance integrated with medical expertise. For example, Dr. Albanese serves as the primary medical advisor for the Communicable Disease Team on issues such as unusual case investigations, outbreak response and protocol development. She works with the Nursing Division to develop, review and approve clinical protocols, and provides guidance on vaccine administration, prescribing and medication interactions. For the Environmental Health Division, she provides medical guidance for occupational health/environmental exposures and investigations. She provides medical subject matter expertise, documentation and review for pandemic influenza planning, isolation/quarantine and other incident specific efforts related to emergency preparedness and response. Dr. Albanese also oversees development and implementation of epidemiology-based research studies for the department on a wide variety of public health topics. And she is the primary recruiter and supervisor of Epidemic Intelligence Service Officers assigned to TCHD from the Centers for Disease Control and Prevention.

Funding Source(s): Restricted State Grant Funds, Required General Funds

Public Health Accreditation

Achieving national public health accreditation is a strategy under Goal 4 of the TCHD Strategic Plan. Epidemiology, Planning and Communication Division staff lead the agency-wide effort to achieve national public health accreditation. Public health accreditation is a national approach to documenting quality of the core services provided by public health departments. Developed by the CDC and Robert Wood Johnson Foundation, and administered

by the Public Health Accreditation Board (PHAB), this rigorous process was launched in 2011 and covers 12 domains of essential public health activity. As of June 14, 2017, of the estimated 2800+ state, tribal, and local health departments in the U.S., 189 have been accredited. TCHD submitted the 400+ required documents on January 31, 2017 after more than a year of hard work by many TCHD staff. A site visit from PHAB is a required part of the process; TCHD's site visit is scheduled for September 18-19, 2017.

Funding Source(s): Required General Funds

Strategic Communication

Increasing strategic communication capacity is Goal 2 in the TCHD Strategic Plan. The Strategic Communication staff works to promote healthy behavior and reduce public health risks through proven and diverse communication and marketing strategies. We use population-based approaches such as traditional media and social media to provide urgent public information regarding potential public health threats such as disease outbreaks as well as information about existing and emerging public health priorities. In 2017, as part of the implementation of our TCHD Strategic Plan, we are expanding our strategic communication capacity by implementing a Strategic Communication Plan that includes an agency-wide social media strategy. This effort will also prioritize coordination of our messages with key partners across our jurisdiction; a priority set of partners are the Communication Directors of Adams, Arapahoe, and Douglas Counties. The activities of the Strategic Communication staff include: strategic communication planning; media relations; public information; social media; oversight of the TCHD website; marketing for TCHD programs and services; and design and production of the TCHD Annual Report and other marketing materials. Program staff also

develops social marketing campaigns such as "Fight the Bite" for West Nile virus.

Funding Source(s): Required General Funds

Substance Abuse Prevention

Preventing the misuse and abuse of substances, such as opiates and alcohol, is part of Goal 6 in the TCHD Strategic Plan and a strategic priority of our counties. At the request of the County Commissioners, TCHD facilitates the Tri-County Overdose Prevention Partnership, comprised of partners across the three counties coming together to address opiate use, prevent initial use, reduce and prevent deaths, and provide for a supportive community. This partnership looks at multiple levels of prevention, including intervention and treatment. TCOPP has a small grant to work to educate health care providers about changes in opioid prescribing practices to help prevent overdoses. TCHD also has two grants specifically to address primary prevention of youth use and abuse of alcohol, marijuana, and prescription drugs. Through one grant, TCHD leads a community coalition in Douglas County utilizing SAMHSA's Strategic Prevention Framework to assess the community, plan evidence-based interventions, and evaluate success. Partners in Adams County and City of Aurora hold the same grant and lead the respective coalitions; TCHD is a coalition member in both. TCHD also has a grant to work with communities in Western Arapahoe County and along the I-70 Corridor to work with community coalitions utilizing the Communities That Care model with the same goal as the SAMSHA grants of reducing youth use, misuse, and abuse of substances.

Funding Source(s): General Funds, Restricted State Grant Funds, Restricted Federal Funds

Division: 3 EPIDEMIOLOGY PLANNING AND COMMUNICATION

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY Per Capita	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
Project Specific	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	416	0.0%	\$	548	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	1,403,292	33.4%	\$	1,746,265	35.6%	\$	1,746,265	37.1%
State Planning and Support	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH FUNDS	\$	460,690	11.0%	\$	695,755	14.2%	\$	607,970	12.9%
OTHER GRANTS / CONTRACTS	\$	259,450	6.2%	\$	262,483	5.4%	\$	292,760	6.2%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	344	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	2,076,777	49.4%	\$	2,196,033	44.8%	\$	2,058,798	43.8%
TOTAL PROGRAM REVENUE	\$	4,200,626	100.0%	\$	4,901,427	100.0%	\$	4,705,793	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	24.61	\$ 1,648,227	50.5%	28.18	\$ 1,887,513	47.5%	25.06	\$ 1,704,591	44.4%
BENEFITS	35.5%	\$ 585,121	17.9%	33.4%	\$ 630,312	15.9%	33.0%	\$ 562,396	14.7%
TOTAL PERSONNEL COSTS		\$ 2,233,347	68.5%		\$ 2,517,825	63.4%		\$ 2,266,987	59.1%
CONTRACTS / SERVICES		\$ 685,873	21.0%		\$ 1,099,447	27.7%		\$ 1,137,652	29.7%
OPERATING COSTS		\$ 238,000	7.3%		\$ 253,805	6.4%		\$ 288,800	7.5%
OPERATING - TRAVEL		\$ 44,126	1.4%		\$ 48,469	1.2%		\$ 63,034	1.6%
OPERATING SUPPLIES		\$ 53,328	1.6%		\$ 49,707	1.3%		\$ 70,841	1.8%
EQUIPMENT (NON-CAPITAL)		\$ 6,418	0.2%		\$ 4,000	0.1%		\$ 9,000	0.2%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 3,261,093	100.0%		\$ 3,973,253	100.0%		\$ 3,836,314	100.0%

INDIRECT ALLOCATION \$ 792,455 \$ 928,174 \$ 869,479

TOTAL PROGRAM EXPENSES \$ 4,053,548 \$ 4,901,427 \$ 4,705,793

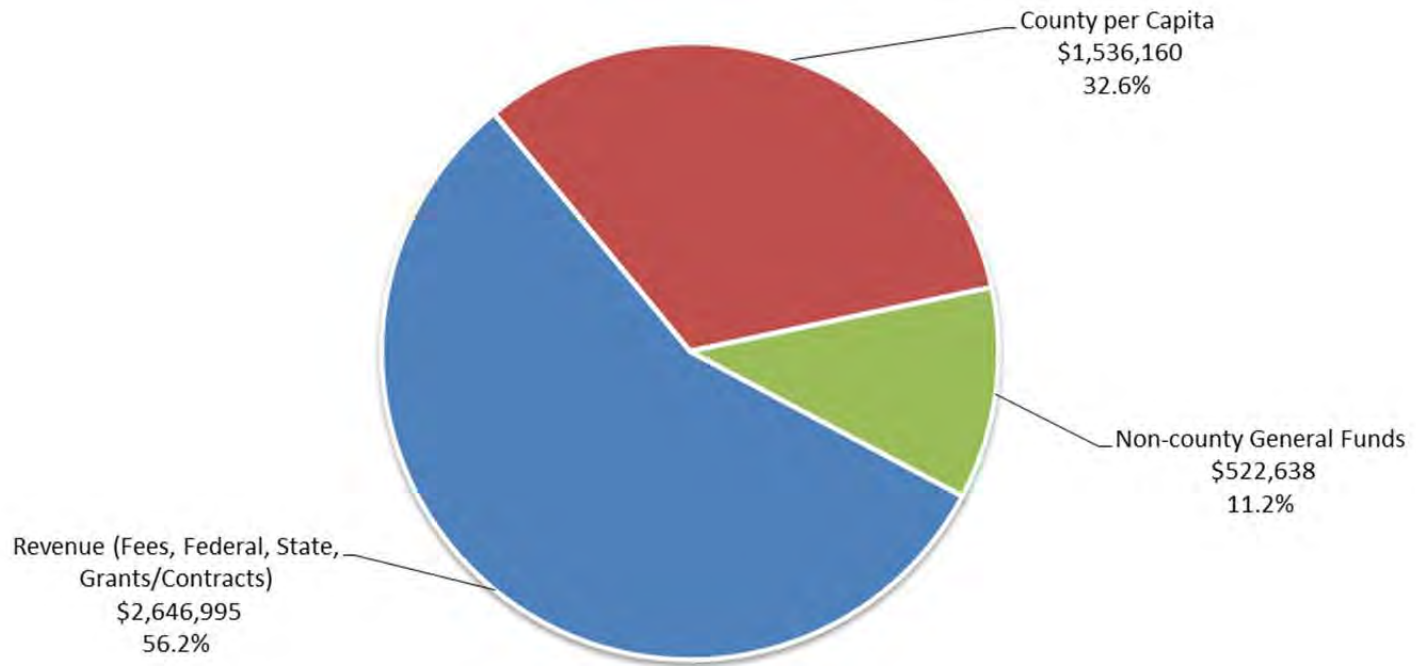
% of Total Expenses Funded by **County General Funds** 37.2% 34.7% 32.6%

% of Total Expenses Funded by **Non-County General Funds** 12.2% 10.1% 11.2%



FY 2018 Proposed Epidemiology, Planning and Communication Division Funding Sources

Total \$ 4,705,793



Division: 3 EPIDEMIOLOGY PLANNING & COMMUNICATION - AGING PROGRAMS
 Programs 364, 366, 368

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total	
COUNTY	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEDERAL FUNDS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEES	\$ 351	0.2%		\$ 520	0.3%		\$ -	0.0%	
STATE CONTRACTS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEDERAL PASS THROUGH	\$ 9,000	4.8%		\$ -	0.0%		\$ -	0.0%	
OTHER GRANTS / CONTRACTS	\$ 144,761	77.9%		\$ 146,960	89.1%		\$ 148,592	89.9%	
OTHER REVENUE / FUND BALANCE USE	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
IN-KIND	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
REQUIRED GENERAL FUNDS	\$ 31,835	17.1%		\$ 17,490	10.6%		\$ 16,776	10.1%	
TOTAL PROGRAM REVENUE	\$ 185,947	100.0%		\$ 164,970	100.0%		\$ 165,368	100.0%	

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	1.47	\$ 78,685	53.6%	1.40	\$ 71,691	55.2%	1.40	\$ 72,890	56.1%
BENEFITS	30.8%	\$ 24,223	16.5%	29.0%	\$ 20,761	16.0%	28.8%	\$ 20,977	16.2%
TOTAL PERSONNEL COSTS		\$ 102,908	70.0%		\$ 92,452	71.2%		\$ 93,867	72.3%
CONTRACTS / SERVICES		\$ 23,932	16.3%		\$ 20,003	15.4%		\$ 20,003	15.4%
OPERATING COSTS		\$ 11,727	8.0%		\$ 8,737	6.7%		\$ 8,409	6.5%
OPERATING - TRAVEL		\$ 1,968	1.3%		\$ 2,682	2.1%		\$ 2,408	1.9%
OPERATING SUPPLIES		\$ 6,393	4.4%		\$ 5,925	4.6%		\$ 5,200	4.0%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 146,927	100.0%		\$ 129,799	100.0%		\$ 129,887	100.0%
INDIRECT ALLOCATION		\$ 37,213			\$ 35,170			\$ 35,481	
TOTAL PROGRAM EXPENSES		\$ 184,140			\$ 164,970			\$ 165,368	
% of Total Expenses Funded by County General Funds		12.8%			8.2%			7.6%	
% of Total Expenses Funded by Non-County General Funds		4.3%			2.4%			2.5%	

