



# 2018 Proposed Budget For the Fiscal Year Beginning January 1, 2018

#### **Board of County Commissioners**

Eva J. Henry, District 1 (Chair)
Charles "Chaz" Tedesco, District 2
Erik Hansen, District 3
Steve O'Dorisio, District 4
Mary Hodge, District 5

#### **County Manager**

Raymond H. Gonzales

#### **Deputy County Managers**

Bryan Ostler (Interim) – Operations
Patti Duncan (Interim) – Administrative Services

#### **Budget Office**

Nancy Duncan – Budget Manager Mark Kluth – Budget Analyst II Pernell Olson – Budget Analyst II Raylene Taylor – Budget Analyst II

# **TABLE OF CONTENTS**

County Manager's Letter	3
2018 Budget Calendar	5
2010 Developed by Catagory	6
2018 Revenues by Category	b
2018 Expenditures by Category	7
2018 Recommended Positions	8
2018 Proposed Business Cases	10
2018 Proposed Capital Improvement Plan	15
2018 Fund Balance Summary Overview	18
2018 Fund Summary Operating Report	19

Raymond H. Gonzales
COUNTY MANAGER



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October 10, 2017

To the Board of County Commissioners:

I am pleased to present the 2018 Proposed Budget for your consideration. The information provided in the following document will outline my recommended funding proposal and initiatives being requested in 2018. The budget recommendation was built with the Board of County Commissioner's strategic goals in mind. Those strategic goals focused on:

- Education and Economic Prosperity
- Creating a high performing, fiscally sustainable government
- Improving the overall Quality of Life of our residents
- Maintaining a safe and reliable infrastructure system
- Community Enrichment

The financial and operational strength of the organization was a primary consideration when evaluating the operating and capital requests presented to me for this coming year. Property tax revenue is expected to increase 18.9% in 2018. With 2017 being a reevaluation year, increased property values and new construction activity are the primary drivers of this increase. Another key revenue source is sales tax revenue. The County's sales tax is on pace to meet projections for this year and is estimated to be up approximately 4.5% in 2018. However, it was imperative that this budget recommendation be built upon an operation and financing plan that is structurally balanced, and appropriately directs needed capital and one-time related projects toward one-time revenue sources.

In comparison to the 2017 Adopted Budget, the proposed operating budget represents a \$22.9 million increase, or 5.8%, over the previous year's appropriation. A key budgetary priority for this year's recommendation was to ensure we maintain current service levels to the residents of Adams County. Also, the need for a total compensation strategy to recognize the valuable contribution of our existing employees, while ensuring that we are able to attract and retain high-caliber employees, was also included.

The proposed capital improvement plan recommends an investment of approximately \$53.3 million in needed capital infrastructure and maintenance projects, while prudently keeping expenditures balanced within the available resources limitations. The 2018 capital budget addresses a variety of infrastructure needs of the organization. Key capital budget allocations include \$13.7 million in road and bridge projects, \$16.4 million in facility projects, \$1.0 million in technology projects and \$2.2 million in open space projects.

This budget addresses some key focus areas:

- Supports economic and business growth opportunities
- Enhances and maintains our existing transportation network
- Strengthens community outreach efforts
- Formulates a market competitive compensation strategy

The Proposed Budget does not recommend any changes to the current mill levy structure. As such, the mill levy is recommended to remain unchanged at 26.779 mills, with an abatement levy of 0.277 for a total of 27.056 mills for 2017.

Finally, I would like to thank each of the elected officials, department directors, and the County's budget staff for their cooperation and strategic vision they have brought forth with their requests for this year. Also, I would like to thank the Commissioners for their guidance in outlining their goals and objectives for this coming year, especially as staff worked to prepare a budget that I believe meets those objectives and the needs of the organization at this time. Leading up to the adoption of the budget in December, there will be continued dialogue as we refine projections and continually assess operational and capital needs for the coming year. I also encourage public input into the review of this Proposed Budget and recommend any comments be provided to the County's budget office for distribution to the Board of County Commissioners for consideration leading up to the budget adoption.

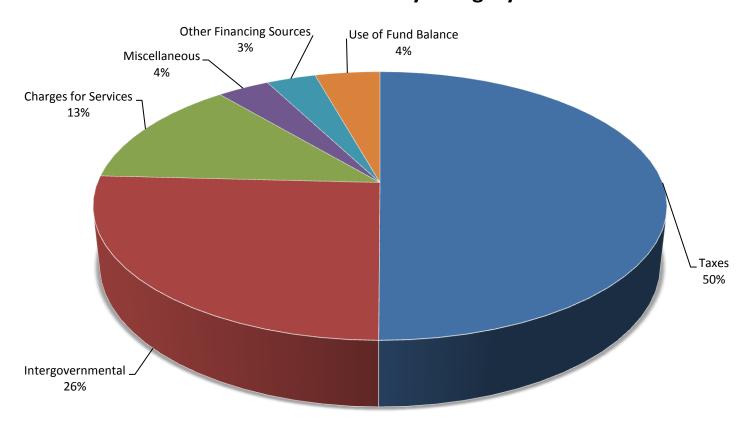
Respectfully,

Raymond H. Gonzales County Manager

### 2018 Budget Calendar

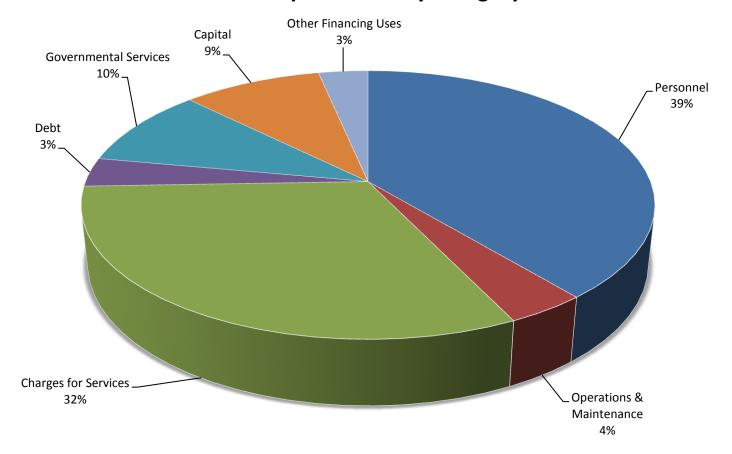
Date/Timeline	Activities
February 13, 2017	Capital Facilities and IT project request forms distributed at County Manager meeting.
March 31, 2017	Capital Facilities and IT project request forms due.
April 2017	County Manager, Deputy County Managers, Finance Director, and Budget Staff discuss
	financial and fund balance policies.
	Capital Facilities and IT meetings with Departments and Elected Officials.
Late April 2017	Budget Team (County Manager, Deputy County Managers, and Budget Staff) defines
	budget policy statement, mission, values, principles, goals, and objectives for 2018
	Budget Development Process.
May 2017	Update 5-year revenue and expenditure forecast.
	Revise 5-year CIP projections.
	CIP & IT Governance members to review scoring, and prioritization of Capital Facilities and
	IT project requests.
	Prepare Budget Entry materials.
May 23, 2017	Budget planning discussion with Board of County Commissioners (BoCC) and Budget
	Team.
May 24, 2017	Budget entry packet distributed to Elected Officials and Departments (budget memo from
	County Manager and budget entry instructions and training dates).
July 7, 2017	Capital and Operating Budgets due to Budget Office.
August 14-25, 2017	Department and Elected Official Proposed Budget meetings with Budget Team.
August 21, 2017	FTE Discussion at August Senior Leadership Meeting.
	Deadline for assessor to certify assessed valuations.
September 6-8, 2017	Review of Budget Requests and FTE Requests with Budget Team.
September 13-15, 2017	10 County Budget Conference.
September 22, 2017	BoCC Budget Retreat with Elected Officials and Department Directors.
October 3-5, 2017	Review of Proposed Budget with Budget Team and Department Directors.
October 10, 2017	Presentation of County Manager's 2018 Proposed Budget at Public Hearing.
Mid to Late October 2017	Review of Proposed Budget with BoCC and Budget Team.
October 24 & 31, 2017	Elected Officials meetings with BoCC and Budget Team, if requested.
November 2017	Review of 2018 Proposed Budget with BoCC and Budget Team.
December 5, 2017	Public hearing on 2018 Budget.
December 12, 2017	Adoption and appropriation of 2018 Budget.
	Adoption of 2018 Fee Schedules
On or before December 21, 2017	BoCC formally certifies tax levies to County Assessor and Division of Property Taxation.
January 31, 2018	Deadline for filing certified budget with the state division of local government.

### Revenues by Category



Revenue Type	20	17 Adopted Budget	20	18 Proposed Budget		Increase/ (Decrease)	Percent Change
Property Tax	\$	144,469,189	\$	171,814,402	\$	27,345,213	18.9%
Sales Tax	·	47,794,055		49,115,787	·	1,321,732	2.8%
Highway Users Tax		9,537,148		9,475,190		(61,958)	-0.6%
Specific Ownership Tax		11,784,798		12,522,638		737,840	6.3%
Subtotal Taxes	\$	213,585,190	\$	242,928,017	\$	29,342,827	13.7%
Licenses & Permits	\$	2,395,701	\$	2,904,875	\$	509,174	21.3%
Intergovernmental		120,011,167		124,993,705		4,982,538	4.2%
Charges for Services		58,622,665		60,568,195		1,945,530	3.3%
Fines & Forfeitures		1,200,455		1,295,580		95,125	7.9%
Investment Income		1,521,100		1,680,875		159,775	10.5%
Miscellaneous		22,293,446		13,920,162		(8,373,284)	-37.6%
Total Revenues	\$	419,629,724	\$	448,291,409	\$	28,661,685	6.8%
Transfers In	\$	5,420,752	\$	15,974,339	\$	10,553,587	194.7%
Total Revenues Including Transfers	\$	425,050,476	\$	464,265,748	\$	39,215,272	9.2%

### **2018** Expenditures by Category



Expenditure Type	20	17 Adopted Budget	20′	18 Proposed Budget	Increase/ Decrease)	Percent Change
Personnel		172,496,480		189,129,142	16,632,663	9.6%
Operations & Maintenance		19,507,601		18,792,586	(715,015)	-3.7%
Charges for Services		147,199,901		153,780,620	6,580,719	4.5%
Debt Service		18,590,156		16,868,973	(1,721,183)	-9.3%
Governmental Services		41,954,255		46,360,156	4,405,901	10.5%
Capital		46,235,345		44,367,362	(1,867,983)	-4.0%
Total Expenditures	\$	445,983,738	\$	469,298,840	\$ 23,315,102	5.2%
Transfers Out	\$	5,420,752	\$	15,974,339	\$ 10,553,587	194.7%
Total Expenditures Including Transfers	\$	451,404,490	\$	485,273,179	\$ 33,868,689	7.5%

