



ADAMS COUNTY

COLORADO

BOARD OF COUNTY COMMISSIONERS

Eva J. Henry - District #1
Charles "Chaz" Tedesco - District #2
Erik Hansen - District #3
Steve O'Doriso - District #4
Jan Pawlowski - District #5

STUDY SESSION AGENDA TUESDAY August 16, 2016

ALL TIMES LISTED ON THIS AGENDA ARE SUBJECT TO CHANGE.

- | | | |
|-------------------|---------------------|--|
| 11:00 A.M. | ATTENDEE(S): | Nancy Duncan / Pernell Olson / Raylene Taylor |
| | ITEM: | 2nd Quarter Budget / CIP Report |
| 11:30 A.M. | ATTENDEE(S): | Jeanne Shreve |
| | ITEM: | Coordination and Participation in U.S. 36 Coalition |
| 12:15 P.M. | ATTENDEE(S): | Todd Leopold |
| | ITEM: | Administrative Item Review / Commissioner Communications |
| 12:45 P.M. | ATTENDEE(S): | Heidi Miller |
| | ITEM: | Executive Session Pursuant to C.R.S. 24-6-402(4)(b) and (e) for the Purpose of Receiving Legal Advice and Negotiation Discussions Regarding Planning and Marketing Entity |
| 1:45 P.M. | ATTENDEE(S): | Heidi Miller |
| | ITEM: | Executive Session Pursuant to C.R.S. 24-6-402(4)(b) and (e) for the Purpose of Receiving Legal Advice and Instructing Negotiators Regarding Pending Land Use Litigation |
| 2:15 P.M. | ATTENDEE(S): | Bryan Ostler / Cathy Greer |
| | ITEM: | Executive Session Pursuant to C.R.S. 24-6-402(4)(b) for the Purpose of Receiving Legal Advice Regarding Personnel Matter |

(AND SUCH OTHER MATTERS OF PUBLIC BUSINESS WHICH MAY ARISE)

AGENDA IS SUBJECT TO CHANGE



STUDY SESSION AGENDA ITEM

DATE: August 16, 2016
SUBJECT: Second Quarter 2016 Budget Report
FROM: Nancy Duncan, Budget Manager
AGENCY/DEPARTMENT: Budget Office
ATTENDEES: Budget Office Staff
PURPOSE OF ITEM: Present the Second Quarter 2016 Budget Report
STAFF RECOMMENDATION: Informational Only-No Action Required

BACKGROUND:

Budget Office staff would like to present the Second Quarter Budget Report for 2016 to the BoCC. To promote financial transparency, good fiscal practices, and keep the BoCC fully apprised of the County's financial position, budget vs. actual financial data will be analyzed and reported to the BoCC on a quarterly basis. As a companion piece, the Second Quarter Capital Improvement Plan Status Report will also be presented.

AGENCIES, DEPARTMENTS OR OTHER OFFICES INVOLVED:

County Manager and Budget Office

ATTACHED DOCUMENTS:

Second Quarter Budget Report for 2016
Second Quarter CIP Project Status Report

FISCAL IMPACT:

Please check if there is no fiscal impact xx. If there is fiscal impact, please fully complete the section below.

Fund:

Cost Center:

	Object Account	Subledger	Amount
Current Budgeted Revenue:			
Additional Revenue not included in Current Budget:			
Total Revenues:			<hr/>

	Object Account	Subledger	Amount
Current Budgeted Operating Expenditure:			
Add'l Operating Expenditure not included in Current Budget:			
Current Budgeted Capital Expenditure:			
Add'l Capital Expenditure not included in Current Budget:			
Total Expenditures:			<hr/>

New FTEs requested: YES NO

Future Amendment Needed: YES NO

Additional Note:

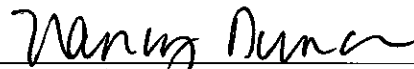
There is no fiscal impact. This is an informational item only.

APPROVAL SIGNATURES:

APPROVAL OF FISCAL IMPACT:



Todd Leopold, County Manager



Nancy Dunbar
Budget / Finance

Raymond H. Gonzales, Deputy County Manager

Ed Finger, Deputy County Manager



County Manager's Office
4430 South Adams County Parkway, 5th Floor, Suite C5300
Brighton, CO 80601
PHONE 720.523.6110 FAX 720.523.6045

MEMORANDUM

DATE: August 16, 2016
TO: Adams County Board of Commissioners
FROM: Todd Leopold, County Manager
SUBJECT: 2016 Second Quarter Budget Report

Background

The Board of County Commissioners (BoCC) adopted the 2016 Annual Budget on December 17, 2015. The Annual Budget serves as a policy document, operations guide, financial plan, and communications device. As needs arise, the budget is amended periodically throughout the year. For 2016, there have been two amendments to the budget, the first adopted on April 19 and the second on June 7, 2016. Both are reflected in the following summary.

To promote financial transparency, good fiscal practices, and keep the BoCC apprised of the County's financial position, budget vs. actual financial data is analyzed on a quarterly basis. The Second Quarter 2016 Budget Report includes the following information:

- Prior Year Data – Year-to-date actuals as of December 31, 2015.
- Current Year Data – 2016 Amended Budget, year-to-date actuals as of June 30, 2016, the percent of budget consumed by those year-to-date actuals, and the dollar variance to 2015 actuals.
- Summary of key findings and discussion points.

More detailed information is presented for the property tax funds (General, Road & Bridge, Social Services, and Developmentally Disabled) and the sales tax funds (Capital Facilities and Open Space Sales Tax). Higher level revenue and expenditure information is presented for all other funds. Please see the following pages for information presented by fund.

Attached to this report is the 2016 Second Quarter Capital Improvement Plan (CIP) Summary. This summary contains the 2016 Amended Budget, encumbrances, year-to-date actuals as of June 30, 2016, remaining budget, and percent of budget completed. This summary includes items carried forward from 2015 to 2016 that were part of the first amendment adopted in April.