Division: 3 EPIDEMIOLOGY PLANNING & COMMUNICATION - COMMUNICATION & GENERAL ADMIN
 Programs 340, 370, 390

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	28	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	107,189	17.8%	\$	115,523	18.5%	\$	114,168	14.9%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	344	0.1%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	495,096	82.2%	\$	509,027	81.5%	\$	652,991	85.1%
TOTAL PROGRAM REVENUE	\$	602,285	100.0%	\$	624,921	100.0%	\$	767,159	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	4.37	\$ 305,563	65.1%	4.84	\$ 352,864	66.0%	5.83	\$ 425,929	65.6%
BENEFITS	33.9%	\$ 103,621	22.1%	33.6%	\$ 118,452	22.2%	32.9%	\$ 140,157	21.6%
TOTAL PERSONNEL COSTS		\$ 409,184	87.1%		\$ 471,316	88.2%		\$ 566,086	87.2%
CONTRACTS / SERVICES		\$ 12,548	2.7%		\$ 20,500	3.8%		\$ 25,500	3.9%
OPERATING COSTS		\$ 28,448	6.1%		\$ 23,114	4.3%		\$ 33,829	5.2%
OPERATING - TRAVEL		\$ 1,523	0.3%		\$ 2,786	0.5%		\$ 3,033	0.5%
OPERATING SUPPLIES		\$ 13,492	2.9%		\$ 14,682	2.7%		\$ 15,861	2.4%
EQUIPMENT (NON-CAPITAL)		\$ 4,513	1.0%		\$ 2,000	0.4%		\$ 5,000	0.8%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 469,709	100.0%		\$ 534,397	100.0%		\$ 649,309	100.0%
INDIRECT ALLOCATION		\$ 71,511			\$ 90,524			\$ 117,850	
TOTAL PROGRAM EXPENSES		\$ 541,220			\$ 624,921			\$ 767,159	

% of Total Expenses Funded by **County General Funds** 62.3% 63.1% 63.5%
 % of Total Expenses Funded by **Non-County General Funds** 19.9% 18.3% 21.6%

Division: 3 EPIDEMIOLOGY PLANNING & COMMUNICATION - MEDICAL EPIDEMIOLOGY
 Programs 310, 320

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	65	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	101,862	15.9%	\$	87,844	11.2%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	540,485	84.1%	\$	695,213	88.8%	\$	234,493	100.0%
TOTAL PROGRAM REVENUE	\$	642,412	100.0%	\$	783,057	100.0%	\$	234,493	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	5.11	\$ 370,666	72.1%	5.94	\$ 431,247	71.6%	0.93	\$ 130,157	72.4%
BENEFITS	35.6%	\$ 132,139	25.7%	33.6%	\$ 144,765	24.0%	33.3%	\$ 43,323	24.1%
TOTAL PERSONNEL COSTS		\$ 502,806	97.8%		\$ 576,011	95.7%		\$ 173,480	96.5%
CONTRACTS / SERVICES		\$ 4,260	0.8%		\$ 12,300	2.0%		\$ -	0.0%
OPERATING COSTS		\$ 1,427	0.3%		\$ 3,400	0.6%		\$ 2,150	1.2%
OPERATING - TRAVEL		\$ 4,820	0.9%		\$ 10,400	1.7%		\$ 4,100	2.3%
OPERATING SUPPLIES		\$ 845	0.2%		\$ -	0.0%		\$ -	0.0%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 514,158	100.0%		\$ 602,111	100.0%		\$ 179,730	100.0%
INDIRECT ALLOCATION		\$ 161,146			\$ 180,946			\$ 54,763	
TOTAL PROGRAM EXPENSES		\$ 675,303			\$ 783,057			\$ 234,493	
% of Total Expenses Funded by County General Funds		62.7%			68.8%			74.6%	
% of Total Expenses Funded by Non-County General Funds		21.4%			20.0%			25.4%	

Division: 3 EPIDEMIOLOGY PLANNING & COMMUNICATION - HEALTH PLANNING
 Program 330

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	7,500	0.8%	\$	-	0.0%	\$	30,000	2.5%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	917,615	99.2%	\$	974,303	100.0%	\$	1,154,538	97.5%
TOTAL PROGRAM REVENUE	\$	925,115	100.0%	\$	974,303	100.0%	\$	1,184,538	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	6.82	\$ 488,838	71.0%	7.61	\$ 544,696	72.9%	9.05	\$ 631,397	69.4%
BENEFITS	37.6%	\$ 183,572	26.7%	33.6%	\$ 182,848	24.5%	33.3%	\$ 210,080	23.1%
TOTAL PERSONNEL COSTS		\$ 672,410	97.6%		\$ 727,544	97.4%		\$ 841,477	92.5%
CONTRACTS / SERVICES		\$ -	0.0%		\$ -	0.0%		\$ 9,600	1.1%
OPERATING COSTS		\$ 8,879	1.3%		\$ 13,140	1.8%		\$ 20,328	2.2%
OPERATING - TRAVEL		\$ 7,455	1.1%		\$ 6,080	0.8%		\$ 24,888	2.7%
OPERATING SUPPLIES		\$ -	0.0%		\$ -	0.0%		\$ 13,114	1.4%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 688,744	100.0%		\$ 746,764	100.0%		\$ 909,407	100.0%
INDIRECT ALLOCATION		\$ 216,777			\$ 227,539			\$ 275,131	
TOTAL PROGRAM EXPENSES		\$ 905,521			\$ 974,303			\$ 1,184,538	
% of Total Expenses Funded by County General Funds		74.0%			77.5%			72.8%	
% of Total Expenses Funded by Non-County General Funds		25.2%			22.5%			24.7%	

Division: 3 EPIDEMIOLOGY PLANNING & COMMUNICATION - CHRONIC DISEASE, INJURY, AND TOBACCO PREVENTION
 Program 351

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	1,329,845	93.5%	\$	1,396,827	100.0%	\$	1,396,827	100.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	91,746	6.5%	\$	-	0.0%	\$	-	0.0%
TOTAL PROGRAM REVENUE	\$	1,421,591	100.0%	\$	1,396,827	100.0%	\$	1,396,827	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	4.71	\$ 285,286	26.1%	4.85	\$ 284,983	24.6%	4.40	\$ 244,167	20.9%
BENEFITS	35.0%	\$ 99,850	9.1%	33.6%	\$ 95,666	8.3%	33.3%	\$ 81,272	7.0%
TOTAL PERSONNEL COSTS		\$ 385,136	35.3%		\$ 380,649	32.8%		\$ 325,439	27.9%
CONTRACTS / SERVICES		\$ 496,649	45.5%		\$ 564,765	48.7%		\$ 608,872	52.2%
OPERATING COSTS		\$ 174,269	16.0%		\$ 181,114	15.6%		\$ 197,478	16.9%
OPERATING - TRAVEL		\$ 8,724	0.8%		\$ 10,992	0.9%		\$ 10,344	0.9%
OPERATING SUPPLIES		\$ 27,669	2.5%		\$ 21,700	1.9%		\$ 20,940	1.8%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ 4,000	0.3%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 1,092,447	100.0%		\$ 1,159,220	100.0%		\$ 1,167,073	100.0%
INDIRECT ALLOCATION		\$ 234,899			\$ 237,607			\$ 229,754	
TOTAL PROGRAM EXPENSES		\$ 1,327,346			\$ 1,396,827			\$ 1,396,827	
% of Total Expenses Funded by County General Funds			4.7%			0.0%			0.0%
% of Total Expenses Funded by Non-County General Funds			1.8%			0.0%			0.0%

Division: 3 EPIDEMIOLOGY PLANNING & COMMUNICATION - SUBSTANCE ABUSE PREVENTION
 Program 355

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	210,534	100.0%	\$	155,153	100.0%	\$	155,153	100.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
TOTAL PROGRAM REVENUE	\$	210,534	100.0%	\$	155,153	100.0%	\$	155,153	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	1.32	\$ 68,794	41.3%	1.24	\$ 62,349	51.4%	1.25	\$ 65,061	53.6%
BENEFITS	0.0%	\$ 24,077	14.4%	33.6%	\$ 20,930	17.2%	33.3%	\$ 21,655	17.8%
TOTAL PERSONNEL COSTS		\$ 92,872	55.7%		\$ 83,279	68.6%		\$ 86,716	71.4%
CONTRACTS / SERVICES		\$ 40,860	24.5%		\$ 15,500	12.8%		\$ 16,000	13.2%
OPERATING COSTS		\$ 12,465	7.5%		\$ 10,600	8.7%		\$ 8,080	6.7%
OPERATING - TRAVEL		\$ 17,392	10.4%		\$ 9,272	7.6%		\$ 8,532	7.0%
OPERATING SUPPLIES		\$ 3,175	1.9%		\$ 2,700	2.2%		\$ 2,100	1.7%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 166,763	100.0%		\$ 121,350	100.0%		\$ 121,428	100.0%
INDIRECT ALLOCATION		\$ 41,245			\$ 33,803			\$ 33,725	
TOTAL PROGRAM EXPENSES		\$ 208,008			\$ 155,153			\$ 155,153	
% of Total Expenses Funded by County General Funds			0.0%			0.0%			0.0%
% of Total Expenses Funded by Non-County General Funds			0.0%			0.0%			0.0%

Division: 3 EPIDEMIOLOGY PLANNING & COMMUNICATION - COMMUNITIES THAT CARE
 Program 357

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	73,447	100.0%	\$	349,438	100.0%	\$	349,438	100.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
TOTAL PROGRAM REVENUE	\$	73,447	100.0%	\$	349,438	100.0%	\$	349,438	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	0.41	\$ 21,543	0.0%	1.00	\$ 52,071	19.4%	1.00	\$ 51,951	19.4%
BENEFITS	0.0%	\$ 7,540	0.0%	33.6%	\$ 17,480	6.5%	33.3%	\$ 17,292	6.5%
TOTAL PERSONNEL COSTS		\$ 29,084	0.0%		\$ 69,550	26.0%		\$ 69,243	25.9%
CONTRACTS / SERVICES		\$ 20,452	0.0%		\$ 177,309	66.2%		\$ 170,000	63.5%
OPERATING COSTS		\$ 785	0.0%		\$ 13,700	5.1%		\$ 10,200	3.8%
OPERATING - TRAVEL		\$ 1,734	0.0%		\$ 3,072	1.1%		\$ 8,261	3.1%
OPERATING SUPPLIES		\$ 1,886	0.0%		\$ 4,200	1.6%		\$ 10,126	3.8%
EQUIPMENT (NON-CAPITAL)		\$ 1,905	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 55,845	0.0%		\$ 267,830	0.0%		\$ 267,830	100.0%
INDIRECT ALLOCATION		\$ 17,002			\$ 81,608			\$ 81,608	
TOTAL PROGRAM EXPENSES		\$ 72,847			\$ 349,438			\$ 349,438	
% of Total Expenses Funded by County General Funds			0.0%			0.0%			0.0%
% of Total Expenses Funded by Non-County General Funds			0.0%			0.0%			0.0%