# 2018 Recommended Positions

Department	Position Title	FTE	Salary	Benefit	Total
Authorized FTEs					
County Attorney	Assistant County Attorney	1.00	\$ 95,013	\$ 33,070	\$ 128,083
Clerk & Recorder	Administrative Coordinator	1.00	54,820	25,191	80,011
Clerk & Recorder	Assistant Motor Vehicle Manager	1.00	64,960	27,059	92,019
Clerk & Recorder	MV Training Assistant	1.00	50,703	24,432	75,135
CED	Civil Engineer	1.00	75,259	28,956	104,215
Coroner	Forensic Autopsy Tech	0.75	37,539	23,060	60,598
Coroner	Death Investigator	1.00	66,980	29,306	96,287
District Attorney	Investigator II	1.00	68,680	28,088	96,768
District Attorney	Paralegal	6.00	368,040	160,194	528,234
Facilities	Land & Asset Coordinator	1.00	91,244	31,901	123,145
Finance	Deputy Finance Director	1.00	115,193	36,312	151,505
Finance	Accounts Payable Tech	1.00	43,422	23,093	66,515
Info Tech & Innovation	Desktop Support Tech	2.00	124,503	53,122	177,625
Info Tech & Innovation	Help Desk Supervisor	1.00	88,306	31,359	119,665
Info Tech & Innovation	DBA/Application Programmer III	1.00	93,604	32,335	125,938
Sheriff's Office	Detectives-Victim Advocate	1.00	54,820	25,191	80,011
Sheriff's Office	Detention Specialist	1.00	50,165	25,313	75,478
Sheriff's Office	Jail Population Manager	1.00	94,221	32,449	126,670
Sheriff's Office	Patrol Captain	1.00	115,823	38,685	154,508
Sheriff's Office	Community Services Specialist	1.00	50,164	25,314	75,478
Sheriff's Office	Deputy	4.00	265,993	114,557	380,550
Sheriff's Office	Deputy -JSU	1.00	66,498	28,639	95,138
Sheriff's Office	Sergeant	2.00	186,080	68,092	254,172
Sheriff's Office	Emergency Management Coordinator	1.00	66,979	27,370	94,350
Human Services-Comm Corr	Clerical Assistant	0.50	21,498	11,507	33,005
Total - General Fund		34.25	\$ 2,410,507	\$ 984,593	\$ 3,395,100
Public Works	Construction Inspector I	2.00	\$ 112,474	\$ 50,906	\$ 163,380
	Construction Inspector I				
Total - Road & Bridge Fund		2.00	\$ 112,474	\$ 50,906	\$ 163,380
Human Services	Legal Tech Specialist	1.00	\$ 50,052	\$ 24,565	\$ 74,617
Total - Human Services Fund		1.00	\$ 50,052	\$ 24,565	\$ 74,617
County Attorney	Risk Manager	1.00	\$ 96,719	\$ 32,908	\$ 129,627
Total - Insurance Fund		1.00		\$ 32,908	\$ 129,627
rotal modifice fully		1.00	7 30,713	7 32,300	Ţ 125,021
Airport	FBO Customer Service	0.50	\$ 17,197	\$ 10,715	\$ 27,912
Total - Front Range Airport Fund	d	0.50	\$ 17,197	\$ 10,715	\$ 27,912
TOTAL - Authorized FTEs		38.75	\$ 2,686,949	\$ 1,103,687	\$ 3,790,636
TOTAL - Authorized FTES		30.73	2,000,343	÷ 1,103,067	3,730,030

# 2018 Recommended Positions

Department	Position Title	FTE		Salary		Salary		Salary		Salary		Salary		Salary		Salary		Benefit		Total																																										
Project Designated FTEs																																																														
1 Tojece Designated 1 TES																																																														
Clerk & Recorder	Driver's License Tech	2.00	\$	75,775	\$	44,145	\$	119,920																																																						
Clerk & Recorder	Recording/Passport Tech	2.00		86,844		46,185		133,029																																																						
CED	Building Inspector I	1.00		56,238		25,453		81,691																																																						
Facilities	Project Manager	1.00		101,711		33,828		135,538																																																						
Total - General Fund		6.00	\$	320,568	\$	149,611	\$	470,179																																																						
TOTAL D		6.00		220 560		440.644		470 470																																																						
TOTAL - Project Designated	FIES	6.00	\$	320,568	\$	149,611	\$	470,179																																																						
GRAND TOTAL - Authorized	& Project Designated FTEs	44.75	\$	3,007,518	Ś	1.253.297	\$	4,260,815																																																						

Department - Division	Description	One-Time	On-going	FTE	Total
C M. M.		Ć (F 000	<u> </u>		¢ 65,000
County Manager	Quality of Life Survey	\$ 65,000	\$ -	-	\$ 65,000
County Attorney	Assistant County Attorney		128,083	1.00	128,083
Finance	Budget items for New Deputy	-	7,200	1.00	7,200
Finance	Deputy Finance Director	-	151,505	1.00	151,505
Human Resources- Admin	Employee Recognition Luncheon	4 700	9,000	-	9,000
Finance General Accounting	Items for New Accounting Tech	4,700	200	-	4,900
Finance General Accounting	Accounts Payable Tech	-	66,515	1.00	66,515
Mailroom & Dock	Postage and Freight	-	35,000		35,000
CLK Administration	Requested FTE Supplies	-	18,175	-	18,175
CLK Administration	Administrative Coordinator	- 25.000	80,011	1.00	80,011
CLK Recording	Digitization/Indexing Project	25,000	-	-	25,000
CLK Recording	Preservation of Original Books	-	100,000	-	100,000
CLK Recording	Recording/Passport Tech	- 1 110 000	133,029	2.00	133,029
CLK Elections	2018 Elections	1,440,080	-	-	1,440,080
CLK Motor Vehicle	Drivers License Services	24,000	5,734	-	29,734
CLK Motor Vehicle	Security Services	-	143,272	-	143,272
CLK Motor Vehicle	Westminster & Aurora Cameras	14,500	-	-	14,500
CLK Motor Vehicle	Driver's License Tech	-	119,920	2.00	119,920
CLK Motor Vehicle	Assistant Motor Vehicle Manager	-	92,019	1.00	92,019
CLK Motor Vehicle	MV Training Assistant	-	75,135	1.00	75,135
Intergovernmental Relations	Region Trans Opers Expense	-	10,580	-	10,580
Regional Affairs	Expansion of Travel Funds	-	19,708	-	19,708
Regional Affairs	Add. Special Events Funding	40,000	-	-	40,000
Regional Affairs	Add to Prof. Development	-	1,550	-	1,550
Regional Affairs	Add to Membership Dues	-	2,960	-	2,960
Regional Affairs	City Outreach Funds	-	6,000	-	6,000
County Assessor	Increase Maintenance Contracts	-	12,000	-	12,000
District Attorney	Victim Services	-	111,655	-	111,655
District Attorney	security guard	-	44,040	-	44,040
District Attorney	New FTE Expenses	-	12,900	-	12,900
District Attorney	Investigator II	-	96,768	1.00	96,768
District Attorney	Paralegal	-	528,234	6.00	528,234
IT GIS	DRAPP Aerial Imagery	62,200	-	ı	62,200
IT Help Desk & Servers	UPS Maintenance	50,000	-	1	50,000
IT Help Desk & Servers	Desktop Support Tech	-	177,625	2.00	177,625
IT Help Desk & Servers	Help Desk Supervisor	-	119,665	1.00	119,665
IT Application Support	JDE Expense Mgmt Licenses	12,000	2,640	-	14,640
IT Application Support	Maintenance Contracts	-	97,500	-	97,500
IT Application Support	SharePoint Consulting	15,000	-	-	15,000
IT Application Support	Accela Licenses	-	18,000	-	18,000
IT Application Support	DBA/Application Programmer III	-	125,938	1.00	125,938
IT Network/Telecom	Fiber Optic to Flatrock	21,000	-	-	21,000
IT Administration	Mileage/Computer/Supplies	-	15,350	-	15,350
FO - Human Service Building	Revised facility occupation	-	137,465	-	137,465
FO - Justice Center	Loader attachment for tractor	4,900	-	-	4,900
FO - Justice Center	Cafe cabinets	7,000	-	-	7,000
		.,000	l .		.,550