General Fund

General Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues					
Taxes	\$ 104,803,314	\$ 120,855,988	\$ 117,146,819	96.93%	\$ 12,343,505
Licenses & Permits	1,084,576	1,840,136	1,163,940	63.25%	79,364
Intergovernmental	4,807,362	10,241,137	3,406,446	33.26%	(1,400,917)
Charges for Services	12,800,976	27,283,284	13,305,042	48.77%	504,066
Fines & Forfeitures	432,836	1,187,723	434,772	36.61%	1,936
Interest & Investments	1,991,318	1,429,941	1,398,090	97.77%	(593,228)
Miscellaneous	1,500,910	4,504,066	2,135,821	47.42%	634,911
Other Finance Sources	5,864,688	3,127,500	-	0.00%	(5,864,688)
Total Revenues	\$ 133,285,981	\$ 170,469,775	\$ 138,990,930	81.53%	\$ 5,704,949

Expenditures	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
	Personnel	\$ 48,139,663	\$ 106,400,754	\$ 51,108,137	48.03%
Operating & Maintenance	2,463,828	8,893,888	3,762,641	42.31%	1,298,813
Charges for Services	16,721,139	43,398,305	16,173,954	37.27%	(547,185)
Debt Service	-	-	-	-	-
Governmental Services	2,500,280	7,636,172	3,230,692	42.31%	730,413
Capital	1,650,749	10,378,104	1,870,115	18.02%	219,365
Other Finance Uses	-	1,485,943	-	0.00%	-
Total Expenditures	\$ 71,475,660	\$ 178,193,166	\$ 76,145,540	42.73%	\$ 4,669,880

General Fund Summary

1. Revenues

- a. Total General Fund revenues are a net \$5.7 million or 4.3% higher through the second quarter of 2016 compared to 2015.
- b. Tax revenue is \$12.3 million or 11.8% higher.
 - i. Current Property Taxes are \$11.8 million or 11.3% higher. This is due to the higher property taxes expected as a result of the 2015 reassessment process and resulting property value increases.
 - ii. Marijuana Sales Taxes are a new General Fund revenue source beginning in mid-2015. \$489,930 was collected through the second quarter of 2016.
- c. Licenses & Permits revenues are \$79,364 or 7.3% higher. The bulk of this is due to increased Building Permit and Electrical Inspection revenue, which is \$179,625 or 50.9% higher. Growth within the county is a key driver of this increase.
- d. Intergovernmental revenue is \$1.4 million or 29.1% lower. This decrease is due to reduced Community Corrections program funding.
- e. Charges for Services are \$504,066 or 3.9% higher.
 - i. Real Estate and Recording Fees are \$148,265 or 9.4% higher.
 - ii. Treasurer's Fees are \$375,574 or 15.9% higher.
 - iii. Broomfield revenue for DA's Office services is \$258,377 higher. This is due to additional 2015 year-end true-up and April 2016 revenue received and included during the first quarter of 2016.
- f. Interest & Investments are \$593,228 or 29.8% lower. The market to market adjustment at the end of the year will bring these actuals closer in alignment.
- g. Miscellaneous revenue is \$634,911 or 42.3% higher. The two key areas driving this increase are Miscellaneous and Building Rent & Usage Charges.
- h. Other Finance Sources are related to interfund transfers and are \$5.9 million or 100.0% lower. Planned interfund transfers will occur later in the year.

2. Expenditures

- a.** Total General Fund expenditures are a net \$4.5 million or 6.4% higher through the second quarter of 2016 compared to 2015.
- b.** Personnel expenditures are \$2.9 million or 6.2% higher. This is due to new FTEs included in the 2016 budget and first amendment and the implementation of the pay plan that now occurs on annually on April 1.
- c.** Operating & Maintenance expenditures are \$1.3 million or 52.7% higher. This increase is primarily due to increased expenditures related to minor equipment purchases, software and licensing, and computers.
- d.** Charges for Services expenditures are \$666,553 or 4.0% lower. This decrease is primarily due to decreased expenditures related to maintenance contracts, other professional services, and inmate medical needs.
- e.** Governmental Services expenditures are \$730,413 or 29.2% higher. This is due to increased expenditures related to the Tri-County Health contribution and the timing of the Adams County Economic Development contribution.
- f.** Capital expenditures are \$219,365 or 13.3% higher. This is due to the implementation of some park and transportation projects.
- g.** Other Financing Uses expenditures are related to interfund transfers, which do not occur until later in the year.

3. FTE Changes

- a.** 3.0 FTEs were added as part of the 1st Amendment in April 2016.

Road & Bridge Fund

Road & Bridge Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues					
Taxes	\$ 15,040,647	\$ 30,613,753	\$ 16,143,182	52.73%	\$ 1,102,535
Licenses & Permits	109,329	100,000	127,405	127.40%	18,076
Intergovernmental	6,434,901	12,766,006	5,130,248	40.19%	(1,304,653)
Charges for Services	711,751	1,615,834	1,004,087	62.14%	292,336
Fines & Forfeitures	8,753	17,509	8,753	49.99%	-
Interest & Investments	721	1,200	3,555	296.29%	2,834
Miscellaneous	21,299	16,000	2,915	18.22%	(18,385)
Total Revenues	\$ 22,327,402	\$ 45,130,302	\$ 22,420,145	49.68%	\$ 92,743

Expenditures	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
	Personnel	\$ 2,462,156	\$ 5,848,914	\$ 2,666,186	45.58%
Operating & Maintenance	378,335	1,294,325	363,338	28.07%	(14,997)
Charges for Services	3,615,028	16,910,442	2,863,269	16.93%	(751,759)
Governmental Services	3,793,380	13,603,159	3,876,870	28.50%	83,490
Capital	2,969,646	17,826,626	916,079	5.14%	(2,053,567)
Total Expenditures	\$ 13,218,546	\$ 55,483,466	\$ 10,685,743	19.26%	\$ (2,532,803)