Division: 3 EPIDEMIOLOGY PLANNING & COMMUNICATION - SIM/LPHA BEHAVIORAL HEALTH
 Program 359

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total	
COUNTY	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEDERAL FUNDS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEES	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
STATE CONTRACTS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEDERAL PASS THROUGH	\$ 139,295	100.0%		\$ 452,758	100.0%		\$ 452,817	100.0%	
OTHER GRANTS / CONTRACTS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
OTHER REVENUE / FUND BALANCE USE	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
IN-KIND	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
REQUIRED GENERAL FUNDS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
TOTAL PROGRAM REVENUE	\$ 139,295	100.0%		\$ 452,758	100.0%		\$ 452,817	100.0%	

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	0.40	\$ 28,851	0.0%	1.30	\$ 87,614	21.3%	1.20	\$ 83,039	20.2%
BENEFITS	0.0%	\$ 10,098	0.0%	33.6%	\$ 29,411	7.1%	33.3%	\$ 27,640	6.7%
TOTAL PERSONNEL COSTS		\$ 38,949	0.0%		\$ 117,025	28.4%		\$ 110,679	26.9%
CONTRACTS / SERVICES		\$ 87,172	0.0%		\$ 289,070	70.2%		\$ 287,677	69.9%
OPERATING COSTS		\$ -	0.0%		\$ -	0.0%		\$ 8,326	2.0%
OPERATING - TRAVEL		\$ 511	0.0%		\$ 3,185	0.8%		\$ 1,468	0.4%
OPERATING SUPPLIES		\$ -	0.0%		\$ 500	0.1%		\$ 3,500	0.9%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ 2,000	0.5%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 126,631	0.0%		\$ 411,780	0.0%		\$ 411,650	100.0%
INDIRECT ALLOCATION		\$ 12,663			\$ 40,978			\$ 41,167	
TOTAL PROGRAM EXPENSES		\$ 139,295			\$ 452,758			\$ 452,817	
% of Total Expenses Funded by County General Funds		0.0%			0.0%			0.0%	
% of Total Expenses Funded by Non-County General Funds		0.0%			0.0%			0.0%	

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NURSING DIVISION

Division Administrative Support

This core leadership team is responsible for planning, implementation, and evaluation of all nursing activities and programs. This division support program is also responsible for financial oversight, data collection and management, grant and contract management, and program evaluation. This team also assists with quality assurance and improvement processes.

Funding Source(s): Required General Funds

Arapahoe County Senior Dental Program

The Senior Dental program provides preventative, some restorative, and maintenance dental services to income-eligible seniors residing in Arapahoe County. These services are provided to seniors on a sliding fee scale with the majority of funding provided by Arapahoe County. Routine dental care improves the quality of life, general health, and well-being for senior citizens.

Funding Source(s): Fees, Restricted County Funds, Restricted State Funds

Chronic Disease Prevention – Community Health Teams

The goal of the Community Health Team is to complement the service provided by primary health care providers in the TCHD jurisdiction. Two multidisciplinary teams work with providers and their patients to reduce the burden of cardiovascular disease. The teams provide self-measured blood pressure monitoring, Medication Therapy Management (MTM), the Diabetes Prevention Program (DPP), and Diabetes Self-Management Education (DSME). This program aligns with the objectives of Goal 5 of the TCHD Strategic Plan. The program is funded for three consecutive years.

Funding Source(s): Restricted State Funds, Restricted Grant Funds

Adams County Contract Programs

Program funding is provided by the Adams County Department of Human Services (ACDHS). ACDHS has recognized that intervention by public health nurses with women and families receiving benefits from social services can result in improved pregnancy outcomes, parenting, and enhanced family self-sufficiency.

Funding Source(s): Restricted County Funds.

Arapahoe County Contract Programs

Program funding is provided by the Arapahoe County Department of Human Services, which desired a nursing intervention program for women and families enrolled in social services' program. Public health nursing intervention can result in improved pregnancy outcomes, parenting, and enhanced family self-sufficiency. This contract also funds one nurse to work daily within the child welfare unit as a resource, a liaison to the medical community, and a home visitor to provide nursing interventions.

Funding Source(s): Restricted County Funds

Child Fatality Review

The Child Fatality Review program works with officials and partners in all three counties to facilitate case-specific reviews of all preventable child deaths. The goal of each county review team is to examine the trends and patterns of preventable child deaths to make population-based recommendations in order to prevent other deaths and improve the health and safety of children.

Funding Source(s): Restricted State Funds, Required General Funds

Nurse Family Partnership

The Nurse Family Partnership is a research-based primary prevention nursing case management program targeting first-time,

low-income women. Clients are enrolled during their pregnancy and receive home visits weekly or bi-monthly until their child's second birthday. The goal of the program is to improve pregnancy outcomes, enhance family function, expand parenting skills, and increase parental self-sufficiency. Another long term goal of the program is to limit the time that families are enrolled in entitlement or welfare programs.

Funding Source(s): Restricted Federal Funds, Restricted State Funds, Medicaid Reimbursement

Core Public Health Nursing – Public Health Nursing

TCHD's Public Health Nursing Program consists of a team of nurses who are cross trained to work in a variety of programs. They participate in TCHD's disease control strike teams to address communicable diseases in the community, teach classes at area high schools that include information about birth control and TCHD services, collaborate with Denver Health and Hospital to provide latent Tuberculosis care, assist refugee clients with service connection and are critical in staffing immunization clinics and the child care immunization audit program. These nurses also provide public health nursing clinical education for Bachelor's degree programs from three local schools of nursing. They also participate in county-level multi-disciplinary teams, and with special projects.

Funding Sources: Restricted State Funds, Required General Funds

Disease Prevention Program – Human Immunodeficiency Virus (HIV) and Sexually Transmitted Infections (STI) Outreach and Screening Program

This program focuses on the prevention and education of HIV, STI, and Hepatitis C (HCV). Providers in this program focus on individual screening, community education, and outreach to individuals affected by these infections. Medical care linkage is provided for any person testing positive for HIV, STI or HCV. TCHD partners with

Denver Public Health to provide additional treatment. This is partially funded by a contract with CDPHE. Testing for HIV and Linkage to Care for individuals who have been newly diagnosed or have fallen out of care for HIV infection is also provided. The Aurora Syringe Access Services program provides clean syringes, injections supplies and Naloxone for individuals that use intravenous drugs and are at risk for HIV and Hepatitis C.

Funding Source(s): Restricted Federal Funds, Restricted State Funds, Required General Funds

Disease Prevention Program – Immunization Project

This program provides immunizations to individual of all ages to protect them from vaccine-preventable diseases. Immunizations are available every weekday and one Saturday per month. Clinics are held in TCHD offices and at community-based sites around the three-county region. The immunization program targets persons who have no health insurance. There is no residency or income requirement; although a \$22 administration fee is charged per immunization. The program is also funded by contracts with CDPHE, patient donations, and Medicaid reimbursement.

Funding Source(s): Restricted Federal Funds, Restricted State Funds, Required General Funds, Medicaid Reimbursement, Patient Fees, Patient Donations

Access to Healthcare Programs

The goal of this program is to find eligible children, families, and pregnant women and assist them with the enrollment process to obtain public health insurance such as Colorado Medicaid and Colorado's Child Health Plan Plus (CHP+). Coordinators connect families with the necessary resource to obtain treatment for preventative, medical, dental, vision, mental health, and developmental problems covered by Medicaid and CHP+. The majority of the program is funded and administered by the

Department of Health Care Policy and Finance (HCPF). This program identifies opportunities to work with key partners in the community and health care system to measure and optimize access and linkage to health care and navigation for appropriate use of health services. This program also works with key sources of data to allow for appropriate electronic public health and clinical data, and to promote evidence based prevention services to increase health status outcomes for the greatest number of community residents. This program supports Goal 7 of the TCHD Strategic Plan through the identification of opportunities to work with partners to measure and optimize access and linkage to health care and navigation for appropriate use of health services

Funding Source(s): Restricted Federal Funds, Restricted State Funds, Required General Funds, Medicaid Reimbursement

Maternal and Child Health (MCH) Block Grant – Child/Adolescent

TCHD uses funding from the Maternal and Child Health Block Grant to support a variety of services focused on improving child health such as working with local primary care providers regarding the early identification and referral for childhood developmental delays. TCHD staff work with Early Childhood Councils in all three counties and with early developmental delay agencies to identify gaps in developmental services for children.

Funding Source(s): Restricted Federal Funds, Restricted State Funds

Maternal and Child Health (MCH) Block Grant – Health Care Program for Children with Special Needs (HCP) Project

The Health Care Program for Children with Special Needs (HCP) provides nursing care coordination to children birth to 21 years. Nurses ensure that children with special health care needs and their families have access to timely and appropriate information, community and medical services, and equipment necessary to

achieve optimum health and development. This program's focus is to ensure that children with special health care needs have access to a medical home and that youth and their families have appropriate information and support as they transition to adult health care providers and services. The majority of the program is supported financially by the Federal Maternal Child Health Block grant (Title V), administered by CDPHE.

Funding Sources: Restricted Federal Funds, Restricted State Funds

Maternal and Child Health (MCH) Block Grant – Prenatal

TCHD uses funding from the Maternal Child Health block grant to support a variety of services focused on improving maternal health such as working with local prenatal care providers around the detection and appropriate treatment of women with pregnancy-related depression. The program also works with community partners to improve identification, screening, and referral options for women at risk for depression during or after pregnancy.

Funding Source(s): Restricted Federal Funds, Restricted State Funds

Women's Health – Family Planning

The goal of this program is to prevent unintended pregnancies. The Family Planning program targets at-risk populations, including under-served low-income men, women, and adolescents. The program offers reproductive health exams, contraceptive counseling and supplies, pregnancy testing, and STI and HIV testing. The program also offers pre-conception counseling for clients planning a pregnancy. Partial funding of the program is provided by a Federal Title X grant which is administered by CDPHE, patient fees and donations, and Medicaid reimbursement.