FO - Justice Center	Department - Division	Description	One-Time	On-going	FTE	Total
FO - Justice Center	FO - Justice Center	Tile replacement basement	\$ 12,000	\$ -	_	\$ 12,000
FO - Instrice Center		·		-	-	
FO - Justice Center		1.0	· · · · · · · · · · · · · · · · · · ·	-	-	· · · · · · · · · · · · · · · · · · ·
Fig. Administration Bidg			-	35.700	-	+
FO - Government Center			4.550	-	-	
FD - Government Center			_	-	-	
FO - Government Center	FO - Government Center			-	-	
FO - Government Center				_	-	, ,
FO - Government Center		·		_	-	
FO - Government Center		L	_	-	-	
FO - Government Center				_	-	
FO - Government Center   Mechanical Room Traffic Coating   65,000   -   65,000   Long Range Strategic Planning   Hazard Mitigation Plan Update   100,000   -   100,000   -   100,000   -   100,000   -   100,000   -   100,000   -   100,000   -   35,000   -   35,000   -   35,000   -   35,000   -   35,000   -   35,000   -   35,000   -   15,250		· · · · ·		_	-	
Long Range Strategic Planning			· · · · · · · · · · · · · · · · · · ·		-	
PLN- Development Review Civil Engineer FO - Administration New Recycling Systems at GC 35,000 - 35,000 - 35,000 - 35,000 FO - Administration Staff Training - 15,250 - 15,250 FO - Administration Land & Asset Coordinator - 123,145 1.00 123,145 FO - Administration Project Manager - 135,538 1.00 135,530 135,538 1.00 135,530 135,000 135,530 135,000 1				_	-	
FO - Administration FO - Administration FO - Administration Staff Training			-	104.215	1.00	, ,
FO - Administration			35.000	-		
FO - Administration         Land & Asset Coordinator         -         123,145         1.00         123,145           FO - Administration         Project Manager         -         135,538         1.00         135,538           FO - Administration         Facility Master Plan         50,000         -         -         50,000           Parks Facilities         Door repair and replacements         35,000         -         -         35,000           Parks Facilities         Admin Silo Windows         25,000         -         -         25,000           Parks Facilities         Concession Roof         24,000         -         -         25,000           Parks Facilities         HVAC controls and programming         3,500         -         -         3,500           Parks Facilities         Concrete Re-Surface         17,000         -         -         24,000           Parks Facilities         South Parks Assessment         20,000         -         -         20,000           Parks Facilities         Water well repairs         -         25,000         -         25,000           Parks Facilities         Water well repairs         -         25,000         -         25,000           Parks Facilities         Outh Parks Assessme			-	15.250	-	
FO - Administration         Project Manager         -         135,538         1.00         135,538           FO - Administration         Facility Master Plan         50,000         -         -         50,000           Parks Facilities         Door repair and replacements         35,000         -         -         35,000           Parks Facilities         Admin Silo Windows         25,000         -         -         25,000           Parks Facilities         Concession Roof         24,000         -         -         24,000           Parks Facilities         Concrete Re-Surface         17,000         -         -         24,000           Parks Facilities         Concrete Re-Surface         17,000         -         -         17,000           Parks Facilities         South Parks Assessment         20,000         -         -         20,000           Parks Facilities         Water well repairs         -         25,000         -         -         25,000           Parks Facilities         Canning building Roof         15,000         -         -         15,000           Parks Facilities         Canning building Roof         15,000         -         -         15,000           Po-Sheriff HQ/Coroner Building         Co		-	_		1.00	
Fo - Administration			_			
Parks Facilities         Door repair and replacements         35,000         -         -         35,000           Parks Facilities         Admin Silo Windows         25,000         -         -         25,000           Parks Facilities         Concession Roof         24,000         -         -         24,000           Parks Facilities         HVAC controls and programming         3,500         -         -         3,500           Parks Facilities         Concrete Re-Surface         17,000         -         -         17,000           Parks Facilities         South Parks Assessment         20,000         -         -         20,000           Parks Facilities         Water well repairs         -         25,000         -         25,000           Parks Facilities         Canning building Roof         15,000         -         -         15,000           Parks Facilities         Dumpster enclosures         70,000         -         -         15,000           Po-Sheriff HO/Coroner Building         Conference room blinds         8,500         -         -         8,500           Po-Sheriff HO/Coroner Building         Exterior glass replacement         5,500         -         -         5,500           Fo-Sheriff HO/Coroner Building			50.000			
Parks Facilities         Admin Silo Windows         25,000         -         -         25,000           Parks Facilities         Concession Roof         24,000         -         -         24,000           Parks Facilities         HVAC controls and programming         3,500         -         -         23,500           Parks Facilities         Concrete Re-Surface         17,000         -         -         17,000           Parks Facilities         South Parks Assessment         20,000         -         -         20,000           Parks Facilities         Water well repairs         -         25,000         -         25,000           Parks Facilities         Canning building Roof         15,000         -         -         25,000           Parks Facilities         Dumpster enclosures         70,000         -         -         70,000           Fo-Sheriff HQ/Coroner Building         Conference room blinds         8,500         -         8,500           FO-Sheriff HQ/Coroner Building         Exterior glass replacement         5,500         -         -         5,500           FO-Sheriff HQ/Coroner Building         Exterior glass replacement         7,500         -         -         5,500           FO-Sheriff HQ/Coroner Building		·		_	-	
Parks Facilities         Concession Roof         24,000         -         -         24,000           Parks Facilities         HVAC controls and programming         3,500         -         -         3,500           Parks Facilities         Concrete Re-Surface         17,000         -         -         17,000           Parks Facilities         South Parks Assessment         20,000         -         -         20,000           Parks Facilities         Water well repairs         -         25,000         -         25,000           Parks Facilities         Canning building Roof         15,000         -         -         15,000           Parks Facilities         Dumpster enclosures         70,000         -         -         15,000           Parks Facilities         Canning building Roof         15,000         -         -         15,000           Po-Sheriff HQ/Coroner Building         Conference room blinds         8,500         -         -         8,500           FO-Sheriff HQ/Coroner Building         Exterior glass replacement         5,500         -         -         5,500           FO-Sheriff HQ/Coroner Building         HVAC software upgrade         7,500         -         -         7,500           FO-Sheriff HQ/Coroner Buildin				_	-	
Parks Facilities         HVAC controls and programming         3,500         -         -         3,500           Parks Facilities         Concrete Re-Surface         17,000         -         -         17,000           Parks Facilities         South Parks Assessment         20,000         -         -         20,000           Parks Facilities         Water well repairs         -         25,000         -         25,000           Parks Facilities         Canning building Roof         15,000         -         -         15,000           Parks Facilities         Dumpster enclosures         70,000         -         -         15,000           Po-Sheriff HQ/Coroner Building         Conference room blinds         8,500         -         -         8,500           FO-Sheriff HQ/Coroner Building         Exterior glass replacement         5,500         -         -         5,500           FO-Sheriff HQ/Coroner Building         Lawn Edging replacement         7,500         -         -         7,500           FO-Sheriff HQ/Coroner Building         Lawn Edging replacement         7,500         -         -         7,500           FO-Sheriff HQ/Coroner Building         HVAC software upgrade         -         12,250         -         12,250				_	-	, ,
Parks Facilities         Concrete Re-Surface         17,000         -         -         17,000           Parks Facilities         South Parks Assessment         20,000         -         -         20,000           Parks Facilities         Water well repairs         -         25,000         -         25,000           Parks Facilities         Canning building Roof         15,000         -         -         15,000           Parks Facilities         Dumpster enclosures         70,000         -         -         70,000           FO-Sheriff HQ/Coroner Building         Conference room blinds         8,500         -         -         8,500           FO-Sheriff HQ/Coroner Building         Skylight panel replacement         8,500         -         -         8,500           FO-Sheriff HQ/Coroner Building         Exterior glass replacement         5,500         -         -         5,500           FO-Sheriff HQ/Coroner Building         Lawn Edging replacement         7,500         -         -         7,500           FO-Sheriff HQ/Coroner Building         HVAC software upgrade         -         12,250         -         12,250           FO-Sheriff HQ/Coroner Building         HVAC software upgrade         -         12,250         -         12,250			_	_	-	
Parks Facilities         South Parks Assessment         20,000         -         20,000           Parks Facilities         Water well repairs         -         25,000         -         25,000           Parks Facilities         Canning building Roof         15,000         -         -         15,000           Porks Facilities         Dumpster enclosures         70,000         -         -         70,000           FO-Sheriff HQ/Coroner Building         Conference room blinds         8,500         -         -         8,500           FO-Sheriff HQ/Coroner Building         Exterior glass replacement         8,500         -         -         8,500           FO-Sheriff HQ/Coroner Building         Exterior glass replacement         5,500         -         -         5,500           FO-Sheriff HQ/Coroner Building         Lawr Edging replacement         7,500         -         -         7,500           FO-Sheriff HQ/Coroner Building         HVAC software upgrade         -         12,250         -         7,500           FO-Sheriff HQ/Coroner Building         HVAC software upgrade         -         12,250         -         7,500           FO-Sheriff Malorenary         Revised facility occupation         -         88,406         -         88,406				_	-	
Parks Facilities         Water well repairs         -         25,000         -         25,000           Parks Facilities         Canning building Roof         15,000         -         -         15,000           Parks Facilities         Dumpster enclosures         70,000         -         -         70,000           FO-Sheriff HQ/Coroner Building         Conference room blinds         8,500         -         -         8,500           FO-Sheriff HQ/Coroner Building         Skylight panel replacement         8,500         -         -         8,500           FO-Sheriff HQ/Coroner Building         Exterior glass replacement         5,500         -         -         5,500           FO-Sheriff HQ/Coroner Building         Lawn Edging replacement         7,500         -         -         7,500           FO-Sheriff HQ/Coroner Building         HVAC software upgrade         -         12,250         -         12,250           FO-Sheriff HQ/Coroner Building         HVAC software upgrade         -         12,250         -         12,250           FO-Sheriff Maintenney Bldg         Landscape upgrades         10,000         -         -         10,000           FO-D District Attorney Bldg         HVAC controls upgrade         3,000         -         -         12,000<				_	-	
Parks Facilities         Canning building Roof         15,000         -         -         15,000           Parks Facilities         Dumpster enclosures         70,000         -         -         70,000           FO-Sheriff HQ/Coroner Building         Conference room blinds         8,500         -         -         8,500           FO-Sheriff HQ/Coroner Building         Skylight panel replacement         8,500         -         -         8,500           FO-Sheriff HQ/Coroner Building         Exterior glass replacement         5,500         -         -         5,500           FO-Sheriff HQ/Coroner Building         Lawn Edging replacement         7,500         -         -         7,500           FO-Sheriff HQ/Coroner Building         HVAC software upgrade         -         12,250         -         12,250           FO-Sheriff HQ/Coroner Building         HVAC software upgrade         -         12,250         -         12,250           FO-Sheriff HQ/Coroner Building         HVAC software upgrade         -         12,250         -         12,250           FO-Sheriff Maintenace         Revised facility occupation         -         88,406         -         88,406           FO-Sheriff Maintenace         HVAC controls upgrade         3,000         -         -			-	25,000	-	,
Parks Facilities         Dumpster enclosures         70,000         -         -         70,000           FO-Sheriff HQ/Coroner Building         Conference room blinds         8,500         -         -         8,500           FO-Sheriff HQ/Coroner Building         Skylight panel replacement         8,500         -         -         8,500           FO-Sheriff HQ/Coroner Building         Exterior glass replacement         5,500         -         -         5,500           FO-Sheriff HQ/Coroner Building         Lawn Edging replacement         7,500         -         -         7,500           FO-Sheriff HQ/Coroner Building         HVAC software upgrade         -         12,250         -         7,500           FO-Sheriff HQ/Coroner Building         HVAC software upgrade         -         12,250         -         7,500           FO-Sheriff HQ/Coroner Building         HVAC software upgrade         -         12,250         -         12,250           FO-Sheriff HQ/Coroner Building         HVAC software upgrades         10,000         -         -         10,000           FO-Shirif All States and States		·	15.000	-	-	
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FO-Sheriff HQ/Coroner Building Skylight panel replacement 8,500 8,500 FO-Sheriff HQ/Coroner Building Exterior glass replacement 5,500 5,500 FO-Sheriff HQ/Coroner Building Lawn Edging replacement 7,500 7,500 FO-Sheriff HQ/Coroner Building HVAC software upgrade - 12,250 - 12,250 FO - Children & Family Service Revised facility occupation - 88,406 - 88,406 FO - District Attorney Bldg. Landscape upgrades 10,000 10,000 FO - District Attorney Bldg. HVAC controls upgrade 3,000 3,000 SHF- TAC Section Traffic Remodel/Substation 127,000 127,000 SHF - Training Academy Academy / FR Comm College - 24,504 - 24,504 SHF - Training Academy Academy Overtime - 208,310 - 208,310 FO - Sheriff Maintenance HVAC software upgrade 99,125 - 99,125 FO - Sheriff Maintenance Property Dept. work stations 25,000 - 25,000 FO - Sheriff Maintenance Exterior glass replacement 125,000 - 125,000 FO - Sheriff Maintenance Sand/ oil interceptor 70,000 - 70,000 FO - Sheriff Maintenance Muffin Monster Grinder 25,000 - 25,000 FO - Sheriff Maintenance Grounds shop security cameras 35,000 25,000 FO - Sheriff Maintenance Muffin Monster Grinder 25,000 25,000 FO - Sheriff Maintenance Muffin Monster Grinder 25,000 25,000 FO - Sheriff Maintenance Muffin Monster Grinder 25,000 25,000 FO - Sheriff Maintenance Muffin Monster Grinder 25,000 25,000 FO - Sheriff Maintenance Muffin Monster Grinder 25,000 25,000 FO - Sheriff Maintenance Muffin Monster Grinder 25,000 25,000 FO - Sheriff Maintenance Muffin Monster Grinder 25,000 25,000 FO - Sheriff Maintenance Muffin Monster Grinder 25,000 25,000 FO - Sheriff Maintenance Muffin Monster Grinder 25,000 25,000 FO - Sheriff Maintenance Muffin Monster Grinder 25,000 25,000 FO - Sheriff Maintenance Muffin Monster Grinder 25,000 25,000 FO - Sheriff Maintenance Muffin Monster Grinder 25,000 25,000 FO - Sheriff Maintenance Muffin Monster Grinder 25,000 25,000 FO - Sheriff Maintenance Muffin Monster Grinder 25,000 25,000 FO - Muffin Monster Grinder				_	-	
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FO-Sheriff HQ/Coroner Building         Lawn Edging replacement         7,500         -         -         7,500           FO-Sheriff HQ/Coroner Building         HVAC software upgrade         -         12,250         -         12,250           FO - Children & Family Service         Revised facility occupation         -         88,406         -         88,406           FO - District Attorney Bldg.         Landscape upgrades         10,000         -         -         10,000           FO - District Attorney Bldg.         HVAC controls upgrade         3,000         -         -         3,000           FO - District Attorney Bldg.         HVAC controls upgrade         3,000         -         -         3,000           FO - District Attorney Bldg.         HVAC controls upgrade         3,000         -         -         3,000           FO - Steriff All Controls upgrade         3,000         -         -         127,000         -         -         127,000           SHF - Training Academy         Academy / FR Comm College         -         24,504         -         24,504           SHF - Training Academy         Academy Overtime         -         208,310         -         208,310           FO - Sheriff Maintenance         HVAC software upgrade         99,125         <				_	-	
FO-Sheriff HQ/Coroner Building HVAC software upgrade - 12,250 - 12,250 FO - Children & Family Service Revised facility occupation - 88,406 - 88,406 FO - District Attorney Bldg. Landscape upgrades 10,000 10,000 FO - District Attorney Bldg. HVAC controls upgrade 3,000 3,000 SHF- TAC Section Traffic Remodel/Substation 127,000 127,000 SHF - Training Academy Academy FR Comm College - 24,504 - 24,504 SHF - Training Academy Academy Overtime - 208,310 - 208,310 FO - Sheriff Maintenance HVAC software upgrade 99,125 99,125 FO - Sheriff Maintenance Property Dept. work stations 25,000 25,000 FO - Sheriff Maintenance Exterior glass replacement 125,000 125,000 FO - Sheriff Maintenance Sand/ oil interceptor 70,000 70,000 FO - Sheriff Maintenance Grounds shop security cameras 35,000 35,000 FO - Sheriff Maintenance Grounds shop security cameras 45,000 45,000 FO - Sheriff Maintenance Medical & F1-F2 cabinets 45,000 45,000				_	-	
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SHF- TAC Section         Traffic Remodel/Substation         127,000         -         -         127,000           SHF - Training Academy         Academy / FR Comm College         -         24,504         -         24,504           SHF - Training Academy         Academy Overtime         -         208,310         -         208,310           FO - Sheriff Maintenance         HVAC software upgrade         99,125         -         -         99,125           FO - Sheriff Maintenance         Property Dept. work stations         25,000         -         -         25,000           FO - Sheriff Maintenance         Exterior glass replacement         125,000         -         -         125,000           FO - Sheriff Maintenance         DF-tree replacement         25,000         -         -         25,000           FO - Sheriff Maintenance         Sand/ oil interceptor         70,000         -         -         70,000           FO - Sheriff Maintenance         Muffin Monster Grinder         25,000         -         -         25,000           FO - Sheriff Maintenance         Grounds shop security cameras         35,000         -         -         35,000           FO - Sheriff Maintenance         Medical & F1-F2 cabinets         45,000         -         -				_	-	
SHF - Training Academy         Academy / FR Comm College         -         24,504         -         24,504           SHF - Training Academy         Academy Overtime         -         208,310         -         208,310           FO - Sheriff Maintenance         HVAC software upgrade         99,125         -         -         99,125           FO - Sheriff Maintenance         Property Dept. work stations         25,000         -         -         25,000           FO - Sheriff Maintenance         Exterior glass replacement         125,000         -         -         125,000           FO - Sheriff Maintenance         DF-tree replacement         25,000         -         -         25,000           FO - Sheriff Maintenance         Sand/ oil interceptor         70,000         -         -         70,000           FO - Sheriff Maintenance         Muffin Monster Grinder         25,000         -         -         25,000           FO - Sheriff Maintenance         Grounds shop security cameras         35,000         -         -         35,000           FO - Sheriff Maintenance         Medical & F1-F2 cabinets         45,000         -         -         45,000	, 0		1	_		
SHF - Training Academy         Academy Overtime         -         208,310         -         208,310           FO - Sheriff Maintenance         HVAC software upgrade         99,125         -         -         99,125           FO - Sheriff Maintenance         Property Dept. work stations         25,000         -         -         25,000           FO - Sheriff Maintenance         Exterior glass replacement         125,000         -         -         125,000           FO - Sheriff Maintenance         DF-tree replacement         25,000         -         -         25,000           FO - Sheriff Maintenance         Sand/ oil interceptor         70,000         -         -         70,000           FO - Sheriff Maintenance         Muffin Monster Grinder         25,000         -         -         25,000           FO - Sheriff Maintenance         Grounds shop security cameras         35,000         -         -         35,000           FO - Sheriff Maintenance         Medical & F1-F2 cabinets         45,000         -         -         45,000			-	24.504	-	
FO - Sheriff Maintenance         HVAC software upgrade         99,125         -         -         99,125           FO - Sheriff Maintenance         Property Dept. work stations         25,000         -         -         25,000           FO - Sheriff Maintenance         Exterior glass replacement         125,000         -         -         125,000           FO - Sheriff Maintenance         DF-tree replacement         25,000         -         -         25,000           FO - Sheriff Maintenance         Sand/ oil interceptor         70,000         -         -         70,000           FO - Sheriff Maintenance         Muffin Monster Grinder         25,000         -         -         25,000           FO - Sheriff Maintenance         Grounds shop security cameras         35,000         -         -         35,000           FO - Sheriff Maintenance         Medical & F1-F2 cabinets         45,000         -         -         45,000			_	,	-	,
FO - Sheriff Maintenance         Property Dept. work stations         25,000         -         -         25,000           FO - Sheriff Maintenance         Exterior glass replacement         125,000         -         -         125,000           FO - Sheriff Maintenance         DF-tree replacement         25,000         -         -         25,000           FO - Sheriff Maintenance         Sand/ oil interceptor         70,000         -         -         70,000           FO - Sheriff Maintenance         Muffin Monster Grinder         25,000         -         -         25,000           FO - Sheriff Maintenance         Grounds shop security cameras         35,000         -         -         35,000           FO - Sheriff Maintenance         Medical & F1-F2 cabinets         45,000         -         -         45,000			99.125	-	-	
FO - Sheriff Maintenance         Exterior glass replacement         125,000         -         -         125,000           FO - Sheriff Maintenance         DF-tree replacement         25,000         -         -         25,000           FO - Sheriff Maintenance         Sand/ oil interceptor         70,000         -         -         70,000           FO - Sheriff Maintenance         Muffin Monster Grinder         25,000         -         -         25,000           FO - Sheriff Maintenance         Grounds shop security cameras         35,000         -         -         35,000           FO - Sheriff Maintenance         Medical & F1-F2 cabinets         45,000         -         -         45,000				-	-	
FO - Sheriff Maintenance         DF-tree replacement         25,000         -         -         25,000           FO - Sheriff Maintenance         Sand/ oil interceptor         70,000         -         -         70,000           FO - Sheriff Maintenance         Muffin Monster Grinder         25,000         -         -         25,000           FO - Sheriff Maintenance         Grounds shop security cameras         35,000         -         -         35,000           FO - Sheriff Maintenance         Medical & F1-F2 cabinets         45,000         -         -         45,000				_	-	
FO - Sheriff Maintenance         Sand/ oil interceptor         70,000         -         -         70,000           FO - Sheriff Maintenance         Muffin Monster Grinder         25,000         -         -         25,000           FO - Sheriff Maintenance         Grounds shop security cameras         35,000         -         -         35,000           FO - Sheriff Maintenance         Medical & F1-F2 cabinets         45,000         -         -         45,000		<u> </u>		_	_	
FO - Sheriff Maintenance         Muffin Monster Grinder         25,000         -         -         25,000           FO - Sheriff Maintenance         Grounds shop security cameras         35,000         -         -         35,000           FO - Sheriff Maintenance         Medical & F1-F2 cabinets         45,000         -         -         45,000		'		_	-	
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FO - Sheriff Maintenance Medical & F1-F2 cabinets 45,000 45,000				_	_	
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	SHF- MIS Unit	Additional Annual Maint/TriTech		20,000	-	20,000