Road & Bridge Fund Summary

1. Revenues
 - a. Road & Bridge Fund revenues are \$92,743 or 0.4% higher through the first quarter of 2016 compared to 2015.
 - b. Tax revenue is a net \$1.1 million or 7.3% higher.
 - i. Property Taxes are \$728,510 or 12.4% higher. This is due to the higher property taxes expected as a result of the 2015 reassessment process and resulting property value increases.
 - ii. Specific Ownership Tax revenue is \$416,389 or 7.6% higher.
 - c. Licenses & Permits revenue is \$18,076 or 16.5% higher. This is due to increased construction and oversize permit revenue collected in 2016 compared to 2015.
 - d. Intergovernmental revenue is \$1,304,653 or 20.3% lower.
 - i. Highway Users Tax revenue is \$73,567 or 2.1% higher, however, other local revenues, mainly grants received in previous years, are \$1,378,220 or 46.0% lower.
 - e. Charges for Services revenue is \$292,336 or 41.1% higher. This is due mainly to an increase in PIF revenue.
2. Expenditures
 - a. Road & Bridge Fund expenditures are trending lower for the second quarter of 2016. This is primarily due to the timing of capital project related expenditures.
 - b. Charges for Services, which includes Utility Expenses and Operating and Maintenance of Road and Bridge Vehicles, is trending lower for the second quarter of 2016.
3. FTE Changes
 - a. No FTE changes occurred during the second quarter of 2016.

Social Services Fund

Social Services Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues					
Taxes	\$ 10,658,851	\$ 12,320,874	\$ 11,977,433	97.21%	\$ 1,318,582
Intergovernmental	41,453,456	90,330,162	40,572,553	44.92%	(880,903)
Total Revenues	\$ 52,112,307	\$ 102,651,036	\$ 52,550,719	51.19%	\$ 438,412

Expenditures	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
	Personnel	\$ 17,679,800	\$ 41,426,605	\$ 19,495,084	47.06%
Operating & Maintenance	539,682	2,096,955	681,850	32.52%	142,168
Charges for Services	28,214,472	59,978,799	26,150,903	43.60%	(2,063,569)
Total Expenditures	\$ 46,490,174	\$ 103,502,359	\$ 46,328,518	44.76%	\$ (161,657)

Social Services Fund Summary

1. Revenues
 - a. Tax revenues are higher in 2016 compared to 2015 by 12.4% as a result of the 2015 reassessment process and resulting property value increases.
 - b. Intergovernmental revenues are lower due to timing of June receipts. This will be an issue each month as Human Services closes their books approximately 3 weeks after normal close.
2. Expenditures
 - a. Personnel expenses are higher in 2016 due to additional FTEs added during the amendments that were approved in April and June.
 - b. Charges for Services are lower due to timing of June close. This will be an issue each month as Human Services closes their books approximately 3 weeks after normal close.
3. FTE Changes
 - a. 5.0 FTEs were added as part of the 1st Amendment in April 2016.
 - b. 20.0 FTEs were added as part of the 2nd Amendment in June 2016.

Developmentally Disabled Fund

Developmentally Disabled Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues					
Taxes	\$ 1,164,182	\$ 1,346,622	\$ 1,308,205	97.15%	\$ 144,023
Total Revenues	\$ 1,164,182	\$ 1,346,622	\$ 1,308,205	97.15%	\$ 144,023

Expenditures	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
	Charges for Services	\$ 17,450	\$ 18,040	\$ 19,609	108.70%
Governmental Services	713,397	1,201,538	725,525	60.38%	12,128
Total Expenditures	\$ 730,847	\$ 1,219,578	\$ 745,134	61.10%	\$ 14,287

Developmentally Disabled Fund Summary

1. Revenues
 - a. Developmentally Disabled Fund revenues are higher in 2016 compared to 2015 by 12.4% as a result of the 2015 reassessment process and resulting property value increases.
2. FTE Changes
 - a. No FTE changes occurred during the second quarter of 2016.

Capital Facilities Fund

Capital Facilities Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues					
Taxes	\$ 5,506,851	\$ 17,921,224	\$ 5,448,443	30.40%	\$ (58,409)
Interest & Investments	6,852	20,000	164,090	820.45%	157,238
Miscellaneous	200,822	-	-	-	(200,822)
Total Revenues	\$ 5,714,525	\$ 17,941,224	\$ 5,612,533	31.28%	\$ (101,992)
Expenditures					
Operating & Maintenance	9,350	189,132	13,789	7.29%	4,439
Charges for Services	9,858	-	39,818	-	29,960
Debt Service	-	15,014,566	-	0.00%	-
Capital	720,817	87,744,327	12,698,860	14.47%	11,978,043
Other Finance Uses	5,864,688	-	-	-	(5,864,688)
Total Expenditures	\$ 6,604,713	\$ 102,948,025	\$ 12,752,467	12.39%	\$ 6,147,754

Capital Facilities Fund Summary

1. Expenditures
 - a. Capital expenditures are \$6.1 million higher 2016 compared to 2015. This is due to expenses related to the Human Services Center and also the purchases related to the Community Corrections facility.
 - b. Other Finance Uses expenditures are lower by \$5.8 million due to a change in process related to the COP payments. Payments are no longer transferred to the General Fund for payment. COP payments are now paid directly from the Capital Facilities Fund.
2. FTE Changes
 - a. No FTE changes occurred during the second quarter of 2016.

Open Space Sales Tax Fund

Open Space Sales Tax Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues					
Taxes	\$ 4,427,378	\$ 14,785,010	\$ 4,562,317	30.86%	\$ 134,939
Interest & Investments	42,052	30,000	91,896	306.32%	49,844
Total Revenues	\$ 4,481,288	\$ 14,815,010	\$ 4,654,213	31.42%	\$ 172,925

Expenditures	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
	Personnel	\$ 66,972	\$ 145,001	\$ 71,315	49.18%
Operating & Maintenance	2,469	9,800	1,807	18.44%	(662)
Charges for Services	2,658	86,582	2,682	3.10%	23
Governmental Services	4,059,070	19,146,793	6,323,504	33.03%	2,264,434
Other Finance Uses	554,418	2,119,359	1,741,030	82.15%	1,186,612
Total Expenditures	\$ 4,685,587	\$ 21,507,535	\$ 8,140,338	37.85%	\$ 3,454,750

Open Space Sales Tax Fund Summary

1. Revenues
 - a. Open Space Sales Tax Fund revenues are higher in 2016 compared to 2015 due to an increase of 3.1% in sales tax collections.
2. Expenditures
 - a. Governmental Services expenditures are higher compared to 2015 due to grants payable to cities for completed projects.
 - b. Other Finance Uses expenditures are higher also due to the timing of distributions.
3. FTE Changes
 - a. No FTE changes occurred during the second quarter of 2016.