Funding Source(s): Restricted Federal Funds, Restricted State Funds, Required General Funds, Medicaid Reimbursement, Patient Fees, Patient Donations

Division: 4 NURSING

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY Per Capita	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
Project Specific	\$	1,675,122	9.2%	\$	1,771,131	9.8%	\$	2,169,519	11.5%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
MEDICAID FUNDS	\$	692,372	3.8%	\$	836,687	4.6%	\$	697,302	3.7%
FEES	\$	454,595	2.5%	\$	465,373	2.6%	\$	453,500	2.4%
STATE CONTRACTS	\$	5,108,254	28.1%	\$	4,961,422	27.5%	\$	5,248,799	27.9%
State Planning and Support	\$	52,250	0.3%	\$	52,500	0.3%	\$	55,500	0.3%
FEDERAL PASS THROUGH FUNDS	\$	3,137,644	17.3%	\$	3,232,925	17.9%	\$	3,645,378	19.4%
OTHER GRANTS / CONTRACTS	\$	158,308	0.9%	\$	114,964	0.6%	\$	81,663	0.4%
OTHER REVENUE / FUND BALANCE USE	\$	(31)	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	1,082,856	6.0%	\$	1,035,100	5.7%	\$	1,083,000	5.8%
REQUIRED GENERAL FUNDS	\$	5,786,055	31.9%	\$	5,593,301	31.0%	\$	5,390,704	28.6%
TOTAL PROGRAM REVENUE	\$	18,147,423	100.0%	\$	18,063,403	100.0%	\$	18,825,365	100.0%

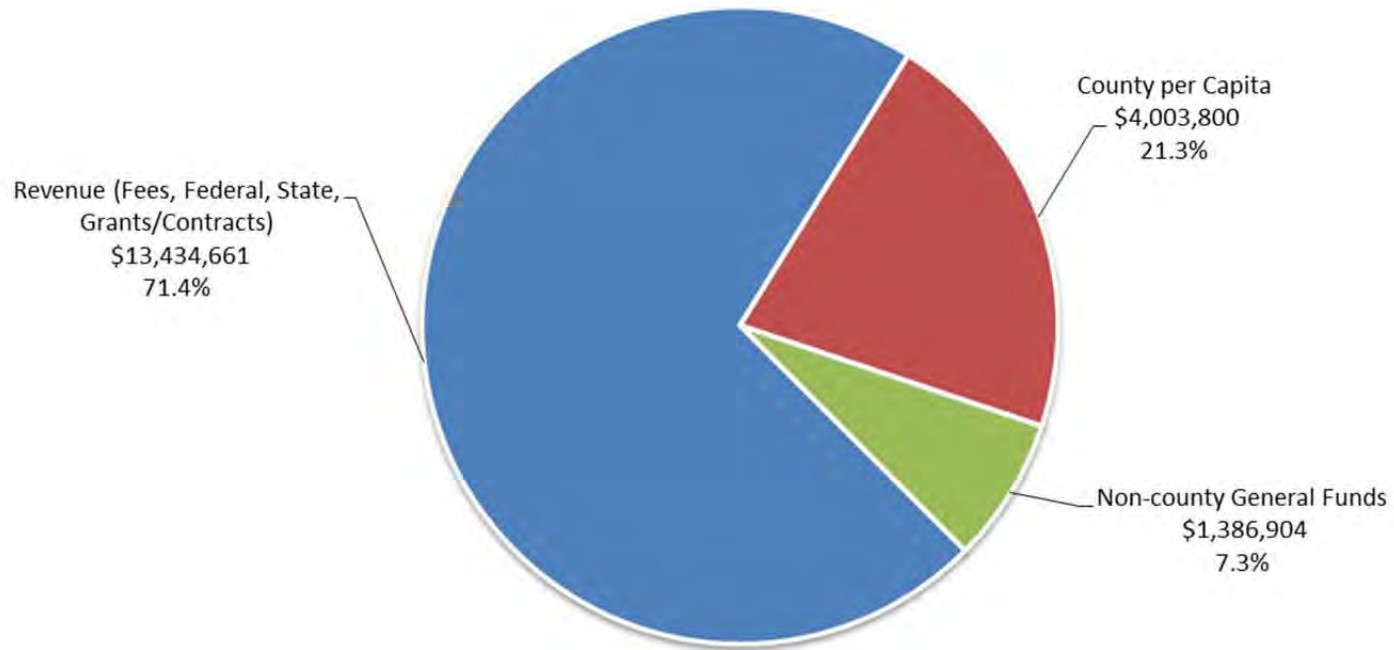
EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	137.95	\$ 7,726,647	53.4%	152.50	\$ 8,421,481	54.7%	152.29	\$ 9,046,822	56.4%
BENEFITS	35.0%	\$ 2,702,879	18.7%	32.6%	\$ 2,744,522	17.8%	32.7%	\$ 2,955,897	18.4%
TOTAL PERSONNEL COSTS		\$ 10,429,526	72.1%		\$ 11,166,003	72.5%		\$ 12,002,719	74.8%
CONTRACTS / SERVICES		\$ 976,940	6.7%		\$ 1,034,241	6.7%		\$ 969,941	6.0%
OPERATING COSTS		\$ 738,496	5.1%		\$ 695,484	4.5%		\$ 741,679	4.6%
OPERATING - TRAVEL		\$ 241,410	1.7%		\$ 295,130	1.9%		\$ 239,572	1.5%
OPERATING SUPPLIES		\$ 955,739	6.6%		\$ 895,099	5.8%		\$ 945,815	5.9%
EQUIPMENT (NON-CAPITAL)		\$ 37,152	0.3%		\$ 21,000	0.1%		\$ 12,588	0.1%
CAPITAL EQUIPMENT		\$ 11,556	0.1%		\$ 260,000	1.7%		\$ 50,000	0.3%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ 1,082,856	7.5%		\$ 1,035,100	6.7%		\$ 1,083,000	6.7%
TOTAL DIRECT EXPENSES		\$ 14,473,674	100.0%		\$ 15,402,057	100.0%		\$ 16,045,314	100.0%
INDIRECT ALLOCATION		\$ 2,651,425			\$ 2,661,346			\$ 2,780,051	
TOTAL PROGRAM EXPENSES		\$ 17,125,099			\$ 18,063,403			\$ 18,825,365	

% of Total Expenses Funded by **County General Funds** 23.8% 24.0% 21.3%

% of Total Expenses Funded by **Non-County General Funds** 8.1% 7.0% 7.3%



FY 2018 Proposed Nursing Division Funding Sources Total \$ 18,825,365



Division: 4 NURSING - DIVISION ADMINISTRATION
 Program 490

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
MEDICAID FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	(31)	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	1,770,168	100.0%	\$	1,933,838	100.0%	\$	1,783,464	100.0%
TOTAL PROGRAM REVENUE	\$	1,770,137	100.0%	\$	1,933,838	100.0%	\$	1,783,464	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	9.99	\$ 750,978	45.6%	11.40	\$ 843,326	43.6%	11.15	\$ 832,065	46.7%
BENEFITS	34.8%	\$ 261,606	15.9%	33.1%	\$ 278,752	14.4%	32.9%	\$ 273,384	15.3%
TOTAL PERSONNEL COSTS		\$ 1,012,584	61.5%		\$ 1,122,078	58.0%		\$ 1,105,449	62.0%
CONTRACTS / SERVICES		\$ 109,506	6.7%		\$ 100,213	5.2%		\$ 106,200	6.0%
OPERATING COSTS		\$ 488,695	29.7%		\$ 427,606	22.1%		\$ 493,066	27.6%
OPERATING - TRAVEL		\$ 14,227	0.9%		\$ 8,000	0.4%		\$ 7,000	0.4%
OPERATING SUPPLIES		\$ 21,450	1.3%		\$ 15,942	0.8%		\$ 21,749	1.2%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ 260,000	13.4%		\$ 50,000	2.8%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 1,646,462	100.0%		\$ 1,933,838	100.0%		\$ 1,783,464	100.0%
INDIRECT ALLOCATION		\$ -			\$ -			\$ -	
TOTAL PROGRAM EXPENSES		\$ 1,646,462			\$ 1,933,838			\$ 1,783,464	
% of Total Expenses Funded by County General Funds		74.6%			77.5%			74.6%	
% of Total Expenses Funded by Non-County General Funds		25.4%			22.5%			25.4%	

Division: 4 NURSING - ARAPAHOE SENIOR DENTAL
 Program 495

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	311,943	67.4%	\$	311,943	69.1%	\$	311,943	66.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
MEDICAID FUNDS	\$	27,509	5.9%	\$	13,223	2.9%	\$	30,500	6.4%
FEES	\$	120,497	26.0%	\$	123,233	27.3%	\$	127,500	27.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	3,000	0.6%	\$	3,000	0.7%	\$	3,000	0.6%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
TOTAL PROGRAM REVENUE	\$	462,949	100.0%	\$	451,398	100.0%	\$	472,943	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	2.97	\$ 201,192	53.1%	3.80	\$ 251,805	58.6%	3.80	\$ 258,032	57.3%
BENEFITS	28.2%	\$ 56,693	15.0%	25.3%	\$ 63,666	14.8%	28.4%	\$ 73,374	16.3%
TOTAL PERSONNEL COSTS		\$ 257,884	68.0%		\$ 315,471	73.4%		\$ 331,406	73.6%
CONTRACTS / SERVICES		\$ 88,650	23.4%		\$ 82,094	19.1%		\$ 86,290	19.2%
OPERATING COSTS		\$ 2,145	0.6%		\$ 5,206	1.2%		\$ 2,400	0.5%
OPERATING - TRAVEL		\$ 306	0.1%		\$ 923	0.2%		\$ 527	0.1%
OPERATING SUPPLIES		\$ 30,184	8.0%		\$ 26,210	6.1%		\$ 29,800	6.6%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 379,170	100.0%		\$ 429,903	100.0%		\$ 450,423	100.0%
INDIRECT ALLOCATION		\$ 18,959			\$ 21,495			\$ 22,520	
TOTAL PROGRAM EXPENSES		\$ 398,128			\$ 451,398			\$ 472,943	
% of Total Expenses Funded by County General Funds		0.0%			0.0%			0.0%	
% of Total Expenses Funded by Non-County General Funds		0.0%			0.0%			0.0%	

Division: 4 NURSING - CHRONIC DISEASE PREVENTION
 Program 454

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
MEDICAID FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	1,000,479	95.3%	\$	1,092,500	95.2%	\$	546,250	91.6%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	49,071	4.7%	\$	55,258	4.8%	\$	50,043	8.4%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
TOTAL PROGRAM REVENUE	\$	1,049,551	100.0%	\$	1,147,758	100.0%	\$	596,293	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	8.79	\$ 456,551	55.1%	9.70	\$ 507,273	55.7%	5.17	\$ 273,192	57.4%
BENEFITS	35.0%	\$ 159,709	19.3%	33.6%	\$ 170,205	18.7%	33.3%	\$ 90,852	19.1%
TOTAL PERSONNEL COSTS		\$ 616,261	74.4%		\$ 677,478	74.4%		\$ 364,044	76.4%
CONTRACTS / SERVICES		\$ 128,496	15.5%		\$ 154,031	16.9%		\$ 74,500	15.6%
OPERATING COSTS		\$ 20,700	2.5%		\$ 20,032	2.2%		\$ 9,400	2.0%
OPERATING - TRAVEL		\$ 14,105	1.7%		\$ 28,371	3.1%		\$ 7,317	1.5%
OPERATING SUPPLIES		\$ 41,434	5.0%		\$ 31,200	3.4%		\$ 21,062	4.4%
EQUIPMENT (NON-CAPITAL)		\$ 7,581	0.9%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 828,578	100.0%		\$ 911,111	100.0%		\$ 476,323	100.0%
INDIRECT ALLOCATION		\$ 220,738			\$ 236,647			\$ 119,970	
TOTAL PROGRAM EXPENSES		\$ 1,049,316			\$ 1,147,758			\$ 596,293	
% of Total Expenses Funded by County General Funds			0.0%			0.0%			0.0%
% of Total Expenses Funded by Non-County General Funds			0.0%			0.0%			0.0%