Department - Division	Description	One-Time	On-going	FTE	Total		
SHF- MIS Unit	Crystal Reports Upgrade	\$ 103,542	\$ 24,507	_	\$ 128,049		
SHF- Admin Services Division	ACSO Use of FLATROCK	7 103,542	211,000	_	211,000		
SHF- Detective Division	Property Evid. Office Remodel	46,000	-	_	46,000		
SHF- Detective Division	Detectives-Victim Advocate		80,011	1.00	80,011		
SHF- Patrol Division	Storage Fee/Command & Bomb Truck	_	21,600	-	21,600		
SHF- Patrol Division	Patrol Captain	_	154,508	1.00	154,508		
SHF- Patrol Division	Community Services Specialist	_	75,478	1.00	75,478		
SHF- Patrol Division	Deputy	_	380,550	4.00	380,550		
SHF- Patrol Division	Deputy -JSU	_	95,138	1.00	95,138		
SHF- Patrol Division	Sergeant	_	254,172	2.00	254,172		
County Coroner	Operating Supplies	_	6,200	-	6,200		
County Coroner	Medical Services	_	24,100	-	24,100		
County Coroner	Other Professional Services	_	49,830	-	49,830		
County Coroner	Education and Training	_	7,000	-	7,000		
County Coroner	Mileage/Computer/Supplies	_	9,200	-	9,200		
County Coroner	Forensic Autopsy Tech	-	60,598	0.75	60,598		
County Coroner	Death Investigator	-	96,287	1.00	96,287		
Emerg Mngt-Administraion	Emergency Management Coordinator	-	94,350	1.00	94,350		
ANS - Administration	Customer Care Temp	-	30,000	-	30,000		
PKS - Weed & Pest	Temporary Labor Increase	-	4,230	-	4,230		
SHF- Detention Facility	Booking Area Remodel	90,000	-	-	90,000		
SHF- Detention Facility	Detention Specialist	-	75,478	1.00	75,478		
SHF- Detention Facility	Jail Population Manager	-	126,670	1.00	126,670		
Building Safety	Mileage/Computer/Supplies	-	6,800	-	6,800		
Building Safety	Building Inspector I	-	81,691	1.00	81,691		
PKS- Administration	Hazardous Cleanup	-	50,000	-	50,000		
PKS- Regional Complex	Decommission Sewer Lagoon	353,240	-	-	353,240		
PKS- Regional Complex	Temporary Labor Increase	-	6,885	-	6,885		
PKS- Grounds Maintenance	Temporary Labor Increase	-	5,432	-	5,432		
PKS- Trail Ranger Patrol	Temporary Labor Increase	-	8,874	-	8,874		
PKS- Brantner Mine Lake Restrn	Mann Lakes Site Reclamation	89,000	-	-	89,000		
Economic Development Center	EPA Brownfield's Grant	-	34,203	-	34,203		
Extension- 4-H/Youth	4-H School Enrich. Internship	13,600	-	-	13,600		
GF- Admin/Org Support	Adams County Scholarship Fund	420,000	-	-	420,000		
GF- Admin/Org Support	Ralston House	173,394	-				
GF- Admin/Org Support	Homes for Hope	400,000			400,000		
Office of Cultural Affairs	Master Plan Implementation	50,000	50,000		50,000		
Office of Cultural Affairs	Veterans Memorial Design	35,000		-	35,000		
Office of Cultural Affairs	Public Art Maintenance	- 10,000 -		-	10,000		
Office of Cultural Affairs	Public Art along Clear Creek	20,000		-	20,000		
Community Corrections	Clerical Assistant	- 33,005 0.50		0.50	33,005		
CC Program Services	2018 Program Services	252,486	-	-	252,486		
CC Facility Payment	2018 Facility payment	74,369	-		74,369		
Total - General Fund		\$ 5,210,886	\$ 5,615,490	40.25	\$ 10,826,376		

Department - Division	Description	ď	One-Time	Oi	n-going	FTE		Total
		ا ا			10.000		۱,	10.000
Golf Course- Pro Shop	Contract Employment Increase	\$	-	\$	10,000	-	\$	10,000
Facilities Club House Maint.	Door replacement		40,000		-	-		40,000
Facilities Club House Maint.	Upgrade walk in coolers		20,000		-	-		20,000
Facilities Club House Maint.	New HVAC controls and software		2,000		-	-		2,000
Facilities Club House Maint.	Two door prep fridge		3,800		-	-		3,800
Golf Course- CIP	Railroad Tie Repair/Replace		20,000	<u> </u>	-	-	L_	20,000
Total - Golf Course Fund		\$	85,800	\$	10,000	-	\$	95,800
Fleet- Admin	Travel/Education/Mileage	\$		\$	4,700	_	\$	4,700
Fleet- Admin	GPS	T	_	-	64,500	_	T .	64,500
Fleet- Admin	Radios		_		8,000	_		8,000
Fleet- Admin	Radio Repair		_		45,000	_		45,000
Fleet- Admin	License & Fees		_		3,000	_		3,000
Fleet- Admin	Physical Damage to Auto Glass		_		20,000	-		20,000
Fleet- Admin	FASTER Upgrade		150,000		-	_		150,000
Fleet- Commerce	Tool Reimbursement		-		1,250	-		1,250
Fleet- Commerce	Training/Travel/Communications				9,580	_		9,580
Fleet- Commerce	Rotary Tire Lifts		2,000		5,500			2,000
Fleet- Commerce	Jump Cart Remote Start		2,500		_	_		2,500
Fleet- Commerce	1234 YF AC Machine		5,000		_	_		5,000
Fleet- Commerce	Software/Interface Subscript		3,000		16,235	_		16,235
Fleet- Commerce	Steel Band Saw 8 x 12		2,000		10,233			2,000
Fleet- Commerce	Digital Air Compressor Vacuum		5,000		_	_		5,000
Fleet- Strasbrg	Travel/Education		3,000		3,000	_		3,000
Fleet- Strasbrg	Branick 5045 Tire Spreader		1,200		5,000	_		1,200
Fleet- Strasbrg	Dump Truck Safety Props		1,500					1,500
Fleet- Strasbrg	Jump Cart Remote Start		2,500			_		2,500
Fleet- Strasbrg	Software/Interface Subscript		2,300		20,325	-		20,325
Fleet- Strasbrg	Ford IDS Handheld Scanner		2,500					2,500
Fleet- Strasbrg	Heli Arc Welder		2,800		-	-		2,800
Total - Fleet Management Fund	Hell Alt Welder	Ś	177,000	Ś	195,590	-	Ś	372,590
Total Treet Management Fana		<u> </u>	177,000	<u> </u>	133,330		<u> </u>	372,330
Stormwater Drainage Master	Drainage Studies	\$	45,000	\$	-	-	\$	45,000
Total - Stormwater Utility Fund		\$	45,000	\$	-	-	\$	45,000
Public Works Opers & Maint	Equipment Rental	\$	19,196	\$	-	-	\$	19,196
Public Works Opers & Maint	Culverts		-		35,000	-		35,000
Public Works Constr & Inspec	Budget for Construction Inspector I		-		12,000	-		12,000
Public Works Constr & Inspec	Construction Inspector I		-		163,380	2.00		163,380
Public Works CIP	Federal PEL		1,500,000		-	-		1,500,000
Total - Road & Bridge Fund		\$	1,519,196	\$	210,380	2.00	\$	1,729,576
Social Sorvices	Logal Toch Specialist	اخ		\$	74 617	1.00	۲	7/ 617
Social Services	Legal Tech Specialist 2018 Allocation	\$	-	Ş	74,617	1.00	\$	74,617
Social Services Non-Recurring	2018 Allocation		-	_	466,629	1.00	_	466,629
Total - Human Services Fund		\$	-	\$	541,246	1.00	\$	541,246