Other Non-Proprietary Funds

Conservation Trust Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues	\$ 355,941	\$ 715,661	\$ 447,574	62.54%	\$ 91,632
Expenditures	\$ 432,255	\$ 939,415	\$ 373,150	39.72%	\$ (59,106)

Open Space Projects Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues	\$ 792,529	\$ 3,775,609	\$ 1,766,224	46.78%	\$ 973,696
Expenditures	\$ 401,918	\$ 5,392,800	\$ 3,003,751	55.70%	\$ 2,601,833

Waste Management Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues	\$ 154,179	\$ 400,000	\$ 406,072	101.52%	\$ 251,892
Expenditures	\$ 128,305	\$ 746,031	\$ 202,070	27.09%	\$ 73,765

DIA Noise Mitigation Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues	\$ 880	\$ 10,001,600	\$ 10,007,259	100.06%	\$ 10,006,379
Expenditures	\$ -	\$ 10,045,000	\$ 6,219,920	61.92%	\$ 6,219,920

Other Non-Proprietary Funds Summary

1. Revenues
 - a. Open Space Projects Fund revenues are higher than 2015 mainly due to revenue received for completion of projects.
 - b. Waste Management Fund revenues are higher due to increased hazardous waste disposal fees collected in 2016 compared to 2015.
 - c. DIA Noise Mitigation revenue increase is due to a payment from Denver for the passing of ballot issue 1A.
2. Expenditures
 - a. Open Space Projects Fund expenditures are higher due to the purchase of the Van Scoyk Open Space.
 - b. Waste Management Fund expenditures are higher due to the Old Shooting Range Remediation project.
 - c. DIA Noise Mitigation expenditures are related to payments made to cities for their portion of revenue associated with the passing of ballot issue 1A.
3. FTE Changes
 - a. No FTE changes occurred during the second quarter of 2016.

Grant Funds

Community Development Block Grant (CDBG) Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues	\$ 1,223,770	\$ 5,341,295	\$ 663,175	12.42%	\$ (560,595)
Expenditures	\$ 3,216,268	\$ 5,620,874	\$ 832,950	14.82%	\$ (2,383,318)

Head Start Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues	\$ 1,697,063	\$ 4,889,534	\$ 1,890,215	38.66%	\$ 193,152
Expenditures	\$ 2,077,717	\$ 4,966,170	\$ 2,184,279	43.98%	\$ 106,562

Community Services Block Grant (CSBG) Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues	\$ 15,020	\$ 827,260	\$ 275,409	33.29%	\$ 260,389
Expenditures	\$ 206,672	\$ 438,521	\$ 111,275	25.37%	\$ (95,397)

Workforce & Business Center Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues	\$ 2,281,455	\$ 7,229,775	\$ 2,381,678	32.94%	\$ 100,222
Expenditures	\$ 2,831,892	\$ 7,267,499	\$ 2,823,905	38.86%	\$ (7,987)

Grant Funds Summary

1. Revenues
 - a. CDBG revenues are 45.8% lower in 2016 due to lower Neighborhood Stabilization Program (NSP) revenue.
 - b. Head Start revenue is 11.4% higher in 2016 due to increased grant revenues.
 - c. CSBG revenue is higher in 2016 due to the timing of revenue receipts.
2. Expenditures
 - a. CDBG expenditures are 74.1% lower due to fewer HUD payments.
 - b. CSBG expenditures are 46.2% lower due to timing of payments and fewer grants being processed.
3. FTE Changes
 - a. No FTE changes occurred during the second quarter of 2016.

Proprietary Funds

Golf Course Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues	\$ 1,319,291	\$ 3,046,500	\$ 1,319,470	43.31%	\$ 179
Expenditures	\$ 1,724,484	\$ 2,680,072	\$ 1,377,809	51.41%	\$ (346,675)

Fleet Management Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues	\$ 3,141,188	\$ 9,531,448	\$ 3,382,525	35.49%	\$ 241,337
Expenditures	\$ 3,545,509	\$ 12,617,466	\$ 5,348,492	42.39%	\$ 1,802,982

Stormwater Utility Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues	\$ 2,291,630	\$ 2,215,200	\$ 2,260,256	102.03%	\$ (31,374)
Expenditures	\$ 156,591	\$ 4,006,805	\$ 262,086	6.54%	\$ 105,494

Insurance Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues	\$ 8,095,595	\$ 22,705,787	\$ 8,993,418	39.61%	\$ 897,823
Expenditures	\$ 8,630,157	\$ 22,061,048	\$ 9,240,507	41.89%	\$ 610,350

Front Range Airport Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues	\$ 979,699	\$ 2,601,682	\$ 1,241,118	47.70%	\$ 261,419
Expenditures	\$ 1,670,142	\$ 3,369,748	\$ 1,960,078	58.17%	\$ 289,935

Water & Wastewater Treatment Fund	2015	2016			
	6/30/15 Actuals	Amended Budget	6/30/16 Actuals	% of Amended Budget	\$ Variance to 2015 Actuals
Revenues	\$ 8,141	\$ 350,252	\$ 5,681	1.62%	\$ (2,460)
Expenditures	\$ 79,562	\$ 338,365	\$ 76,814	22.70%	\$ (2,749)

Proprietary Funds Summary

1. Revenues

- Golf Course Fund revenues are almost identical to the 2015 revenues.
- Fleet Fund revenue is up 10.9% mainly due to the sale of vehicles in 2016 and none in 2015.
- Stormwater Utility Fund revenues for 2016 have been collected and are in line with the expected revenues.
- Insurance Fund revenues are 11.1% higher primarily due to increased premium payments for the United Healthcare EPO Medical Plan. There is also an increase in the revenue associated with the Workers Compensation premium.
- Front Range Airport Fund revenues are up 26.7% due mainly to customer service needs, including fuel, tie down fees, and hangar rent.
- Water & Wastewater Treatment Fund revenues reflect the WWTP Billing.