Division: 4 NURSING - CHRONIC DISEASE PREVENTION - WOMEN'S CANCER SCREENING PROJECT
 Program 480

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
MEDICAID FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	16,808	33.2%	\$	22,933	25.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	33,802	66.8%	\$	167,989	182.9%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	-	0.0%	\$	(99,067)	-107.9%	\$	-	0.0%
TOTAL PROGRAM REVENUE	\$	50,610	100.0%	\$	91,855	100.0%	\$	-	0.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	0.45	\$ 24,501	45.7%	-	\$ 240	0.3%	-	\$ -	0.0%
BENEFITS	45.6%	\$ 11,162	20.8%	0.0%	\$ -	0.0%	0.0%	\$ -	0.0%
TOTAL PERSONNEL COSTS		\$ 35,663	66.5%		\$ 240	0.3%		\$ -	0.0%
CONTRACTS / SERVICES		\$ 14,969	27.9%		\$ 75,925	92.2%		\$ -	0.0%
OPERATING COSTS		\$ 194	0.4%		\$ 2,500	3.0%		\$ -	0.0%
OPERATING - TRAVEL		\$ 1,396	2.6%		\$ 1,500	1.8%		\$ -	0.0%
OPERATING SUPPLIES		\$ 1,416	2.6%		\$ 2,150	2.6%		\$ -	0.0%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 53,638	100.0%		\$ 82,315	100.0%		\$ -	0.0%
INDIRECT ALLOCATION		\$ 9,427			\$ 9,540			\$ -	
TOTAL PROGRAM EXPENSES		\$ 63,065			\$ 91,855			\$ -	
% of Total Expenses Funded by County General Funds			0.0%			0.0%			0.0%
% of Total Expenses Funded by Non-County General Funds			0.0%			0.0%			0.0%

Division: 4 NURSING - ADAMS COUNTY CONTRACT PROGRAMS
 Program 420

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	130,047	96.2%	\$	115,122	100.0%	\$	513,241	100.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
MEDICAID FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	5,203	3.8%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
TOTAL PROGRAM REVENUE	\$	135,250	100.0%	\$	115,122	100.0%	\$	513,241	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	1.39	\$ 82,264	66.7%	1.30	\$ 73,512	67.0%	5.95	\$ 356,938	73.0%
BENEFITS	37.3%	\$ 30,692	24.9%	33.6%	\$ 24,677	22.5%	33.3%	\$ 118,808	24.3%
TOTAL PERSONNEL COSTS		\$ 112,956	91.6%		\$ 98,189	89.6%		\$ 475,746	97.3%
CONTRACTS / SERVICES		\$ 2,469	2.0%		\$ 100	0.1%		\$ -	0.0%
OPERATING COSTS		\$ 2,844	2.3%		\$ 400	0.4%		\$ 7,674	1.6%
OPERATING - TRAVEL		\$ 4,506	3.7%		\$ 10,451	9.5%		\$ 5,180	1.1%
OPERATING SUPPLIES		\$ 526	0.4%		\$ 500	0.5%		\$ 200	0.0%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 123,301	100.0%		\$ 109,640	100.0%		\$ 488,800	100.0%
INDIRECT ALLOCATION		\$ 6,165			\$ 5,482			\$ 24,441	
TOTAL PROGRAM EXPENSES		\$ 129,466			\$ 115,122			\$ 513,241	
% of Total Expenses Funded by County General Funds			0.0%			0.0%			0.0%
% of Total Expenses Funded by Non-County General Funds			0.0%			0.0%			0.0%

Division: 4 NURSING - ARAPAHOE COUNTY CONTRACT PROGRAMS
 Programs 424, 426

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	1,156,767	100.0%	\$	1,267,701	100.0%	\$	1,267,970	100.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
MEDICAID FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
TOTAL PROGRAM REVENUE	\$	1,156,767	100.0%	\$	1,267,701	100.0%	\$	1,267,970	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	11.21	\$ 614,117	69.1%	15.60	\$ 819,590	68.4%	14.60	\$ 843,939	70.3%
BENEFITS	37.0%	\$ 227,445	25.6%	33.6%	\$ 275,127	23.0%	33.3%	\$ 280,900	23.4%
TOTAL PERSONNEL COSTS		\$ 841,562	94.7%		\$ 1,094,717	91.4%		\$ 1,124,839	93.7%
CONTRACTS / SERVICES		\$ 555	0.1%		\$ 14,748	1.2%		\$ 10,000	0.8%
OPERATING COSTS		\$ 20,197	2.3%		\$ 32,651	2.7%		\$ 26,900	2.2%
OPERATING - TRAVEL		\$ 20,260	2.3%		\$ 37,146	3.1%		\$ 28,804	2.4%
OPERATING SUPPLIES		\$ 5,672	0.6%		\$ 18,575	1.6%		\$ 10,088	0.8%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 888,246	100.0%		\$ 1,197,836	100.0%		\$ 1,200,631	100.0%
INDIRECT ALLOCATION		\$ 55,572			\$ 69,865			\$ 67,339	
TOTAL PROGRAM EXPENSES		\$ 943,818			\$ 1,267,701			\$ 1,267,970	
% of Total Expenses Funded by County General Funds		0.0%			0.0%			0.0%	
% of Total Expenses Funded by Non-County General Funds		0.0%			0.0%			0.0%	

Division: 4 NURSING - CHILD FATALITY PREVENTION
 Programs 425

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
MEDICAID FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	52,250	100.0%	\$	52,500	77.5%	\$	55,500	65.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	-	0.0%	\$	15,199	22.5%	\$	29,854	35.0%
TOTAL PROGRAM REVENUE	\$	52,250	100.0%	\$	67,699	100.0%	\$	85,354	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	0.78	\$ 40,785	72.1%	0.75	\$ 37,949	73.1%	1.00	\$ 48,221	73.7%
BENEFITS	35.0%	\$ 14,275	25.2%	33.6%	\$ 12,739	24.6%	33.3%	\$ 16,050	24.5%
TOTAL PERSONNEL COSTS		\$ 55,060	97.4%		\$ 50,689	97.7%		\$ 64,271	98.2%
CONTRACTS / SERVICES		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
OPERATING COSTS		\$ 818	1.4%		\$ 200	0.4%		\$ 550	0.8%
OPERATING - TRAVEL		\$ 202	0.4%		\$ 500	1.0%		\$ 200	0.3%
OPERATING SUPPLIES		\$ 474	0.8%		\$ 500	1.0%		\$ 400	0.6%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 56,554	100.0%		\$ 51,889	100.0%		\$ 65,421	100.0%
INDIRECT ALLOCATION		\$ 17,826			\$ 15,810			\$ 19,933	
TOTAL PROGRAM EXPENSES		\$ 74,380			\$ 67,699			\$ 85,354	
% of Total Expenses Funded by County General Funds			0.0%			17.5%			26.1%
% of Total Expenses Funded by Non-County General Funds			0.0%			5.0%			8.9%

Division: 4 NURSING - NURSE FAMILY PARTNERSHIP
 Programs 455,457

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
MEDICAID FUNDS	\$	87,320	3.0%	\$	89,589	2.8%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	1,975,497	67.4%	\$	2,047,138	63.8%	\$	2,847,396	76.3%
FEDERAL PASS THROUGH	\$	869,944	29.7%	\$	1,006,137	31.3%	\$	882,326	23.7%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	-	0.0%	\$	67,427	2.1%	\$	-	0.0%
TOTAL PROGRAM REVENUE	\$	2,932,761	100.0%	\$	3,210,291	100.0%	\$	3,729,722	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	27.46	\$ 1,554,956	65.5%	30.60	\$ 1,720,109	64.2%	31.90	\$ 2,052,865	66.7%
BENEFITS	35.2%	\$ 548,110	23.1%	33.6%	\$ 577,421	21.5%	33.0%	\$ 676,944	22.0%
TOTAL PERSONNEL COSTS		\$ 2,103,065	88.6%		\$ 2,297,530	85.7%		\$ 2,729,809	88.6%
CONTRACTS / SERVICES		\$ 36,755	1.5%		\$ 70,000	2.6%		\$ 45,720	1.5%
OPERATING COSTS		\$ 92,877	3.9%		\$ 98,479	3.7%		\$ 104,274	3.4%
OPERATING - TRAVEL		\$ 86,831	3.7%		\$ 112,781	4.2%		\$ 94,813	3.1%
OPERATING SUPPLIES		\$ 50,656	2.1%		\$ 91,204	3.4%		\$ 105,415	3.4%
EQUIPMENT (NON-CAPITAL)		\$ 4,030	0.2%		\$ 10,000	0.4%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 2,374,213	100.0%		\$ 2,679,993	100.0%		\$ 3,080,031	100.0%
INDIRECT ALLOCATION		\$ 474,430			\$ 530,298			\$ 649,691	
TOTAL PROGRAM EXPENSES		\$ 2,848,644			\$ 3,210,291			\$ 3,729,722	
% of Total Expenses Funded by County General Funds			0.0%			1.6%			0.0%
% of Total Expenses Funded by Non-County General Funds			0.0%			0.5%			0.0%

Division: 4 NURSING - CORE PUBLIC HEALTH NURSING
 Programs 410, 411, 412, 413, 415

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	2,100	0.2%	\$	2,100	0.2%	\$	2,100	0.2%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
MEDICAID FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	65,433	6.7%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	46,516	4.8%	\$	56,706	5.6%	\$	28,620	3.1%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	860,588	88.3%	\$	953,264	94.2%	\$	897,930	96.7%
TOTAL PROGRAM REVENUE	\$	974,637	100.0%	\$	1,012,070	100.0%	\$	928,650	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	5.67	\$ 317,640	48.3%	7.10	\$ 394,057	47.2%	5.78	\$ 348,860	45.7%
BENEFITS	34.9%	\$ 110,906	16.9%	31.9%	\$ 125,711	15.1%	32.8%	\$ 114,361	15.0%
TOTAL PERSONNEL COSTS		\$ 428,546	65.2%		\$ 519,769	62.3%		\$ 463,221	60.6%
CONTRACTS / SERVICES		\$ 215,734	32.8%		\$ 289,811	34.7%		\$ 289,811	37.9%
OPERATING COSTS		\$ 4,413	0.7%		\$ 12,800	1.5%		\$ 5,351	0.7%
OPERATING - TRAVEL		\$ 4,780	0.7%		\$ 7,428	0.9%		\$ 4,743	0.6%
OPERATING SUPPLIES		\$ 3,796	0.6%		\$ 4,617	0.6%		\$ 800	0.1%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 657,268	100.0%		\$ 834,424	100.0%		\$ 763,926	100.0%
INDIRECT ALLOCATION		\$ 151,698			\$ 177,646			\$ 164,724	
TOTAL PROGRAM EXPENSES		\$ 808,966			\$ 1,012,070			\$ 928,650	
% of Total Expenses Funded by County General Funds		65.9%			73.0%			72.2%	
% of Total Expenses Funded by Non-County General Funds		22.4%			21.2%			24.5%	

Division: 4 NURSING - HIV/STI PREVENTION PROGRAM
 Program 469

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
MEDICAID FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	75	0.0%	\$	311	0.1%	\$	-	0.0%
STATE CONTRACTS	\$	2,020	0.4%	\$	162,503	31.8%	\$	3,150	0.4%
FEDERAL PASS THROUGH	\$	484,466	99.6%	\$	349,003	68.2%	\$	760,883	99.6%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
TOTAL PROGRAM REVENUE	\$	486,561	100.0%	\$	511,817	100.0%	\$	764,033	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	4.48	\$ 235,755	53.7%	5.20	\$ 271,126	63.2%	6.15	\$ 326,771	51.8%
BENEFITS	35.8%	\$ 84,294	19.2%	33.6%	\$ 91,014	21.2%	33.3%	\$ 108,766	17.2%
TOTAL PERSONNEL COSTS		\$ 320,050	72.9%		\$ 362,140	84.4%		\$ 435,537	69.0%
CONTRACTS / SERVICES		\$ 82,752	18.8%		\$ 38,950	9.1%		\$ 129,954	20.6%
OPERATING COSTS		\$ 8,574	2.0%		\$ 3,993	0.9%		\$ 12,848	2.0%
OPERATING - TRAVEL		\$ 10,157	2.3%		\$ 5,703	1.3%		\$ 16,745	2.7%
OPERATING SUPPLIES		\$ 15,767	3.6%		\$ 18,050	4.2%		\$ 36,200	5.7%
EQUIPMENT (NON-CAPITAL)		\$ 2,015	0.5%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 439,314	100.0%		\$ 428,836	100.0%		\$ 631,284	100.0%
INDIRECT ALLOCATION		\$ 78,495			\$ 82,981			\$ 132,749	
TOTAL PROGRAM EXPENSES		\$ 517,809			\$ 511,817			\$ 764,033	
% of Total Expenses Funded by County General Funds			0.0%			0.0%			0.0%
% of Total Expenses Funded by Non-County General Funds			0.0%			0.0%			0.0%