Department - Division	Description		One-Time	On-goi	na	FTE		Total
					-9			
CA- Risk Management	Risk Manager	\$	-	\$ 129	,627	1.00	\$	129,627
Insurance- Property/Casualty	Cyber/Data Breach Coverage		_		,615	-		56,615
Insurance- Property/Casualty	Prop Ins-HS Center Building		-		,085	-		21,085
Insurance- Property/Casualty	Liability Claims		-		,000	-		200,000
Insurance- Workers Comp	TRISTAR WC Fee Increase		_		,000	-		20,000
CareHere - Human Services Bldg	CareHere Clinic HS Center		-		,255	-		592,255
Total - Insurance Fund		\$	-	\$ 1,019		1.00	\$	1,019,582
		-		. ,	,		•	
Developmentally Disabled	North Metro Vans 2018	\$	263,834	\$	-	-	\$	263,834
Developmentally Disabled	Contract Inflation Adjustment	<u> </u>	-		,628	-		33,628
Total - Developmentally Disabled Fund	,	\$	263,834	\$ 33	,628	-	\$	297,462
		•		7	,			
CT- Trails- Plan/Design Const	Pedestrian Bridge Inspections	\$	20,000	\$	-	-	\$	20,000
Total - Conservation Trust Fund	i caccarian zmage mapeations	\$	20,000	\$	-	-	\$	20,000
Total Conscivation Trast Fund		<u> </u>	20,000	7			Υ	20,000
Open Space Projects	FLAP - RMANWR Improvements	\$	50,000	\$	_	_	\$	50,000
Open Space Projects	Russian olive removal (2018)	, , , , , , , , , , , , , , , , , , ,	16,000	Υ	_		7	16,000
Open Space Projects	Van Scoyk OS - Demolition		100,000		_	_		100,000
Open Space Projects	State CE Certification		-	3	,000	-		3,000
Open Space Projects	Willow Bay - Planning & Design		400,000		-	_		400,000
Open Space Projects	Gateway Plaza		300,000		_	_		300,000
Open Space Projects	Lowell Ponds Trail Connection		150,000		_	_		150,000
Open Space Projects	Chatfield EP Contribution		187,500		_	-		187,500
Total - Open Space Projects Fund	Chathera Er Contribution	\$	1,203,500	\$ 3	,000	-	Ś	1,206,500
Total Open Space Projects Faila		<u> </u>	1,200,500	<del>,</del> ,	,,000		<u> </u>	2,200,500
Administrative Cost Pool	Grants to Institutions	\$	111,206	\$	-	-	\$	111,206
Total - Community Services Block Grant Fund		\$	111,206	\$	-	-	\$	111,206
Airport FBO	Replace Motor in Fuel Truck	\$	40,000	\$	-	-	\$	40,000
Airport FBO	FBO Customer Service Rep		-	27	,912	0.50		27,912
Airport Operations/Maintenance	Upgrade to LED lighting		40,000		-	-		40,000
Total - Front Range Airport Fund		\$	80,000	\$ 27	,912	0.50	\$	107,912
Wastewater Treatment Plant	Membrane replacement	\$	40,000	\$	-	-	\$	40,000
Total - Water and Wastewater Fund		\$	40,000	\$	-	-	\$	40,000
FO - Flatrock Facility	HVAC programming and equip	\$	2,000	\$	-	1	\$	2,000
FO - Flatrock Facility	Erosion Control		-	15	,000	-		15,000
FO - Flatrock Facility	Facilities		-	27	,800	-		27,800
FO - Flatrock Facility	Increase 7955		-	5	,000	1		5,000
FO - Flatrock Facility	HEPA Vacuum's		15,000		-	-		15,000
Sheriff Flatrock	Flatrock Overtime/Advertising		-	30	,000	-		30,000
Total - Flatrock Facility Fund		\$	17,000	\$ 77	,800	-	\$	94,800
GRAND TOTAL		\$	8,773,422	\$ 7,734	,627	44.75	\$ 1	16,508,049

### 2018 Proposed Capital Improvement Plan

				_	2019	20.	20		2021		2022		Total
District Attorney	Dell Server Nodes	Ś	21,864	\$	- 1	\$	-	Ś		\$		\$	21,864
	SAN Storage Unit 2018		77,133		-		-		-	<u> </u>		Ė	77,133
	Pictometry Oblique Aerial 2018		172,134		120,226		-		_		_		292,360
	Infrastructure - Government		600,000		377,200		240,800		274,000		265,000		1,757,000
	Network & VoIP Projects		72,000		7,200		7,200		7,200		7,200	<del>                                     </del>	100,800
	Phase I roof replacement		-	1	1,500,000		-						1,500,000
	HVAC unit replacement		-		-		-		3,750,000		-	<del>                                     </del>	3,750,000
	Mezzanine In Fleet Room		58,000		_		-		-		-	<del>                                     </del>	58,000
	Mezzanine In Maintenance Shop		75,000		-		-		_		_		75,000
	Waymire Re-Roof	-	,100,000		_		_		-		_	<b>†</b>	1,100,000
	I/T Air Handler		110,000		_		_		-			<del>                                     </del>	110,000
	EV charging stations		48.000		_		-		-		_	<del>                                     </del>	48.000
	Irrigation system compressor		23,500									<del>                                     </del>	23,500
	A-E domestic hot water heaters		23,300				875.000					┢	875,000
	Server Replacements		40,000				-					₩	40,000
	DataworksPlusEquip Replacement		28,000									₩	28,000
	Portable Livescan	_	13,500		-		-				-	₩	13,500
	Bomb Suit/Helmet	_	39,000		-		-				-	₩	39,000
	· · · · · · · · · · · · · · · · · · ·	_	15,000									₩	15,000
	Annual K9 Dog Replacement		15,000		-		-				-	₩	
*	Additional OfficeSpace/Records		-		106,000		-					₩	106,000
,	Satellite Office Remodel		250,000		-		-		-		-	₩	250,000
	Spacing Study A-E Cells		300,000		-		-		-		-	₩	300,000
	Redesign Ct House Drive & Pkg		956,762		-		-		-		-	₩	956,762
	Design Multi-Purpose Arena	1	,000,000		-		-		-		=	₩	1,000,000
	Speaker System Replacement		45,000		-		-		-		-	<u> </u>	45,000
	Water Tower / Mix Tank Re-Coat		120,000		-		-		-		-	<u> </u>	120,000
Ŭ i	Replace 2007 Case Forklift		-		140,000		-		-			Ь—	140,000
Ŭ i	Replace T7 Scrubber in Dome		-		15,000		-		-		-	Ь—	15,000
	New Grandstand Design / Const		-		-	1,	000,000	1	10,000,000		-	Ь—	11,000,000
	Wheel Loader Replacement		-		-		-		-		140,000	<u> </u>	140,000
Ŭ i	Construct Multi-Purpose Arena		-	12	2,069,875		-		-			<u> </u>	12,069,875
	New 12' Wide Area Mower		65,000		-		-		-		-	Щ	65,000
	12' Box Blade for Wheel Loader		7,500		-		-		-		=	<u> </u>	7,500
	84 inch Sweeper Attacment		7,500		-		-		-		=	<u> </u>	7,500
	Mann Lakes Design/Construction		-		150,000	2,	000,000		-		-	<u> </u>	2,150,000
PKS- Grounds Maintenance	Implement Reg. Park MP		-		-		-		-		10,000,000	<u> </u>	10,000,000
PKS- Grounds Maintenance	Park Blvd - Phase II	2	2,500,000		-		-		-		-	<u> </u>	2,500,000
Total - General Fund		\$ 7	,744,893	\$ 14	4,485,501	\$ 4,	123,000	\$ 1	14,031,200	\$	10,412,200	\$	50,796,794
General Capital Improvements	Fleet/ Public Works Facility	l è	- 1	ć 1r	- 000 000	ć o	F00 000	Ś	7 750 000	Ċ	C 000 000	Ś	20 250 000
·	•	\$		\$ 15	5,000,000	Ş 9,	500,000	Ş	7,750,000	\$	6,000,000	Ş	38,250,000
·	Byers & Shamrock Blade Statns		,200,000						-			₩	1,200,000
	Animal Shelter	1.	1,000,000		-		-		-		-	₩	11,000,000
	Fiber Optic to Animal Shelter		-				-	_		_	-	Ļ	-
Total - Capital Facilities Fund		\$ 12	2,200,000	\$ 15	5,000,000	\$ 9,	500,000	\$	7,750,000	\$	6,000,000	\$	50,450,000
Golf Course- CIP	John Deere ProGator 2030A	\$	24,000	\$	-	\$	-	\$	-	\$	-	\$	24,000
	Dakota 410 Topdresser	<u> </u>	13,000	<u> </u>	-		-	i –	-	Ė		Ė	13,000
	Toro Greenmaster 315Q (2)		65,500		-		-		-		_	t	65,500
	Toro Reelmaster 5410-D		57,500				_		_	<del>                                     </del>	_	$\vdash$	57,500
	Brantner Ditch Gate Repair		90,000				_			<del>                                     </del>		$\vdash$	90,000
	Tree Implementation Plan	_	-		20,000		-			<del>                                     </del>		$\vdash$	20,000
	Bridge Stone Work	-	-		30,000		-			1		$\vdash$	30,000
			-		30,000		-	1		1			
	Maintenance Equipment Shelter		_		25,000		-		_		-		25,000