2. Expenditures

- Golf Course Fund expenditures are 20.1% lower in 2016 compared to 2015 due to expenses related to Brantner Gulch construction and golf cart purchases in 2015.
- Fleet Fund expenditures are 50.9% higher in 2016. This is due to planned fleet purchases including snow removal trucks and equipment.
- Stormwater Fund expenditures are 67.4% higher. This is due to the repair and maintenance needs in the first half of 2016.
- Insurance Fund expenditures are slightly higher than 2015. This is due to increased claim and insurance premium costs offset by decreased medical service costs and administration fees as UHC and Kaiser.

- e. Front Range Airport Fund expenditures are 17.4% higher due mainly to the purchase of fuel and maintenance repairs.
 - f. Water & Wastewater Treatment Fund expenditures are \$2,749 lower. This is due mainly to lower utility costs.
- 3. FTE Changes
 - a. No FTE changes occurred during the second quarter of 2016.

2016 Second Quarter Capital Improvement Plan Summary



General Fund									
Department	Projects	Starting Year	2016					% of Budget Completed	Anticipated Completion Date
			Budget	Encumbrances	06/30/16 Actuals	Remaining Budget			
Finance	JDE Licenses	2016	22,000	-	-	22,000	0%	12/31/2016	
CLK Recording	Large Instrument Map Scanner	2016	16,000	-	15,995	5	100%	complete	
CLK Recording	Digitizing Historical data	2016	100,200	97,615	698	99,502	1%	12/31/2016	
CLK Recording	Redaction of public records	2016	83,000	-	-	83,000	0%	no longer needed	
CLK Recording	Lobby Management System	2016	56,221	33,754	1,014	55,207	2%	8/31/2016	
CLK Elections	Voting Equipment Replacement	2016	800,000	8,384	104,659	695,341	13%	complete	
CLK Elections	Voter Notification App	2016	30,000	30,000	-	30,000	0%	9/15/2016	
CLK Motor Vehicle	Lobby Management System for MV	2014	18,072	7,697	-	18,072	0%	12/31/2016	
Community Transit	Transit Vehicle Purchases	2016	30,000	-	-	30,000	0%	12/31/2016	
District Attorney	Multi-Server VM hosts	2016	34,320	-	33,769	551	98%	complete	
IT Help Desk & Servers	Infrastructure	2016	422,800	-	99,108	323,692	23%	11/30/2016	
IT Network/Telecom	2016 Network/VoIP Upgrades	2016	400,000	7,957	11,890	388,110	3%	12/31/2016	
FO-Animal Shelter Maintenance	Animal Shelter	2016	1,000,000	-	-	1,000,000	0%	12/31/2017	
FO - Government Center	Grounds Equipment	2016	50,000	-	49,393	607	99%	complete	
Parks Facilities	Parks HVAC Upgrades	2016	50,000	-	8,078	41,922	16%	12/31/2016	
Parks Facilities	HVAC Equipment Upgrades	2016	55,000	-	-	55,000	0%	no longer needed	
Parks Facilities	Parks Sewer Line Repair	2016	66,000	-	-	66,000	0%	8/31/2016	
FO - District Attorney Bldg.	HVAC Upgrade	2016	23,800	23,800	-	23,800	0%	11/30/2016	
SHF- MIS Unit	JMS Replacement	2016	385,131	-	-	385,131	0%	8/1/2017	
SHF- MIS Unit	DataWorks LiveScan Replacement	2016	18,012	15,635	-	18,012	0%	90/30/2016	
SHF- Detention Facility	Digital Video Recording Equip	2015	169,570	1	187,253	(17,683)	110%	complete-accounting to j/e	
SHF- Detention Facility	Mental Health Unit	2016	3,246,945	-	-	3,246,945	0%	7/1/2017	
Utah junction- Clay St Outfall	Clay St Community Trail	2012	1,636,395	615,431	843,977	792,418	52%	12/31/2016	
PKS- Fair & Special Events	Regional Park WiFi System	2014	3,570	-	3,598	(28)	101%	complete	
PKS- Fair & Special Events	Reservation and Event Software	2016	57,500	9,014	48,490	9,010	84%	12/31/2016	
PKS- Fair & Special Events	Portable Stock Panels	2016	100,000	-	83,400	16,600	83%	12/31/2016	
PKS- Regional Complex	Recondition South Parking Lot	2015	82,548	(16,290)	-	82,548	0%	10/31/2016	
PKS- Grounds Maintenance	Clean fill Debetz pit	2009	121,300	40,000	-	121,300	0%	5/1/2017	
PKS- Grounds Maintenance	Mann Nyholt Lake Equipment	2015	74,825	6,444	1,176	73,649	2%	11/1/2016	
PKS- Grounds Maintenance	Decommission Sewer Lagoon @ RP	2016	20,000	-	-	20,000	0%	12/31/2016	
PKS- Grounds Maintenance	Demolition Indoor Arena	2016	160,000	40,248	6,625	153,375	4%	12/31/2016	
GF- Admin/Org Support	JAC Land Purchase	2016	685,000	-	-	685,000	0%	12/31/2016	
Office of Cultural Affairs	Rotella Park Art	2016	120,000	60,000	30,000	90,000	25%	12/31/2016	
CMC- Administration	Community Corrections Database	2015	296,995	-	119	296,876	0%	on hold	
Subtotal			10,435,204	979,691	1,529,243	8,905,961	15%		