Division: 4 NURSING - IMMUNIZATIONS
 Program 460

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
MEDICAID FUNDS	\$	217,214	6.7%	\$	300,000	10.6%	\$	237,327	8.1%
FEES	\$	181,794	5.6%	\$	176,000	6.2%	\$	171,000	5.8%
STATE CONTRACTS	\$	414,525	12.8%	\$	287,063	10.1%	\$	296,407	10.1%
FEDERAL PASS THROUGH	\$	389,846	12.1%	\$	421,459	14.9%	\$	532,360	18.1%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	1,055,356	32.7%	\$	1,000,000	35.3%	\$	1,055,000	35.9%
REQUIRED GENERAL FUNDS	\$	967,647	30.0%	\$	650,493	22.9%	\$	645,089	22.0%
TOTAL PROGRAM REVENUE	\$	3,226,381	100.0%	\$	2,835,015	100.0%	\$	2,937,183	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	18.49	\$ 917,451	34.9%	17.90	\$ 888,660	36.9%	18.39	\$ 906,875	36.3%
BENEFITS	37.2%	\$ 341,692	13.0%	33.4%	\$ 296,420	12.3%	33.1%	\$ 299,989	12.0%
TOTAL PERSONNEL COSTS		\$ 1,259,142	47.8%		\$ 1,185,080	49.2%		\$ 1,206,864	48.3%
CONTRACTS / SERVICES		\$ 4,034	0.2%		\$ 3,700	0.2%		\$ 3,800	0.2%
OPERATING COSTS		\$ 21,061	0.8%		\$ 19,377	0.8%		\$ 14,901	0.6%
OPERATING - TRAVEL		\$ 29,107	1.1%		\$ 24,000	1.0%		\$ 24,000	1.0%
OPERATING SUPPLIES		\$ 237,927	9.0%		\$ 174,893	7.3%		\$ 184,001	7.4%
EQUIPMENT (NON-CAPITAL)		\$ 13,901	0.5%		\$ -	0.0%		\$ 12,588	0.5%
CAPITAL EQUIPMENT		\$ 11,556	0.4%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ 1,055,356	40.1%		\$ 1,000,000	41.5%		\$ 1,055,000	42.2%
TOTAL DIRECT EXPENSES		\$ 2,632,084	100.0%		\$ 2,407,049	100.0%		\$ 2,501,154	100.0%
INDIRECT ALLOCATION		\$ 483,871			\$ 427,966			\$ 436,029	
TOTAL PROGRAM EXPENSES		\$ 3,115,954			\$ 2,835,015			\$ 2,937,183	

% of Total Expenses Funded by **County General Funds** 22.4% 17.1% 16.4%
 % of Total Expenses Funded by **Non-County General Funds** 7.6% 5.8% 5.6%

Division: 4 NURSING - HEALTHY COMMUNITIES PROGRAM
 Program 450

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
MEDICAID FUNDS	\$	3,609	0.5%	\$	8,000	1.3%	\$	3,600	0.5%
FEES	\$	-	0.0%	\$	830	0.1%	\$	-	0.0%
STATE CONTRACTS	\$	520,407	73.5%	\$	478,500	79.0%	\$	478,500	62.8%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	216,854	28.5%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	184,422	26.0%	\$	118,036	19.5%	\$	62,996	8.3%
TOTAL PROGRAM REVENUE	\$	708,438	100.0%	\$	605,366	100.0%	\$	761,950	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	8.63	\$ 379,017	68.1%	10.40	\$ 429,261	70.9%	11.30	\$ 531,219	71.2%
BENEFITS	34.9%	\$ 132,417	23.8%	31.4%	\$ 134,797	22.3%	33.2%	\$ 176,416	23.7%
TOTAL PERSONNEL COSTS		\$ 511,434	91.9%		\$ 564,058	93.2%		\$ 707,635	94.9%
CONTRACTS / SERVICES		\$ 29,890	5.4%		\$ 15,000	2.5%		\$ 24,500	3.3%
OPERATING COSTS		\$ 4,075	0.7%		\$ 10,368	1.7%		\$ 3,470	0.5%
OPERATING - TRAVEL		\$ 2,707	0.5%		\$ 5,000	0.8%		\$ 3,000	0.4%
OPERATING SUPPLIES		\$ 8,246	1.5%		\$ 10,939	1.8%		\$ 7,000	0.9%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 556,352	100.0%		\$ 605,366	100.0%		\$ 745,605	100.0%
INDIRECT ALLOCATION		\$ -			\$ -			\$ 16,345	
TOTAL PROGRAM EXPENSES		\$ 556,352			\$ 605,366			\$ 761,950	
% of Total Expenses Funded by County General Funds			19.4%			15.1%			6.2%
% of Total Expenses Funded by Non-County General Funds			6.6%			4.4%			2.1%

Division: 4 NURSING - MCH-CHILD, MCH-HCP, MCH-PRENATAL
 Programs 430, 435, 440

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
MEDICAID FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	289,327	20.6%	\$	419,725	32.1%	\$	453,000	34.7%
FEDERAL PASS THROUGH	\$	1,063,280	75.6%	\$	888,756	67.9%	\$	853,374	65.3%
OTHER GRANTS / CONTRACTS	\$	54,517	3.9%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
TOTAL PROGRAM REVENUE	\$	1,407,124	100.0%	\$	1,308,481	100.0%	\$	1,306,374	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	9.86	\$ 633,832	57.1%	9.70	\$ 615,697	60.0%	9.45	\$ 625,732	61.2%
BENEFITS	35.3%	\$ 224,055	20.2%	33.5%	\$ 206,521	20.1%	33.3%	\$ 208,118	20.4%
TOTAL PERSONNEL COSTS		\$ 857,887	77.3%		\$ 822,218	80.2%		\$ 833,850	81.6%
CONTRACTS / SERVICES		\$ 188,763	17.0%		\$ 127,503	12.4%		\$ 132,366	13.0%
OPERATING COSTS		\$ 31,801	2.9%		\$ 24,322	2.4%		\$ 26,289	2.6%
OPERATING - TRAVEL		\$ 22,839	2.1%		\$ 28,329	2.8%		\$ 21,243	2.1%
OPERATING SUPPLIES		\$ 8,287	0.7%		\$ 12,100	1.2%		\$ 8,300	0.8%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ 11,000	1.1%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 1,109,577	100.0%		\$ 1,025,471	100.0%		\$ 1,022,048	100.0%
INDIRECT ALLOCATION		\$ 301,902			\$ 283,010			\$ 284,326	
TOTAL PROGRAM EXPENSES		\$ 1,411,479			\$ 1,308,481			\$ 1,306,374	
% of Total Expenses Funded by County General Funds			0.0%			0.0%			0.0%
% of Total Expenses Funded by Non-County General Funds			0.0%			0.0%			0.0%

Division: 4 NURSING - WOMEN'S HEALTH, FAMILY PLANNING
 Program 477

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	74,265	2.0%	\$	74,265	2.1%	\$	74,265	2.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
MEDICAID FUNDS	\$	356,719	9.6%	\$	425,875	12.2%	\$	425,875	11.6%
FEES	\$	152,131	4.1%	\$	165,000	4.7%	\$	155,000	4.2%
STATE CONTRACTS	\$	889,191	23.8%	\$	451,060	12.9%	\$	624,096	17.0%
FEDERAL PASS THROUGH	\$	230,873	6.2%	\$	399,581	11.4%	\$	399,581	10.9%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	27,500	0.7%	\$	35,100	1.0%	\$	28,000	0.8%
REQUIRED GENERAL FUNDS	\$	2,003,230	53.6%	\$	1,954,112	55.8%	\$	1,971,370	53.6%
TOTAL PROGRAM REVENUE	\$	3,733,908	100.0%	\$	3,504,993	100.0%	\$	3,678,187	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	27.78	\$ 1,517,607	55.6%	29.05	\$ 1,568,877	58.0%	27.65	\$ 1,642,123	57.9%
BENEFITS	32.9%	\$ 499,825	18.3%	31.1%	\$ 487,471	18.0%	31.5%	\$ 517,924	18.3%
TOTAL PERSONNEL COSTS		\$ 2,017,432	73.9%		\$ 2,056,349	76.0%		\$ 2,160,047	76.2%
CONTRACTS / SERVICES		\$ 74,365	2.7%		\$ 62,167	2.3%		\$ 66,800	2.4%
OPERATING COSTS		\$ 40,104	1.5%		\$ 37,552	1.4%		\$ 34,556	1.2%
OPERATING - TRAVEL		\$ 29,987	1.1%		\$ 25,000	0.9%		\$ 26,000	0.9%
OPERATING SUPPLIES		\$ 529,652	19.4%		\$ 488,220	18.1%		\$ 520,800	18.4%
EQUIPMENT (NON-CAPITAL)		\$ 9,625	0.4%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ 27,500	1.0%		\$ 35,100	1.3%		\$ 28,000	1.0%
TOTAL DIRECT EXPENSES		\$ 2,728,665	100.0%		\$ 2,704,387	100.0%		\$ 2,836,203	100.0%
INDIRECT ALLOCATION		\$ 832,342			\$ 800,606			\$ 841,984	
TOTAL PROGRAM EXPENSES		\$ 3,561,007			\$ 3,504,993			\$ 3,678,187	
% of Total Expenses Funded by County General Funds		40.0%			43.3%			40.0%	
% of Total Expenses Funded by Non-County General Funds		13.6%			12.5%			13.6%	

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NUTRITION DIVISION

Baby and Me Tobacco Free

The Baby and Me Tobacco Free Program is an evidence based, smoking cessation program created to reduce the burden of tobacco on the pregnant and postpartum population. By providing counseling support and resources to pregnant women, the program helps women quit smoking and stay quit throughout the postpartum period and beyond. Program participants receive smoking cessation information at four prenatal education sessions and take a carbon monoxide breath test to verify smoking status. If a woman quits smoking before delivery, she is eligible to take a breath test monthly and receive \$25 worth of diapers each month up to one year as long as she stays quit! Participants have the option of enrolling one partner as a support person who is also eligible for \$25 worth of diapers each month as long as they stay quit. Helping women quit smoking results in improved birth outcomes and long-term positive health benefits for themselves and their families.

Funding Source(s): Restricted Grant Funds

Breastfeeding Peer Counselor Program

Breastfeeding Peer Counselor programs have proven to be successful in providing breastfeeding support and increasing initiation and duration rates. In an effort to increase breastfeeding initiation and duration rates in the WIC program, TCHD began a Breastfeeding Peer Counselor Program in April 2005. Each of the ten WIC clinics has at least one designated breastfeeding peer counselor. Peer counselors are available to support pregnant and breastfeeding mothers 24 hours a day by phone, text, email or in person sessions. They teach breastfeeding classes, lead support groups, mail information to clients, find community resources, and coordinate client care with WIC educators and dietitians. This work

supports Goal 5 of the TCHD Strategic Plan in supporting breastfeeding families and breastfeeding-friendly environments.