### 2018 Proposed Capital Improvement Plan

Department - Division	Description		2018		2019		2020		2021		2022		Total
EL . A L .			22.000	٨						1.6		٦	22.000
Fleet- Admin	Assessor - Sedan	\$	32,000	Ş	-	\$	-	\$	-	\$	-	\$	32,000
Fleet- Admin	CED Office Of Emergency - SUV District Attorner SUV	1	38,000		-		-		-		-		38,000
Fleet- Admin Fleet- Admin	3 District Attorner SOV	1	38,000 84,000		-		-		-		-		38,000 84,000
Fleet- Admin	Facilities HS Truck/Plow		45,000		-		-				-		45,000
Fleet- Admin	R & B Traffic-Admin	-	55,000		-					1			55,000
Fleet- Admin	R & B- 3 Tandem Tractor	-	465,000		-					1	-		465,000
Fleet- Admin	R & B- Grader and Attachments		310,000		-		_						310,000
Fleet- Admin	R & B- 3 644K Loaders		900,000		_								900,000
Fleet- Admin	R & B- Excavator		370,000										370,000
Fleet- Admin	R & B- 2 Rollers		290,000		_		_		-		_		290,000
Fleet- Admin	R & B- 2 Backhoes		310,000		_		_		_		_		310,000
Fleet- Admin	R & B- Grader Attachment		95,000		-		_						95,000
Fleet- Admin	R & B- Lowboy Trailer		100,000										100,000
Fleet- Admin	R & B- Trailer		75,000		_								75,000
Fleet- Admin	R & B - 2 Tanker Trailer		290,000		_		_		-		_		290,000
Fleet- Admin	R & B - 2 Tractor & Mower		270,000		_				_		_		270,000
Fleet- Admin	R & B - Tractor		200,000		_		_				_		200,000
Fleet- Admin	R & B- 4 Sweepers		1,240,000		_		-		_		_		1,240,000
Fleet- Admin	R & B - Screen Plant		300,000		_		_						300,000
Fleet- Admin	R & B - Screen Plant Stacker		150,000		_		_		-		_		150,000
Fleet- Admin	SO- Detective 4 SUV's		168,000		_		_				_		168,000
Fleet- Admin	SO - Courthouse 2 Vans		130,000		_		_						130,000
Fleet- Admin	SO - Detention 2 Vans		188,000		_		_		-		_		188,000
Fleet- Admin	SO- 9 Patrol SUV's		498,000		_		_						498,000
Fleet- Admin	SO- Patrol 3 BMW's		99,000		_		-		_		-		99,000
Fleet- Admin	Facilities HS Truck/Plow		45,000		_		-		-		-		45,000
Fleet- Admin	SO-Swat/Negotiator Truck		400,000		_		-		_		-		400,000
Fleet- Admin	5 yr Heavy/Vehicle Replacement		45,000		6,361,500		3,987,000		3,843,500		3,457,000		17,694,000
Fleet- Admin	5 yr Heavy/Vehicle New		168,000		750,000		570,000		350,000		705,000		2,543,000
Fleet- Admin	Parks Trailer		65,000		-		-		-		-		65,000
Fleet- Admin	Public Works Engineering		3,500		-		-		-		-		3,500
Fleet- Admin	Victim Adv. Vehicle - NEW FTE		28,000		-		-		-		-		28,000
Fleet- Admin	Patrol Vehicles - NEW FTE		126,000		-		-		-		-		126,000
Fleet- Admin	DA Investigator - NEW FTE		56,000		-		-		-		-		56,000
Fleet- Admin	CED Building Insp - NEW FTE		32,000		-		-		-		-		32,000
Fleet- Admin	SO-Admin SUV		58,000		-		-		-		-		58,000
Fleet- Admin	Construction Inspector New FTE		80,000		-		-		-		-		80,000
Fleet- Strasbrg	Hunter Tire Balancer		7,000		-		-		-		-		7,000
Fleet- Strasbrg	Fleet Wash Bay/Shop Extension		500,000		-		-		-		-		500,000
Total - Fleet Management Fund		\$	8,353,500	\$	7,111,500	\$	4,557,000	\$	4,193,500	\$	4,162,000	\$	28,377,500
Stormwater CIP	Kalcevik Gulch	\$	1,828,506	\$	2,418,569	\$	2,121,437		-	\$	-	\$	6,368,512
Total - Stormwater Utility Fund		\$	1,828,506	\$	2,418,569	\$	2,121,437	\$	-	\$	-	\$	6,368,512
Dublic Moules Opens 9 A 4-int	Min ou Farriage out	١٠	22.000	٦	1	٦		ć		Ċ		٦	22.000
Public Works Opers & Maint	Minor Equipment	\$	32,000	\$	-	\$	-	\$	-	\$	-	\$	32,000
Public Works CIP	York St 224-78th Ph 1 Const	-	3,000,000	<b> </b>	- 2 000 000		4 000 000		-	1	-	├-	3,000,000
Public Works CIP	York St 78th to 88th	-	500,000		2,000,000		4,000,000		4,000,000	1	-	├-	10,500,000
Public Works CIP	York Street 58th to Hwy 224	-	300,000	<b> </b>	5,000,000		3,000,000		3,000,000	-	1 000 000	<u> </u>	11,300,000
Public Works CIP	Dahlia St Hwy 224 to 70th Ave	-	200.000	<b> </b>	300,000		100,000		1,000,000	1	1,000,000	├-	2,400,000
Public Works CIP	Pecos St 52nd Ave to 58th Ave		300,000		1,000,000		4,000,000		-		-		5,300,000
Public Works CIP	58th Ave Washington to York	-	4,000,000	<b> </b>	3,000,000		1 000 000		1 000 000	-	-	<u> </u>	7,000,000
Public Works CIP	ADA Transition Implementation	-	1,000,000	<b> </b>	1,000,000		1,000,000		1,000,000	1	-	├-	4,000,000
Public Works CIP	66th Ave W of Broadway Design	<del>                                     </del>	600,000	<u> </u>	-		-		-	1	-	<u> </u>	600,000
Public Works CIP	Park Ave Roundabout	<del>                                     </del>	1,000,000		-		-		-	-		<u> </u>	1,000,000
Public Works CIP	54th Ave Wash. to Franklin Des	<del>                                     </del>	-	<u> </u>	-		-		-	1	6,500,000	<u> </u>	6,500,000
Public Works CIP	54th Roundabout at Washington	<u> </u>	-	<u> </u>	-		-		-	1	1,500,000	<u> </u>	1,500,000
Public Works CIP	Park Ave. Traffic Signal	<u> </u>	500,000	<u> </u>			-		-	1	4 000 000	<u> </u>	500,000
Public Works CIP	120th & Hwy 85 Interchange	<u> </u>	-	Ļ	3,000,000	Ļ	2,000,000		1,000,000	<u> </u>	1,000,000	Ļ	7,000,000
Total - Road & Bridge Fund		\$	11,232,000	Ş	15,300,000	Ş	14,100,000	Ş :	10,000,000	Ş	10,000,000	\$	60,632,000

### 2018 Proposed Capital Improvement Plan

Department - Division	Description	2018		2019	2020	2021	2022	Total
Open Space Projects	Open Space Projects	\$ 1,500,000	\$	1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 7,500,000
Open Space Projects	District Plan Land Acquisition	500,000		500,000	500,000	500,000	500,000	2,500,000
Open Space Projects	HAWK Crossing at Tennyson St.	-		125,000	=	-	-	125,000
Open Space Projects	Willow Bay - Park Development	=		2,500,000	=	=	=	2,500,000
Open Space Projects	Clear Creek Access - Const.	=		-	=	1,500,000	=	1,500,000
Open Space Projects	Federal Station Ped Bridge	-		-	1,000,000	-	-	1,000,000
Open Space Projects	Jim Baker Res. Improvements	=		-	1,000,000	=	=	1,000,000
Open Space Projects	Riverdale Bluffs Park Dev.	=		-	=	=	750,000	750,000
Open Space Projects	Rotella Shade Structures	75,000		-	-	-	-	75,000
Open Space Projects	Parks Projects	100,000		=	=	=	=	100,000
Total - Open Space Projects Fund		\$ 2,175,000	\$	4,625,000	\$ 4,000,000	\$ 3,500,000	\$ 2,750,000	\$ 17,050,000
Airport Operations/Maintenance	Fog Seal Terminal Apron	\$ =	\$	150,000	\$ =	\$ =	\$ =	\$ 150,000
Airport Operations/Maintenance	Purchase Snow plow	50,000		-	=	=	=	50,000
Airport Operations/Maintenance	Rehab Taxi Way A7	\$ 538,463	\$	-	\$ -	\$ -	\$ -	\$ 538,463
Total - Front Range Airport Fund		\$ 588,463	\$	150,000	\$ -	\$ -	\$ •	\$ 738,463
Sheriff Flatrock	Inflatable Wall System	\$ 145,000	\$	-	\$ =	\$ -	\$ =	\$ 145,000
Total - Flatrock Facility Fund		\$ 145,000	\$	-	\$ -	\$ -	\$ -	\$ 145,000
GRAND TOTAL		\$ 44,517,362	Ś	59,165,570	\$ 38,401,437	\$ 39,474,700	\$ 33,324,200	\$ 214,883,269

# Adams County, Colorado Countywide Fund Summary Overview As of 10/6/2017

	2018 Proposed Budget - Fund Balance Summary Overview												
Fund Name	Est. Beginning Fund Balance	2018 Revenues	Transfers In	2018 Total Proposed Revenues		Transfers Out	2018 Total Proposed Operating Expenses	2018 Proposed Capital Expenditures	2018 Total Proposed Expenditures	Projected Reserves/ Designations	Estimated Unrestricted Funds Available for FY2018	Estimated Ending Fund Balance	% Change in Fund Balance FY17 vs. FY18
General	\$98,224,249	\$193,792,780	\$75,000	\$193,867,780	\$186,199,525	\$11,520,000	\$197,719,525	\$7,744,893	\$205,464,418	\$43,055,689	\$43,571,922	\$86,627,611	-12%
Special Revenue Funds													
CDBG	3,444,116	7,516,488	-	7,516,488	7,627,477	-	7,627,477	-	7,627,477	-	3,333,127	3,333,127	-3%
CSBG	101,350	500,000	-	500,000	343,318	-	343,318	-	343,318	-	258,032	258,032	155%
Conservation Trust	1,703,156	709,633	-	709,633	500,925	-	500,925	-	500,925	-	1,911,864	1,911,864	12%
Developmentally Disabled	451,355	1,639,730	-	1,639,730	1,555,509	-	1,555,509	-	1,555,509	-	535,576	535,576	19%
Head Start	44,467	4,246,426	50,000	4,296,426	4,296,426	-	4,296,426	-	4,296,426	-	44,467	44,467	0%
Open Space Sales Tax	31,482,307	16,370,262	-	16,370,262	15,174,141	3,779,339	18,953,480	-	18,953,480	-	28,899,089	28,899,089	-8%
Open Space Projects	2,226,302	50,000	3,779,339	3,829,339	1,269,300	-	1,269,300	2,175,000	3,444,300	-	2,611,341	2,611,341	17%
Road and Bridge	30,250,164	46,937,125	-	46,937,125	40,187,042	600,000	40,787,042	11,232,000	52,019,042	3,000,000	22,168,247	25,168,247	-17%
Social Services	9,658,503	109,285,988	-	109,285,988	109,137,934		109,137,934	-	109,137,934	3,901,032	5,905,525	9,806,557	2%
Waste Management	2,145,313	600,000	-	600,000	376,255	-	376,255	-	376,255	-	2,369,058	2,369,058	10%
DIA Mitigation & Coord	1,310,170	7,500	-	7,500	45,000	-	45,000	-	45,000	-	1,272,670	1,272,670	-3%
Workforce Development	262,110	7,169,537	-	7,169,537	7,169,537	-	7,169,537	-	7,169,537	-	262,110	262,110	0%
Flatrock Facility	371,561	639,955	-	639,955	357,047	75,000	432,047	145,000	577,047	100,000	334,469	434,469	17%
Enterprise Funds													
Front Range Airport	2,466,836	3,066,816	400,000	3,466,816	3,289,733	-	3,289,733	588,463	3,878,196	100,000	1,955,456	2,055,456	-17%
Wastewater Treatment	468,359	52,000	-	52,000	178,525	-	178,525	-	178,525	-	341,834	341,834	-27%
Golf Course	2,434,746	3,098,500	-	3,098,500	2,502,209		2,502,209	250,000	2,752,209	-	2,781,037	2,781,037	14%
Stormwater Utility	4,080,382	2,231,250	-	2,231,250	645,891	-	645,891	1,828,506	2,474,397	100,000	3,737,235	3,837,235	-6%
Capital Project Funds							-						
Capital Facilities	5,431,878	19,506,315	11,670,000	31,176,315	15,162,400	-	15,162,400	12,200,000	27,362,400	-	9,245,793	9,245,793	70%
Internal Service Funds							<u>-</u>						
Fleet	14,609,859	7,921,644	-	7,921,644	4,860,262	-	4,860,262	8,353,500	13,213,762	2,520,250	6,797,491	9,317,741	-36%
Insurance	4,312,479	22,949,460	-	22,949,460	23,903,022	-	23,903,022	-	23,903,022	975,000	2,383,917	3,358,917	-22%
TOTAL ADAMS COUNTY	\$215,479,662	\$448,291,409	\$15,974,339	\$464,265,748	\$424,781,478	\$15,974,339	\$440,755,817	\$44,517,362	\$485,273,179	\$53,751,971	\$140,720,260	\$194,472,231	-10%

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#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00001 General