2016 Second Quarter Capital Improvement Plan Summary



Road & Bridge Fund									
Department	Projects	Starting Year	2016					Anticipated Completion Date	
			Budget	Encumbrances	06/30/16 Actuals	Remaining Budget	% of Budget Completed		
Transportation CIP	Lowell Blvd Clear Crk to 62nd	2015	3,567,635	116,391	1,189	3,566,446	0%	12/31/2017	
Transportation CIP	Welby Rd Ext. (Steele St)	2015	1,303,899	76,670	5,139	1,298,760	0%	7/31/2017	
Transportation CIP	York Street Hwy 224 to 88th Av	2015	329,095	95,329	106,424	222,671	32%	12/31/2016	
Transportation CIP	W 60th Ave-Realignment	2015	2,962,000	1,692,137	789,016	2,172,984	27%	10/31/2016	
Transportation CIP	56th Ave Federal to Zuni	2015	2,394,317	2,095,781	2,035	2,392,283	0%	12/31/2016	
Transportation CIP	Kenwood-Dahlia Outfall	2015	2,994,101	45,000	1,681	2,992,420	0%	5/31/2017	
Transportation CIP	Pecos St. - I-76 to 52nd Ave.	2015	275,579	40,304	76,725	198,854	28%	10/31/2016	
Transportation CIP	York Street Hwy 224 to 78th	2016	2,000,000	-	-	2,000,000	0%	7/31/2017	
Transportation CIP	58th Ave Washington to York	2016	500,000	311,115	-	500,000	0%	5/31/2017	
Transportation CIP	Dahlia St Asph SW SH 224 I-76	2016	500,000	443,873	-	500,000	0%	5/31/2017	
Transportation CIP	ADA Transition Plan Implement	2016	1,000,000	30,000	-	1,000,000	0%	5/31/2017	
Subtotal			17,826,626	4,946,599	982,209	16,844,417	6%		

Capital Facilities Fund									
Department	Projects	Starting Year	2016					Anticipated Completion Date	
			Budget	Encumbrances	06/30/16 Actuals	Remaining Budget	% of Budget Completed		
Capital Facilities	Miscellaneous	Ongoing	1,000,000	-	-	1,000,000	0%	ongoing	
Justice Center Addition	Phase II Build Out A&E	2015	8,446,077	168,988	32,839	8,413,238	0%	7/1/2017	
General Capital Improvements	Assessor Remodel	2016	110,000	8,090	-	110,000	0%	12/31/2016	
General Capital Improvements	2016 /fiber HSC WSC	2016	250,000	77,443	71,950	178,050	29%	12/31/2016	
General Capital Improvements	Upsize Flat Plate	2016	149,850	-	5,896	143,954	4%	9/30/2016	
Park 1200-HS	Park 1200-HS	2014	72,288,400	54,275,691	7,484,504	64,803,896	10%	12/31/2017	
Community Corrections Facility	Community Corrections Facility	2016	5,500,000	-	4,905,744	594,256	89%	12/31/2017	
Subtotal			87,744,327	54,530,212	12,500,933	75,243,394	14%		

Conservation Trust Fund									
Department	Projects	Starting Year	2016					Anticipated Completion Date	
			Budget	Encumbrances	06/30/16 Actuals	Remaining Budget	% of Budget Completed		
CT- Trails- Plan/Design Const	Rotella Shelters & Parking Lot	2010	78,028	50,632	-	78,028	0%	12/1/2016	
CT- Trails- Plan/Design Const	Twin Lakes Park Renovations	2013	250,000	69,060	21,285	228,715	9%	10/1/2018	
CT- Trails- Plan/Design Const	Self Contained Spray Unit	2015	35,961	(16,434)	16,994	18,967	47%	12/1/2016	
CT- Trails- Plan/Design Const	Tree Chipper	2016	70,000	-	69,201	800	99%	12/1/2016	
CT- Trails- Plan/Design Const	Two 72" Commercial Mowers	2016	40,000	(0)	37,624	2,376	94%	12/1/2016	
Subtotal			473,989	103,258	145,104	328,885	31%		

2016 Second Quarter Capital Improvement Plan Summary



Open Space Projects Fund									
Department	Projects	Starting Year	2016					Anticipated Completion Date	
			Budget	Encumbrances	06/30/16 Actuals	Remaining Budget	% of Budget Completed		
Open Space Projects	120th Ave Pedestrian Bridge	2009	226,007	91,482	42,605	183,402	19%	12/1/2016	
Open Space Projects	Clear Creek Trailhead (Welby)	2015	400,000	-	-	400,000	0%	4/1/2017	
Open Space Projects	Active Rec Component Reg. Park	2015	186,178	9,806	2,414	183,764	1%	ongoing	
Open Space Projects	Open Space Projects	2016	3,500,000	-	2,788,005	711,995	80%	complete	
Open Space Projects	Clear Creek Trail Replacement	2016	450,000	-	-	450,000	0%	6/1/2018	
Open Space Projects	Gateway Park at Federal Blvd.	2016	300,000	79,175	14,687	285,313	5%	10/1/2017	
Subtotal			5,062,185	180,464	2,847,711	2,214,474	56%		

Golf Course Fund									
Department	Projects	Starting Year	2016					Anticipated Completion Date	
			Budget	Encumbrances	06/30/16 Actuals	Remaining Budget	% of Budget Completed		
Facilities Club House Maint.	Heating Boiler Replacement	2016	139,000	-	-	139,000	0%	12/31/2016	
Facilities Club House Maint.	MAU Replacement	2016	20,000	-	1,426	18,574	7%	11/30/2016	
Golf Course- CIP	Bunker Renovation - Phase 1	2015	13,761	-	-	13,761	0%	12/31/2016	
Golf Course- CIP	Clubhouse Restroom Renovation	2016	40,000	-	-	40,000	0%	12/31/2016	
Golf Course- CIP	HP Utility Tractor	2016	70,000	1	69,678	322	100%	12/31/2016	
Golf Course- CIP	Native Improvement	2016	25,000	-	-	25,000	0%	12/31/2016	
Subtotal			307,761	1	71,104	236,657	23%		