Funding Source(s): Restricted Federal Funds

Community Nutrition—Advocacy and Education

Nutrition Division professionals provide education and partnership in a variety of settings across the lifespan in early childhood, schools, worksites and senior centers to promote healthy lifestyles through evidence-based nutrition and physical activity practices. Services include community classes, health fairs, train-the-trainer sessions, education for medical and nutrition students, lesson plan development and national, state and local conference presentations. Registered Dietitians, worksite wellness specialists, and policy specialists bring a public health lens to community organization boards and committees, and actively collaborate on Healthy Eating and Active Living messaging and policy change at the organizational level as well as providing data and subject matter expertise to inform public policy networks and proposed regulations. Examples include serving on early childhood council boards, school wellness committees, chamber of commerce committees, parks and recreation collaborative, leadership and advocacy training teams, and other community coalitions.

Funding Source(s): Required General Funds and Restricted Grant Funds

Community Nutrition—Healthy Beverage Partnership

In July 2015, the Healthy Beverage Partnership (HBP) received a three-year grant through CDPHE's Cancer, Cardiovascular, and Chronic Pulmonary Disease (CCPD) grant program. TCHD is one of six Denver Metro public health and environment departments working together as the HBP to collaborate on a regional effort to

assess nutrition environments and policies, implement a messaging campaign about sugary beverages, and promote the adoption of healthy organizational policies in government settings, hospitals, schools, recreation centers and other public venues. This program aligns with Goal 5 of the TCHD Strategic Plan by working with partners to develop or advocate policies and programs to increase access to healthy foods/beverages as well as decreasing consumption of unhealthy foods/beverages. Sugary drinks are the largest source of added sugar in the U.S. diet and the single largest contributor to daily caloric intake, contributing to type 2 diabetes, obesity, heart disease, and tooth decay. Health implications of sugary drinks disproportionately impact low-income communities and people of color.

Funding Source(s): Restricted State Funds

Dietetic Internship

The Dietetic Internship, started in 1980, is a public health-based program accredited by the Accreditation Council for Education in Nutrition and Dietetics of the Academy of Nutrition and Dietetics. TCHD's internship is the only program in the region to offer a public health emphasis. The ten and a half month tuition-based program trains six nutrition professionals each year, many of whom seek subsequent employment at TCHD and other Colorado health departments. Dietetic interns increase our community nutrition outreach, partnerships, and education. We are proud of our 100% pass rate on the registration examination for dietitians. Graduates have career opportunities in a variety of positions in public health, community, healthcare, and business areas; hiring our graduates when possible saves recruitment and training dollars. The dietetic internship has been nationally recognized for fiscal responsibility by being awarded a National Association of County and City Health Officials (NACCHO) Model Practice Award for our cost/benefit analysis of the internship and training interns on financial analysis.

Funding Source(s): Required General Funds, Tuition/Fees, In-kind Services

Special Supplemental Nutrition Program for Women Infants and Children (WIC)

The WIC program at TCHD provides monthly nutrition education, referrals and food vouchers to approximately 24,000 women, infants, and children in our three counties. There are 11 WIC clinic locations as well as a WIC presence with community partners including Head Start and food pantries. Over \$16 million is added to the local economy of our three counties each year through the foods WIC clients purchase directly, which include fresh fruits and vegetables and whole grains. It is estimated that for every WIC dollar spent, clients spend an additional four dollars while at the store. Nutrition education and breastfeeding promotion, priorities of the WIC program, are provided through individual and group counseling sessions. WIC has three community gardens with local partners to promote healthy eating and physical activity: Stonehocker in Northglenn; Adams County School District 27J in Brighton; and Los Valientes in Commerce City. TCHD WIC has also enhanced its services by providing: the Baby and Me Tobacco Free program to pregnant and postpartum mothers and their partners for smoking cessation; onsite dental screenings and fluoridation for children through community partners; and car seat safety programs. Our primary focus areas are nutrition education, breastfeeding promotion and support, referrals to community partners, and obesity prevention.

Funding Source(s): Restricted Federal Funds, Restricted Grant Funds

Worksite Wellness

Worksite Wellness initiatives have long been associated with improving health and morale of employees, increasing productivity, decreasing absenteeism, and helping to control employer

healthcare costs. TCHD's employee program focuses on supporting employees to improve eating habits, adopt a more active lifestyle, and maintain mental wellness. It is well documented that modifying behaviors in these three focus areas can help lower one's risk for developing chronic conditions, including diabetes and heart disease. In addition to providing a wellness program for its own employees, TCHD has established five coalitions of local employers to promote adoption of wellness policies and programs at worksites through CCPD funding. TCHD currently partners with three local

Chambers of Commerce; Aurora, Castle Rock, and South Metro Denver; an Adams County employers coalition, and regional wellness circle of public employers to engage employers in the process of incorporating wellness into their business plan. TCHD also provides technical assistance to support employee wellness programming within the counties and municipalities that we serve. Through this work, this program also supports Goal 5 of the TCHD Strategic Plan.

Funding Sources: Required General Funds, Restricted State Funds

Division: 2 NUTRITION

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY Per Capita	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
Project Specific	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	50,140	0.7%	\$	57,500	0.8%	\$	57,500	0.8%
STATE CONTRACTS	\$	333,582	4.8%	\$	377,284	5.3%	\$	197,759	2.7%
State Planning and Support	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH FUNDS	\$	5,737,264	81.7%	\$	5,647,142	79.9%	\$	5,708,330	77.3%
OTHER GRANTS / CONTRACTS	\$	265,596	3.8%	\$	306,120	4.3%	\$	167,581	2.3%
OTHER REVENUE / FUND BALANCE USE	\$	175	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	635,434	9.0%	\$	679,769	9.6%	\$	1,257,923	17.0%
TOTAL PROGRAM REVENUE	\$	7,022,191	100.0%	\$	7,067,815	100.0%	\$	7,389,093	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	78.36	\$ 3,610,034	64.5%	81.61	\$ 3,676,662	65.0%	83.05	\$ 3,805,874	66.0%
BENEFITS	34.4%	\$ 1,242,796	22.2%	33.0%	\$ 1,212,176	21.4%	32.6%	\$ 1,241,615	21.5%
TOTAL PERSONNEL COSTS		\$ 4,852,830	86.7%		\$ 4,888,838	86.4%		\$ 5,047,489	87.5%
CONTRACTS / SERVICES		\$ 200,146	3.6%		\$ 261,628	4.6%		\$ 193,489	3.4%
OPERATING COSTS		\$ 411,738	7.4%		\$ 388,349	6.9%		\$ 414,526	7.2%
OPERATING - TRAVEL		\$ 40,587	0.7%		\$ 48,142	0.9%		\$ 43,544	0.8%
OPERATING SUPPLIES		\$ 87,822	1.6%		\$ 69,992	1.2%		\$ 70,311	1.2%
EQUIPMENT (NON-CAPITAL)		\$ 3,132	0.1%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 5,596,254	100.0%		\$ 5,656,949	100.0%		\$ 5,769,359	100.0%

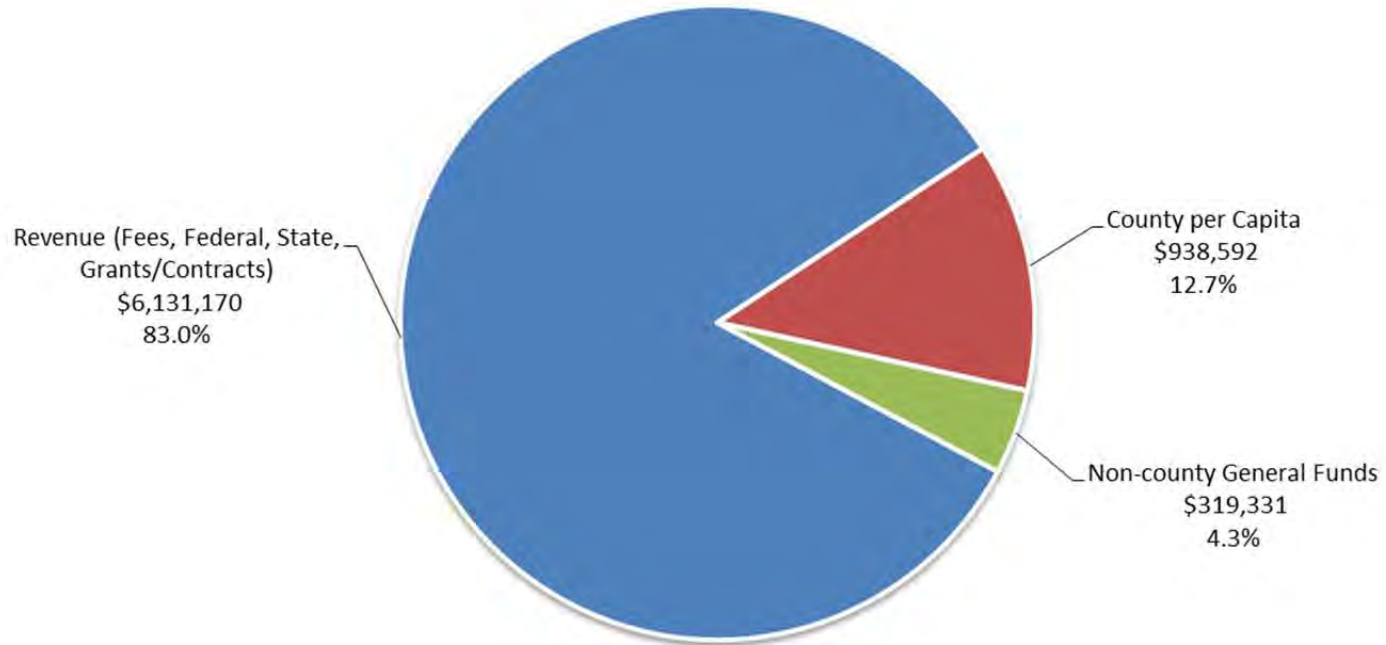
INDIRECT ALLOCATION \$ 1,404,340 \$ 1,410,866 \$ 1,619,734

TOTAL PROGRAM EXPENSES \$ 7,000,594 \$ 7,067,815 \$ 7,389,093

% of Total Expenses Funded by **County General Funds** 6.7% 7.4% 12.7%
 % of Total Expenses Funded by **Non-County General Funds** 2.3% 2.2% 4.3%



FY 2018 Proposed Nutrition Division Funding Sources
Total \$ 7,389,093



Division: 2 NUTRITION - COMMUNITY NUTRITION & WORKSITE WELLNESS
 Programs 210, 230