	2016	2017	2018	2018	2018	2018
Description	Actual	Budget Adopted	Budget Proposed	Business Case Proposed	5 Year Plan Proposed	Total Budget Proposed
00001 General						
5000 Revenues						
5001 Taxes	120,866,432.21-	124,790,441.00-	147,292,531.00-			147,292,531.00-
5120 Licenses & Permits	2,831,061.04-	2,185,701.00-	2,679,875.00-			2,679,875.00-
5219 Intergov'tl Revenue	10,569,273.46-	9,536,625.00-	10,143,810.00-			10,143,810.00-
5800 Charges for Services	25,159,153.44-	25,562,610.00-	26,775,334.00-			26,775,334.00-
6480 Fines & Forfeitures	974,330.51-	1,166,955.00-	1,262,080.00-			1,262,080.00-
6550 Investment Income	2,085,017.98-	1,430,000.00-	1,447,875.00-			1,447,875.00-
6600 Misc Revenues	5,153,455.92-	4,206,648.00-	4,191,275.00-			4,191,275.00-
6900 Gain(Loss) On Sales						
6920 Other Finance Sources	3,127,500.00-	1,100,000.00-	75,000.00-			75,000.00-
5000 Revenues	170,766,224.56-	169,978,980.00-	193,867,780.00-			193,867,780.00-
7000 Expenditures						
7001 Personnel Services	104,388,682.30	110,477,549.00	122,230,182.00	815,291.00		123,045,473.00
7200 O&M and Services	44,674,445.82	50,377,236.00	49,694,713.00	5,152,411.00		54,847,124.00
8700 Debt Service		1,068,141.00				
8800 Governmental Services	8,489,602.45	7,056,746.00	7,313,534.00	993,394.00		8,306,928.00
9000 Capital	5,719,228.19	6,382,277.00			7,744,893.00	7,744,893.00
9800 Other Financing Uses	829,752.00	1,050,752.00	11,520,000.00			11,520,000.00
7000 Expenditures	164,101,710.76	176,412,701.00	190,758,429.00	6,961,096.00	7,744,893.00	205,464,418.00
00001 General	6,664,513.80-	6,433,721.00	3,109,351.00-	6,961,096.00	7,744,893.00	11,596,638.00

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00004 Capital Facilities Fund

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
00004 Capital Facilities Fund						
5000 Revenues						
5001 Taxes	18,730,137.66-	18,637,622.00-	19,476,315.00-			19,476,315.00-
5219 Intergov'tl Revenue						
5800 Charges for Services						
6550 Investment Income	498,987.21-	25,000.00-	30,000.00-			30,000.00-
6600 Misc Revenues	219,617.59-	6,000,000.00-				
6920 Other Finance Sources			11,670,000.00-			11,670,000.00-
5000 Revenues	19,448,742.46-	24,662,622.00-	31,176,315.00-			31,176,315.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	670,517.67					
8700 Debt Service	15,014,566.70	14,095,000.00	15,162,400.00			15,162,400.00
8800 Governmental Services						
9000 Capital	46,690,945.00	17,650,000.00			12,200,000.00	12,200,000.00
9800 Other Financing Uses		1,100,000.00				
7000 Expenditures	62,376,029.37	32,845,000.00	15,162,400.00		12,200,000.00	27,362,400.00
00004 Capital Facilities Fund	42,927,286.91	8,182,378.00	16,013,915.00-		12,200,000.00	3,813,915.00

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00005 Golf Course Fund (Enterprise)

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
00005 Golf Course Fund (Enter						
5000 Revenues						
5001 Taxes						
5219 Intergov'tl Revenue						
5800 Charges for Services	2,755,637.83-	2,863,500.00-	2,873,500.00-			2,873,500.00-
6550 Investment Income	8,985.38-	3,500.00-	5,000.00-			5,000.00-
6600 Misc Revenues	231,679.96-	220,000.00-	220,000.00-			220,000.00-
6900 Gain(Loss) On Sales						
6920 Other Finance Sources						
5000 Revenues	2,996,303.17-	3,087,000.00-	3,098,500.00-			3,098,500.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	2,771,632.26	2,407,609.00	2,406,409.00	95,800.00		2,502,209.00
8700 Debt Service						
9000 Capital		283,300.00			250,000.00	250,000.00
9800 Other Financing Uses						
7000 Expenditures	2,771,632.26	2,690,909.00	2,406,409.00	95,800.00	250,000.00	2,752,209.00
00005 Golf Course Fund (Enter	224,670.91-	396,091.00-	692,091.00-	95,800.00	250,000.00	346,291.00-

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00006 Fleet Mgmt. (Internal Service)

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
00006 Fleet Mgmt. (Internal S						
5000 Revenues						
5800 Charges for Services						
6600 Misc Revenues	6,421,597.30-	6,846,903.00-	7,511,644.00-			7,511,644.00-
6900 Gain(Loss) On Sales	547,635.51-	250,000.00-	410,000.00-			410,000.00-
6920 Other Finance Sources						
5000 Revenues	6,969,232.81-	7,096,903.00-	7,921,644.00-			7,921,644.00-
7000 Expenditures						
7001 Personnel Services	1,333,771.15	1,543,617.00	1,484,427.00			1,484,427.00
7200 O&M and Services	5,329,644.25	2,995,833.00	3,003,245.00	372,590.00		3,375,835.00
8800 Governmental Services						
9000 Capital		5,352,500.00			8,353,500.00	8,353,500.00
9800 Other Financing Uses						
7000 Expenditures	6,663,415.40	9,891,950.00	4,487,672.00	372,590.00	8,353,500.00	13,213,762.00
00006 Fleet Mgmt. (Internal S	305,817.41-	2,795,047.00	3,433,972.00-	372,590.00	8,353,500.00	5,292,118.00

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00007 Stormwater Utility(Enterprise)

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
00007 Stormwater Utility(Ente						
5000 Revenues						
5001 Taxes						
5219 Intergov'tl Revenue						
5800 Charges for Services	2,288,520.56-	2,215,250.00-	2,231,250.00-			2,231,250.00-
6550 Investment Income						
6600 Misc Revenues	4,424.43					
6920 Other Finance Sources						
5000 Revenues	2,284,096.13-	2,215,250.00-	2,231,250.00-			2,231,250.00-
7000 Expenditures						
7001 Personnel Services	269,730.90	305,791.00	354,220.00			354,220.00
7200 O&M and Services	315,984.65	242,320.00	246,671.00	45,000.00		291,671.00
8800 Governmental Services						
9000 Capital		1,315,935.00			1,828,506.00	1,828,506.00
9800 Other Financing Uses						
7000 Expenditures	585,715.55	1,864,046.00	600,891.00	45,000.00	1,828,506.00	2,474,397.00
00007 Stormwater Utility(Ente	1,698,380.58-	351,204.00-	1,630,359.00-	45,000.00	1,828,506.00	243,147.00

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00013 Road & Bridge

	2016	2017	2018	2018	2018	2018
Description	Actual	Budget Adopted	Budget Proposed	Business Case Proposed	5 Year Plan Proposed	Total Budget Proposed
00013 Road & Bridge						
5000 Revenues						
5001 Taxes	31,223,696.00-	31,306,976.00-	33,801,204.00-			33,801,204.00-
5120 Licenses & Permits	224,138.30-	210,000.00-	225,000.00-			225,000.00-
5219 Intergov'tl Revenue	11,546,057.97-	9,537,148.00-	10,900,711.00-			10,900,711.00-
5800 Charges for Services	1,839,123.77-	1,745,867.00-	1,904,497.00-			1,904,497.00-
6480 Fines & Forfeitures	17,506.56-	33,500.00-	33,500.00-			33,500.00-
6550 Investment Income	8,831.86-	2,000.00-	9,000.00-			9,000.00-
6600 Misc Revenues	133,978.41-	7,045.00-	63,213.00-			63,213.00-
6920 Other Finance Sources						
5000 Revenues	44,993,332.87-	42,842,536.00-	46,937,125.00-			46,937,125.00-
7000 Expenditures						
7001 Personnel Services	5,283,999.20	6,251,770.00	6,179,657.00			6,179,657.00
7200 O&M and Services	14,908,672.32	18,329,548.00	18,910,446.00	1,566,196.00		20,476,642.00
8700 Debt Service						
8800 Governmental Services	15,415,393.84	13,082,226.00	13,530,743.00			13,530,743.00
9000 Capital	5,281,973.60	8,800,000.00			11,232,000.00	11,232,000.00
9800 Other Financing Uses			600,000.00			600,000.00
7000 Expenditures	40,890,038.96	46,463,544.00	39,220,846.00	1,566,196.00	11,232,000.00	52,019,042.00
00013 Road & Bridge	4,103,293.91-	3,621,008.00	7,716,279.00-	1,566,196.00	11,232,000.00	5,081,917.00

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00015 Social Services

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
00015 Social Services						·
5000 Revenues						
5001 Taxes	12,270,591.92-	12,564,628.00-	15,012,785.00-			15,012,785.00-
5120 Licenses & Permits						
5219 Intergov'tl Revenue	81,970,101.35-	93,395,333.00-	94,273,203.00-			94,273,203.00-
5800 Charges for Services						
6480 Fines & Forfeitures						
6550 Investment Income						
6600 Misc Revenues	106,727.99-					
6900 Gain(Loss) On Sales						
6920 Other Finance Sources						
5000 Revenues	94,347,421.26-	105,959,961.00-	109,285,988.00-			109,285,988.00-
6995 Cost of Goods Sold						
6996 Cost of Goods Sold						
6995 Cost of Goods Sold						
7000 Expenditures						
7001 Personnel Services	39,415,067.76	43,111,554.00	47,619,131.00			47,619,131.00
7200 O&M and Services	54,183,303.78	64,039,211.00	61,052,174.00	466,629.00		61,518,803.00
8700 Debt Service						
8800 Governmental Services	1,221.47					
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	93,599,593.01	107,150,765.00	108,671,305.00	466,629.00		109,137,934.00
00015 Social Services	747,828.25-	1,190,804.00	614,683.00-	466,629.00		148,054.00-

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00019 Insurance (Internal Service)

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
00019 Insurance (Internal Ser	<del>-</del> -					
5000 Revenues						
5001 Taxes						
5800 Charges for Services	17,693,607.50-	22,949,460.00-	22,949,460.00-			22,949,460.00-
6480 Fines & Forfeitures						
6600 Misc Revenues	48,815.52-					
6920 Other Finance Sources						
5000 Revenues	17,742,423.02-	22,949,460.00-	22,949,460.00-			22,949,460.00-
7000 Expenditures						
7001 Personnel Services	475,451.41	514,722.00	652,409.00			652,409.00
7200 O&M and Services	17,873,905.64	22,534,167.00	22,360,658.00	889,955.00		23,250,613.00
8700 Debt Service						
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	18,349,357.05	23,048,889.00	23,013,067.00	889,955.00		23,903,022.00
00019 Insurance (Internal Ser	606,934.03	99,429.00	63,607.00	889,955.00		953,562.00

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00020 Developmentally Disabled Fund

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
00020 Developmentally Disable						
5000 Revenues						
5001 Taxes	1,340,222.57-	1,372,337.00-	1,639,730.00-			1,639,730.00-
5800 Charges for Services						
5000 Revenues	1,340,222.57-	1,372,337.00-	1,639,730.00-			1,639,730.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	20,100.30	18,040.00	23,860.00			23,860.00
8800 Governmental Services	1,088,287.98	1,349,435.00	1,234,187.00	297,462.00		1,531,649.00
7000 Expenditures	1,108,388.28	1,367,475.00	1,258,047.00	297,462.00		1,555,509.00
00020 Developmentally Disable	231,834.29-	4,862.00-	381,683.00-	297,462.00		84,221.00-

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00024 Conservation Trust

	2016	2017	2018	2018	2018	2018
Description	Actual	Budget Adopted	Budget Proposed	Business Case Proposed	5 Year Plan Proposed	Total Budget Proposed
00024 Conservation Trust						
5000 Revenues						
5120 Licenses & Permits						
5219 Intergov'tl Revenue	803,148.57-	722,818.00-	701,133.00-			701,133.00-
5800 Charges for Services						
6480 Fines & Forfeitures						
6550 Investment Income	10,963.53-	4,000.00-	8,500.00-			8,500.00-
6600 Misc Revenues						
6900 Gain(Loss) On Sales						
6920 Other Finance Sources						
5000 Revenues	814,112.10-	726,818.00-	709,633.00-			709,633.00-
7000 Expenditures						
7001 Personnel Services	364,225.77	422,460.00	415,825.00			415,825.00
7200 O&M and Services	64,636.08	65,100.00	65,100.00	20,000.00		85,100.00
8800 Governmental Services						
9000 Capital	261,030.95	43,000.00				
9800 Other Financing Uses						
7000 Expenditures	689,892.80	530,560.00	480,925.00	20,000.00		500,925.00
00024 Conservation Trust	124,219.30-	196,258.00-	228,708.00-	20,000.00		208,708.00-