2016 Second Quarter Capital Improvement Plan Summary

Fleet Fund									
Department	Projects	Starting Year	2016					Anticipated Completion Date	
			Budget	Encumbrances	06/30/16 Actuals	Remaining Budget	% of Budget Completed		
Transportation Fleet- Admin	Transportation Road & Bridge	2015	865,400	-	714,704	150,696	83%	complete	
Transportation Fleet- Admin	Fleet Facility Design and Eng	2015	759,500	-	-	759,500	0%	12/31/2017	
Transportation Fleet- Admin	Assessor's Office SUV	2016	32,000	-	30,543	1,457	95%	complete	
Transportation Fleet- Admin	Assessor's Staff Sedan	2016	88,000	-	87,016	984	99%	complete	
Transportation Fleet- Admin	District Attorney	2016	44,000	-	41,230	2,770	94%	complete	
Transportation Fleet- Admin	Facilities - Justice Center	2016	50,000	36,687	-	50,000	0%	10/1/2016	
Transportation Fleet- Admin	Facilities Honnen Building	2016	6,000	-	-	6,000	0%	8/1/2016	
Transportation Fleet- Admin	Human Services	2016	76,000	-	65,494	10,506	86%	07/06/2016	
Transportation Fleet- Admin	Information Technology	2016	32,000	-	22,194	9,806	69%	8/1/2016	
Transportation Fleet- Admin	Neighborhood Serv Code Comply	2016	64,000	-	54,650	9,350	85%	complete	
Transportation Fleet- Admin	Neighborhood Serv Storm Water	2016	32,000	0	28,101	3,899	88%	complete	
Transportation Fleet- Admin	Parks	2016	435,000	191,979	-	435,000	0%	11/1/2016	
Transportation Fleet- Admin	Parks Grounds Maintenance	2016	32,000	0	28,676	3,324	90%	complete	
Transportation Fleet- Admin	Parks Ranger Patrol	2016	87,000	36,820	-	87,000	0%	10/1/2016	
Transportation Fleet- Admin	Transportation Engineering Adm	2016	35,000	32,501	-	35,000	0%	10/1/2016	
Transportation Fleet- Admin	Sheriff Administration	2016	105,000	-	75,550	29,450	72%	9/1/2016	
Transportation Fleet- Admin	Sheriff Civil	2016	42,000	10,326	28,295	13,705	67%	9/1/2016	
Transportation Fleet- Admin	Sheriff Detectives	2016	521,000	31,527	363,121	157,879	70%	9/1/2016	
Transportation Fleet- Admin	Sheriff Jail	2016	244,000	12,011	78,531	165,469	32%	11/1/2016	
Transportation Fleet- Admin	Sheriff Patrol	2016	798,000	225,853	509,310	288,690	64%	10/1/2016	
Transportation Fleet- Admin	Sheriff Patrol	2016	42,000	6,495	30,543	11,457	73%	9/1/2016	
Transportation Fleet- Admin	Sheriff Patrol	2016	220,000	201,216	-	220,000	0%	9/1/2016	
Transportation Fleet- Admin	Sheriff Patrol	2016	32,000	-	26,693	5,307	83%	complete	
Transportation Fleet- Admin	Coroners Office	2016	160,000	30,242	-	160,000	0%	11/1/2016	
Transportation Fleet- Admin	Highway 1/2 Ton 4X4	2016	245,000	214,934	-	245,000	0%	10/1/2016	
Transportation Fleet- Admin	Highway 3/4 Ton 4X4 truck	2016	35,000	29,434	-	35,000	0%	10/1/2016	
Transportation Fleet- Admin	Highway 2 Ton 4X4	2016	75,000	-	-	75,000	0%	11/1/2016	
Transportation Fleet- Admin	Highway Crane Truck	2016	175,000	59,319	45,896	129,104	26%	11/1/2016	
Transportation Fleet- Admin	Highway Tandem Trucks	2016	660,000	552,783	-	660,000	0%	11/1/2016	
Transportation Fleet- Admin	Highway Motor Grader	2016	600,000	562,218	-	600,000	0%	11/1/2016	
Transportation Fleet- Admin	Highway Front Loader	2016	300,000	222,725	-	300,000	0%	11/1/2016	
Transportation Fleet- Admin	Highway Pavers	2016	150,000	-	-	150,000	0%	11/1/2016	
Transportation Fleet- Admin	Highway Shoulder Machine	2016	120,000	-	-	120,000	0%	11/1/2016	
Transportation Fleet- Admin	Animal Shelter	2016	50,000	47,734	-	50,000	0%	9/1/2016	
Transportation Fleet- Admin	Transportation Road Reclaimer	2016	290,000	290,000	-	290,000	0%	10/1/2016	
Transportation Fleet- Admin	Parks Wheel Front Loader	2016	185,000	-	-	185,000	0%	11/1/2016	
Transportation Fleet- Admin	Parks Skid Steer Loader	2016	60,000	-	-	60,000	0%	11/1/2016	
Transportation Fleet- Admin	Parks Bobcat Utilities (2)	2016	50,000	-	44,905	5,095	90%	complete	
Transportation Fleet- Admin	Sheriff Inmate Passenger Van	2016	50,000	28,333	-	50,000	0%	10/1/2016	
Transportation Fleet- Commerce	A/C Recycler	2016	7,500	-	3,999	3,501	53%	complete	
Transportation Fleet- Commerce	Mobile Column Lift HD	2016	75,000	-	-	75,000	0%	10/1/2016	
Transportation Fleet- Commerce	Diesel Opacity Meter	2016	10,000	-	-	10,000	0%	9/1/2016	
Transportation Fleet- Commerce	55 Ton Press	2016	10,000	-	-	10,000	0%	9/1/2016	
Transportation Fleet- Commerce	Aqueous Parts Washer	2016	25,000	-	11,866	13,134	47%	complete	
Transportation Fleet- Commerce	Column Lifts MD	2016	55,000	-	-	55,000	0%	10/1/2016	
Transportation Fleet- Strasbrg	A/C Recycler	2016	7,500	-	3,999	3,501	53%	complete	
Transportation Fleet- Strasbrg	Aqueous Parts Washer	2016	25,000	-	11,866	13,134	47%	complete	
Transportation Fleet- Strasbrg	55 Ton press	2016	10,000	-	-	10,000	0%	9/1/2016	
Subtotal			8,071,900	2,823,137	2,307,182	5,764,718	29%		