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	333,582	30.2%	\$	367,284	30.6%	\$	197,759	16.8%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	234,552	21.2%	\$	244,120	20.3%	\$	135,581	11.5%
OTHER REVENUE / FUND BALANCE USE	\$	175	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	536,568	48.6%	\$	589,800	49.1%	\$	845,311	71.7%
TOTAL PROGRAM REVENUE	\$	1,104,878	100.0%	\$	1,201,204	100.0%	\$	1,178,651	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	8.21	\$ 533,653	59.4%	8.49	\$ 526,838	55.5%	7.92	\$ 548,708	59.5%
BENEFITS	36.8%	\$ 196,555	21.9%	33.5%	\$ 176,692	18.6%	33.0%	\$ 180,861	19.6%
TOTAL PERSONNEL COSTS		\$ 730,208	81.3%		\$ 703,531	74.1%		\$ 729,569	79.1%
CONTRACTS / SERVICES		\$ 104,347	11.6%		\$ 187,275	19.7%		\$ 119,584	13.0%
OPERATING COSTS		\$ 29,001	3.2%		\$ 22,321	2.3%		\$ 31,402	3.4%
OPERATING - TRAVEL		\$ 9,586	1.1%		\$ 18,962	2.0%		\$ 15,696	1.7%
OPERATING SUPPLIES		\$ 25,187	2.8%		\$ 17,967	1.9%		\$ 25,900	2.8%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 898,328	100.0%		\$ 950,057	100.0%		\$ 922,151	100.0%
INDIRECT ALLOCATION		\$ 259,187			\$ 251,147			\$ 256,500	
TOTAL PROGRAM EXPENSES		\$ 1,157,515			\$ 1,201,204			\$ 1,178,651	
% of Total Expenses Funded by County General Funds		36.3%			38.1%			53.5%	
% of Total Expenses Funded by Non-County General Funds		12.3%			11.0%			18.2%	

Division: 2 NUTRITION - DIETETIC INTERNSHIP
 Program 240

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	50,140	35.2%	\$	57,500	40.3%	\$	57,500	39.2%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	92,173	64.8%	\$	85,238	59.7%	\$	89,070	60.8%
TOTAL PROGRAM REVENUE	\$	142,313	100.0%	\$	142,738	100.0%	\$	146,570	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	1.00	\$ 73,828	63.5%	1.00	\$ 72,167	65.9%	1.00	\$ 74,524	66.2%
BENEFITS	35.6%	\$ 26,264	22.6%	33.6%	\$ 24,226	22.1%	33.3%	\$ 24,806	22.1%
TOTAL PERSONNEL COSTS		\$ 100,092	86.1%		\$ 96,393	88.0%		\$ 99,330	88.3%
CONTRACTS / SERVICES		\$ 1,058	0.9%		\$ 1,000	0.9%		\$ 1,000	0.9%
OPERATING COSTS		\$ 12,202	10.5%		\$ 7,321	6.7%		\$ 8,367	7.4%
OPERATING - TRAVEL		\$ 1,876	1.6%		\$ 2,173	2.0%		\$ 2,250	2.0%
OPERATING SUPPLIES		\$ 1,044	0.9%		\$ 2,673	2.4%		\$ 1,550	1.4%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 116,272	100.0%		\$ 109,559	100.0%		\$ 112,497	100.0%
INDIRECT ALLOCATION		\$ 36,421			\$ 33,178			\$ 34,073	
TOTAL PROGRAM EXPENSES		\$ 152,693			\$ 142,738			\$ 146,570	
% of Total Expenses Funded by County General Funds		48.4%			46.3%			45.4%	
% of Total Expenses Funded by Non-County General Funds		16.4%			13.4%			15.4%	

Division: 2 NUTRITION - WOMEN, INFANTS & CHILDREN (WIC) & PEER COUNSELOR
 Programs 220, 226

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	5,500,950	100.0%	\$	5,577,854	99.5%	\$	5,708,330	100.0%
OTHER GRANTS / CONTRACTS	\$	1,113	0.0%	\$	30,000	0.5%	\$	-	0.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
TOTAL PROGRAM REVENUE	\$	5,502,063	100.0%	\$	5,607,854	100.0%	\$	5,708,330	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	67.68	\$ 2,900,905	65.7%	71.26	\$ 3,012,199	67.0%	73.91	\$ 3,164,441	72.1%
BENEFITS	33.9%	\$ 984,410	22.3%	32.8%	\$ 989,285	22.0%	32.5%	\$ 1,029,889	23.5%
TOTAL PERSONNEL COSTS		\$ 3,885,316	87.9%		\$ 4,001,484	89.0%		\$ 4,194,330	95.6%
CONTRACTS / SERVICES		\$ 90,268	2.0%		\$ 73,353	1.6%		\$ 72,905	1.7%
OPERATING COSTS		\$ 365,521	8.3%		\$ 354,547	7.9%		\$ 55,154	1.3%
OPERATING - TRAVEL		\$ 22,273	0.5%		\$ 21,428	0.5%		\$ 25,332	0.6%
OPERATING SUPPLIES		\$ 54,003	1.2%		\$ 44,274	1.0%		\$ 38,922	0.9%
EQUIPMENT (NON-CAPITAL)		\$ 1,361	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 4,418,742	100.0%		\$ 4,495,086	100.0%		\$ 4,386,643	100.0%
INDIRECT ALLOCATION		\$ 1,088,835			\$ 1,112,768			\$ 1,321,686	
TOTAL PROGRAM EXPENSES		\$ 5,507,577			\$ 5,607,854			\$ 5,708,330	
% of Total Expenses Funded by County General Funds			0.0%			0.0%			0.0%
% of Total Expenses Funded by Non-County General Funds			0.0%			0.0%			0.0%

Division: 2 NUTRITION - COMMUNITY PARTNERSHIPS FOR HEALTHY MOTHERS AND CHILDREN
 Program 250

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total	
COUNTY	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEDERAL FUNDS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEES	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
STATE CONTRACTS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEDERAL PASS THROUGH	\$ 211,313	100.0%		\$ 69,288	100.0%		\$ -	0.0%	
OTHER GRANTS / CONTRACTS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
OTHER REVENUE / FUND BALANCE USE	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
IN-KIND	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
REQUIRED GENERAL FUNDS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
TOTAL PROGRAM REVENUE	\$ 211,313	100.0%		\$ 69,288	100.0%		\$ -	0.0%	

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	0.86	\$ 62,098	0.0%	0.54	\$ 41,162	65.3%	-	\$ -	0.0%
BENEFITS	0.0%	\$ 21,734	0.0%	33.6%	\$ 13,817	21.9%	0.0%	\$ -	0.0%
TOTAL PERSONNEL COSTS		\$ 83,832	0.0%		\$ 54,979	87.3%		\$ -	0.0%
CONTRACTS / SERVICES		\$ 4,473	0.0%		\$ -	0.0%		\$ -	0.0%
OPERATING COSTS		\$ 349	0.0%		\$ 1,300	2.1%		\$ -	0.0%
OPERATING - TRAVEL		\$ 6,769	0.0%		\$ 4,296	6.8%		\$ -	0.0%
OPERATING SUPPLIES		\$ 3,644	0.0%		\$ 2,414	3.8%		\$ -	0.0%
EQUIPMENT (NON-CAPITAL)		\$ 1,771	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 100,838	0.0%		\$ 62,989	0.0%		\$ -	0.0%
INDIRECT ALLOCATION		\$ 9,907			\$ 6,299			\$ -	
TOTAL PROGRAM EXPENSES		\$ 110,744			\$ 69,288			\$ -	
% of Total Expenses Funded by County General Funds		0.0%			0.0%			0.0%	
% of Total Expenses Funded by Non-County General Funds		0.0%			0.0%			0.0%	

Division: 2 NUTRITION - BABY AND ME TOBACCO FREE
 Program 270

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
		ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total
COUNTY	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEES	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
STATE CONTRACTS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
FEDERAL PASS THROUGH	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
OTHER GRANTS / CONTRACTS	\$	29,931	100.0%	\$	32,000	100.0%	\$	32,000	100.0%
OTHER REVENUE / FUND BALANCE USE	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
IN-KIND	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
REQUIRED GENERAL FUNDS	\$	-	0.0%	\$	-	0.0%	\$	-	0.0%
TOTAL PROGRAM REVENUE	\$	29,931	100.0%	\$	32,000	100.0%	\$	32,000	100.0%

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	0.35	\$ 23,448	74.0%	0.22	\$ 17,965	73.2%	0.23	\$ 18,201	74.2%
BENEFITS	35.0%	\$ 8,197	25.9%	33.6%	\$ 6,031	24.6%	33.3%	\$ 6,059	24.7%
TOTAL PERSONNEL COSTS		\$ 31,646	99.8%		\$ 23,996	\$ 1		\$ 24,260	98.9%
CONTRACTS / SERVICES		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
OPERATING COSTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
OPERATING - TRAVEL		\$ 48	0.2%		\$ 530	2.2%		\$ 266	1.1%
OPERATING SUPPLIES		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 31,694	100.0%		\$ 24,527	100.0%		\$ 24,526	100.0%
INDIRECT ALLOCATION		\$ 9,990			\$ 7,473			\$ 7,474	
TOTAL PROGRAM EXPENSES		\$ 41,684			\$ 32,000			\$ 32,000	
% of Total Expenses Funded by County General Funds			0.0%			0.0%			0.0%
% of Total Expenses Funded by Non-County General Funds			0.0%			0.0%			0.0%

Division: 2 NUTRITION - GENERAL
 Program 290,280

REVENUE:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	ACTUAL	% of Total		BUDGET	% of Total		BUDGET	% of Total	
COUNTY	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEDERAL FUNDS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
FEES	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
STATE CONTRACTS	\$ -	0.0%		\$ 10,000	67.9%		\$ -	0.0%	
FEDERAL PASS THROUGH	\$ 25,000	78.9%		\$ -	0.0%		\$ -	0.0%	
OTHER GRANTS / CONTRACTS	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
OTHER REVENUE / FUND BALANCE USE	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
IN-KIND	\$ -	0.0%		\$ -	0.0%		\$ -	0.0%	
REQUIRED GENERAL FUNDS	\$ 6,693	21.1%		\$ 4,733	32.1%		\$ 323,543	100.0%	
TOTAL PROGRAM REVENUE	\$ 31,693	100.0%		\$ 14,733	0.0%		\$ 323,543	100.0%	

EXPENDITURES:	2016 ACTUAL			2017 ADOPTED			2018 PROPOSED		
	FTE	ACTUAL	% of Total	FTE	BUDGET	% of Total	FTE	BUDGET	% of Total
TOTAL WAGES	0.26	\$ 16,101	53.0%	0.10	\$ 6,331	43.0%	-	\$ -	0.0%
BENEFITS	0.0%	\$ 5,636	18.6%	0.0%	\$ 2,125	14.4%	0.0%	\$ -	0.0%
TOTAL PERSONNEL COSTS		\$ 21,737	71.5%		\$ 8,456	57.4%		\$ -	0.0%
CONTRACTS / SERVICES		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
OPERATING COSTS		\$ 4,664	15.4%		\$ 2,860	19.4%		\$ 319,604	98.8%
OPERATING - TRAVEL		\$ 35	0.1%		\$ 753	5.1%		\$ -	0.0%
OPERATING SUPPLIES		\$ 3,945	13.0%		\$ 2,664	18.1%		\$ 3,939	1.2%
EQUIPMENT (NON-CAPITAL)		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
CAPITAL EQUIPMENT		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
LEASEHOLD IMPROVEMENTS		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
IN-KIND		\$ -	0.0%		\$ -	0.0%		\$ -	0.0%
TOTAL DIRECT EXPENSES		\$ 30,381	100.0%		\$ 14,733	100.0%		\$ 323,543	100.0%
INDIRECT ALLOCATION		\$ -			\$ -			\$ -	
TOTAL PROGRAM EXPENSES		\$ 30,381			\$ 14,733			\$ 323,543	
% of Total Expenses Funded by County General Funds		15.8%			24.9%			74.6%	
% of Total Expenses Funded by Non-County General Funds		5.3%			7.2%			25.4%	

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