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00025 Waste Management

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
00025 Waste Management						
5000 Revenues						
5800 Charges for Services	786,525.60-	555,000.00-	600,000.00-			600,000.00-
6550 Investment Income						
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues	786,525.60-	555,000.00-	600,000.00-			600,000.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	529,346.92	376,255.00	376,255.00			376,255.00
8800 Governmental Services						
9000 Capital		2,500,000.00				
9800 Other Financing Uses						
7000 Expenditures	529,346.92	2,876,255.00	376,255.00			376,255.00
00025 Waste Management	257,178.68-	2,321,255.00	223,745.00-			223,745.00-

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00027 Open Space Projects Fund

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
00027 Open Space Projects Fun						
5000 Revenues						
5219 Intergov'tl Revenue	609,055.26-		5,000.00-			5,000.00-
6550 Investment Income	8,928.03-	5,000.00-	10,000.00-			10,000.00-
6600 Misc Revenues	127,220.04-	27,500.00-	35,000.00-			35,000.00-
6920 Other Finance Sources	3,684,593.01-	3,270,000.00-	3,779,339.00-			3,779,339.00-
5000 Revenues	4,429,796.34-	3,302,500.00-	3,829,339.00-			3,829,339.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	273,566.96	78,800.00	62,800.00	819,000.00		881,800.00
8800 Governmental Services				387,500.00		387,500.00
9000 Capital	3,040,206.28	3,525,000.00			2,175,000.00	2,175,000.00
9800 Other Financing Uses						
7000 Expenditures	3,313,773.24	3,603,800.00	62,800.00	1,206,500.00	2,175,000.00	3,444,300.00
00027 Open Space Projects Fun	1,116,023.10-	301,300.00	3,766,539.00-	1,206,500.00	2,175,000.00	385,039.00-

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00028 Open Space Sales Tax Fund

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
00028 Open Space Sales Tax Fu	- <del></del>					
5000 Revenues						
5001 Taxes	15,566,769.12-	15,376,038.00-	16,230,262.00-			16,230,262.00-
6550 Investment Income	214,424.44-	30,000.00-	140,000.00-			140,000.00-
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues	15,781,193.56-	15,406,038.00-	16,370,262.00-			16,370,262.00-
7000 Expenditures						
7001 Personnel Services	144,099.09	151,797.00	126,641.00			126,641.00
7200 O&M and Services	19,318.71	95,382.00	96,182.00			96,182.00
8800 Governmental Services	10,864,652.50	14,616,444.00	14,951,318.00			14,951,318.00
9000 Capital						
9800 Other Financing Uses	3,684,593.01	3,270,000.00	3,779,339.00			3,779,339.00
7000 Expenditures	14,712,663.31	18,133,623.00	18,953,480.00			18,953,480.00
00028 Open Space Sales Tax Fu	1,068,530.25-	2,727,585.00	2,583,218.00			2,583,218.00

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00029 Noise Mitigation Fund

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
00029 Noise Mitigation Fund						
5000 Revenues						
5219 Intergov'tl Revenue	10,000,000.00-					
5800 Charges for Services						
6480 Fines & Forfeitures						
6550 Investment Income	13,390.66-	1,600.00-	7,500.00-			7,500.00-
6920 Other Finance Sources						
5000 Revenues	10,013,390.66-	1,600.00-	7,500.00-			7,500.00-
7000 Expenditures						
7200 O&M and Services	11,000.00	45,000.00	45,000.00			45,000.00
8800 Governmental Services	6,208,920.00					
9800 Other Financing Uses	3,127,500.00					
7000 Expenditures	9,347,420.00	45,000.00	45,000.00			45,000.00
00029 Noise Mitigation Fund	665,970.66-	43,400.00	37,500.00			37,500.00

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page - 1

00030 Community Dev Block Grant Fund

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
00030 Community Dev Block Gra						
5000 Revenues						
5001 Taxes						
5219 Intergov'tl Revenue	2,434,221.08-	3,064,754.00-	6,019,458.00-			6,019,458.00-
5800 Charges for Services						
6550 Investment Income	30,986.01-	20,000.00-	23,000.00-			23,000.00-
6600 Misc Revenues	226,101.95-	4,400,000.00-	1,474,030.00-			1,474,030.00-
6920 Other Finance Sources						
5000 Revenues	2,691,309.04-	7,484,754.00-	7,516,488.00-			7,516,488.00-
7000 Expenditures						
7001 Personnel Services	376,215.01	327,034.00	435,739.00			435,739.00
7200 O&M and Services	54,634.78	79,461.00	57,960.00			57,960.00
8700 Debt Service	1,475,155.58	3,216,000.00	1,706,573.00			1,706,573.00
8800 Governmental Services	2,608,109.51	3,594,600.00	5,427,205.00			5,427,205.00
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	4,514,114.88	7,217,095.00	7,627,477.00			7,627,477.00
00030 Community Dev Block Gra	1,822,805.84	267,659.00-	110,989.00			110,989.00

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00031 Headstart Fund

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
00031 Headstart Fund						
5000 Revenues						
5120 Licenses & Permits						
5219 Intergov'tl Revenue	4,198,973.89-	4,894,757.00-	4,246,426.00-			4,246,426.00-
6600 Misc Revenues	224.50					
6920 Other Finance Sources			50,000.00-			50,000.00-
5000 Revenues	4,198,749.39-	4,894,757.00-	4,296,426.00-			4,296,426.00-
7000 Expenditures						
7001 Personnel Services	3,554,099.61	3,979,620.00	3,621,740.00			3,621,740.00
7200 O&M and Services	923,887.69	874,104.00	674,686.00			674,686.00
8700 Debt Service						
8800 Governmental Services		271,481.00				
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	4,477,987.30	5,125,205.00	4,296,426.00			4,296,426.00
00031 Headstart Fund	279,237.91	230,448.00				

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00034 Comm Services Blk Grant Fund

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
00034 Comm Services Blk Grant						
5000 Revenues						
5219 Intergov'tl Revenue	718,615.10-	487,774.00-	500,000.00-			500,000.00-
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues	718,615.10-	487,774.00-	500,000.00-			500,000.00-
7000 Expenditures						
7001 Personnel Services	129,578.51	144,647.96	7,089.00-			7,089.00-
7200 O&M and Services	24,906.60	20,301.00	21,201.00			21,201.00
8700 Debt Service						
8800 Governmental Services	239,068.61	322,825.00	218,000.00	111,206.00		329,206.00
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	393,553.72	487,773.96	232,112.00	111,206.00		343,318.00
00034 Comm Services Blk Grant	325,061.38-	.04-	267,888.00-	111,206.00		156,682.00-

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00035 Workforce & Business Center

	2016	2017	2018	2018	2018	2018
Description	Actual	Budget Adopted	Budget Proposed	Business Case Proposed	5 Year Plan Proposed	Total Budget Proposed
00035 Workforce & Business Ce						
5000 Revenues						
5219 Intergov'tl Revenue	5,627,149.67-	7,599,002.05-	7,169,536.89-			7,169,536.89-
6600 Misc Revenues	2,776.46-					
5000 Revenues	5,629,926.13-	7,599,002.05-	7,169,536.89-			7,169,536.89-
7000 Expenditures						
7001 Personnel Services	4,044,560.27	4,097,476.80	3,749,433.37			3,749,433.37
7200 O&M and Services	1,418,376.27	1,841,027.26	1,674,496.58			1,674,496.58
8800 Governmental Services		1,660,497.74	1,745,606.68			1,745,606.68
9000 Capital						
7000 Expenditures	5,462,936.54	7,599,001.80	7,169,536.63			7,169,536.63
00035 Workforce & Business Ce	166,989.59-	.25-	.26-			.26-

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00043 Front Range Airport

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
Description	Actual	Budget Adopted	Budget 110posed	Business Case Troposed	3 Teal Flail Floposed	Total Budget Froposed
00043 Front Range Airport						
5000 Revenues						
5001 Taxes						
5120 Licenses & Permits						
5219 Intergov'tl Revenue	283,755.57-	310,104.00-	509,617.00-			509,617.00-
5800 Charges for Services	2,331,916.74-	2,713,978.00-	2,554,699.00-			2,554,699.00-
6480 Fines & Forfeitures						
6550 Investment Income						
6600 Misc Revenues	210,495.62	5,000.00-	2,500.00-			2,500.00-
6900 Gain(Loss) On Sales						
6920 Other Finance Sources	500,000.00-	400,000.00-	400,000.00-			400,000.00-
5000 Revenues	2,905,176.69-	3,429,082.00-	3,466,816.00-			3,466,816.00-
6995 Cost of Goods Sold						
6996 Cost of Goods Sold						
6995 Cost of Goods Sold						
7000 Expenditures						
7001 Personnel Services	1,090,711.00	1,168,441.00	1,333,634.00			1,333,634.00
7200 O&M and Services	3,330,757.71	1,869,794.00	1,876,099.00	80,000.00		1,956,099.00
8700 Debt Service						
8800 Governmental Services						
9000 Capital		383,333.00			588,463.00	588,463.00
9800 Other Financing Uses						
7000 Expenditures	4,421,468.71	3,421,568.00	3,209,733.00	80,000.00	588,463.00	3,878,196.00
00043 Front Range Airport	1,516,292.02	7,514.00-	257,083.00-	80,000.00	588,463.00	411,380.00

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00044 Water and Wastewater

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
00044 Water and Wastewater	_					
5000 Revenues						
5001 Taxes						
5120 Licenses & Permits						
5219 Intergov'tl Revenue						
5800 Charges for Services	21,024.66-	17,000.00-	52,000.00-			52,000.00-
6480 Fines & Forfeitures						
6550 Investment Income						
6600 Misc Revenues						
6900 Gain(Loss) On Sales						
6920 Other Finance Sources	329,752.00-	329,752.00-				
5000 Revenues	350,776.66-	346,752.00-	52,000.00-			52,000.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	164,869.90	138,525.00	138,525.00	40,000.00		178,525.00
8700 Debt Service	9,611.86	211,015.00				
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	174,481.76	349,540.00	138,525.00	40,000.00		178,525.00
00044 Water and Wastewater	176,294.90-	2,788.00	86,525.00	40,000.00		126,525.00

R55FUNDSUM AC0001

#### 2018 Fund Summary Operating Report

10/05/17 15:49:27

Page -

00050 Flatrock Facility Fund

Description	2016 Actual	2017 Budget Adopted	2018 Budget Proposed	2018 Business Case Proposed	2018 5 Year Plan Proposed	2018 Total Budget Proposed
Description	Actual	Budget Adopted	Budget Proposed	Business Case Proposed	5 fear Plan Proposed	Total Budget Proposed
00050 Flatrock Facility Fund	<del></del>					· ·
5000 Revenues						
5001 Taxes						
5219 Intergov'tl Revenue						
5800 Charges for Services			627,455.00-			627,455.00-
6550 Investment Income						
6600 Misc Revenues		330,350.00-	12,500.00-			12,500.00-
6920 Other Finance Sources		321,000.00-				
5000 Revenues		651,350.00-	639,955.00-			639,955.00-
7000 Expenditures						
7001 Personnel Services			105,902.00	12,000.00		117,902.00
7200 O&M and Services		279,789.00	156,345.00	82,800.00		239,145.00
8800 Governmental Services						
9000 Capital					145,000.00	145,000.00
9800 Other Financing Uses			75,000.00			75,000.00
7000 Expenditures		279,789.00	337,247.00	94,800.00	145,000.00	577,047.00
00050 Flatrock Facility Fund		371,561.00-	302,708.00-	94,800.00	145,000.00	62,908.00-
GRAND TOTAL	29,275,949.70	26,354,013.71	35,757,165.26-	12,247,234.00	44,517,362.00	21,007,430.74