2016 Second Quarter Capital Improvement Plan Summary



Stormwater Utility Fund									
Department	Projects	Starting Year	2016					Anticipated Completion Date	
			Budget	Encumbrances	06/30/16 Actuals	Remaining Budget	% of Budget Completed		
Stormwater CIP	Kenwood-Dahlia Outfall	2015	524,615	2,795	-	524,615	0%	5/31/2017	
Stormwater CIP	Neighborhood Curb and Gutter	2016	900,000	15,000	4,100	895,900	0%	12/31/2016	
Stormwater CIP	Hoffman Drainage Improvements	2016	2,033,000	45,000	-	2,033,000	0%	12/31/2017	
Subtotal			3,457,615	62,795	4,100	3,453,515	0%		
Front Range Airport Fund									
Department	Projects	Starting Year	2016					Anticipated Completion Date	
			Budget	Encumbrances	06/30/16 Actuals	Remaining Budget	% of Budget Completed		
Airport Operations/Maintenance	Install Diesel fuel tank	2016	20,000	43,116	-	20,000	0%	9/1/2016	
Airport Operations/Maintenance	Re-roof FBO hangar	2016	100,000	40,159	-	100,000	0%	10/1/2016	
Subtotal			120,000	83,275	-	120,000	0%		
TOTAL			133,499,607	63,709,431	20,387,587	113,112,020	15%		



STUDY SESSION AGENDA ITEM

DATE:	August 16, 2016
SUBJECT:	Coordination and Participation in U.S. 36 Coalition
FROM:	Jeanne M. Shreve
AGENCY/DEPARTMENT:	County Manager's Office
ATTENDEES:	Jeanne M. Shreve
PURPOSE OF ITEM:	Discuss participation in the U.S. 36 Coalition, including the Coalition's policy agenda for 2017 and coordination between the Adams County regional priorities and the Coalition's priorities.
STAFF RECOMMENDATION:	

BACKGROUND:

Adams County started actively participating in the U.S. 36 Coalition in 2016, paying \$1115.50 to cover annual membership dues and a portion of the legislative leave behind created for the Group's annual Washington D.C. trip.

2016 was viewed by the Coalition as the time frame for which Adams County would evaluate the merits of the group, particularly as it relates to helping fund the state and federal lobby contracts in 2017.

In anticipation of this board conversation, staff submitted a \$16,780 budget request for 2017 to cover annual dues, share of costs for leave behind, and a proportionate share of the Coalition's state and federal lobby services.

Study session discussion points include:

1. Review of 2017 policy agenda, highlighting any potential problem areas. One crucial area for discussion is the section on Managed Lanes, where the Coalition's stance is that any significant new highway capacity, using state and federal funding, be required to be managed. This position may preclude the Coalition's support for county priorities in the future where general purpose capacity is identified.
2. Coalition priority projects, particularly where they align with Adams County's regional initiatives. This would include S.H. 7 BRT, 120th BRT and Northwest Rail to the county border at Sheridan Boulevard.
3. Pros and cons of the county proportionately funding state and federal lobbyists' contracts for Coalition priorities.

AGENCIES, DEPARTMENTS OR OTHER OFFICES INVOLVED:

County Manager’s Office, Finance Department

ATTACHED DOCUMENTS:

Draft U.S. 36 Coalition Policy Agenda for 2017, including Coalition priority projects.

FISCAL IMPACT:

Please check if there is no fiscal impact . If there is fiscal impact, please fully complete the section below.

Fund:

Cost Center:

	Object Account	Subledger	Amount
Current Budgeted Revenue:			
Additional Revenue not included in Current Budget:			
Total Revenues:			

	Object Account	Subledger	Amount
Current Budgeted Operating Expenditure:			
Add'l Operating Expenditure not included in Current Budget:			
Current Budgeted Capital Expenditure:			
Add'l Capital Expenditure not included in Current Budget:			16,780
Total Expenditures:			

New FTEs requested: YES NO

Future Amendment Needed: YES NO

Additional Note:

APPROVAL SIGNATURES:



Todd Leopold, County Manager

Raymond H. Gonzales, Deputy County Manager

Ed Finger, Deputy County Manager

APPROVAL OF FISCAL IMPACT:



Nancy Duman
Budget / Finance

POLICY AGENDA

US36 Mayors and Commissioner Coalition 36 Commuting Solutions

Proposed
Monday, August 8, 2016

The U.S. 36 Mayors and Commissioners (“MCC”) supports federal, state and regional policy that is consistent with the positions identified in this Policy Agenda. These positions are mostly informed by the 2014 consensus achieved during the Northwest Area Mobility Study (NAMS) which was considered a realistic and equitable approach to furthering the will of the voters that in 2004 approved the FasTracks ballot measure. The agreement was captured in an April 7, 2014 “NAMS Local Stakeholder Consensus Document” (**Attachment A**) which should be read in conjunction with this Policy Agenda in order to understand the specifics on funding sources, projects and the timing and order of priority in which they are each supported.

The Policy Agenda provides representatives of the MCC with the authority to advocate on behalf of the coalition for the stated positions as opportunities arise before legislative, regulatory or administrative bodies and individual leaders. Any potentially controversial or high-profile policy communication made on behalf of the MCC should receive prior-approval from the full MCC, when possible. Regardless, all such communications should subsequently be brought to the attention of the full MCC at the earliest opportunity.

The Policy Agenda is approved by each of the individual governing bodies of the members that make up the MCC. It may be revisited and revised at any time to reflect changing circumstances or to provide specific interpretation of these positions as they apply to any one policy question.

- **Arterial Bus Rapid Transit (BRT)/ Enhanced Bus Service Projects** - Seek non-FasTracks funding and support for capital and operating improvements necessary to implement an arterial BRT/Enhanced Bus Service network, including supportive multimodal system enhancements. State Highway 119 from Longmont to Boulder is the highest priority arterial BRT corridor. The remaining corridors, listed below, should be implemented based on further refinement of regional priorities, project scopes funding availability and leveraging opportunities:
 - State Highway 7 connecting North I-25/North Metro Park-n-Ride/Northglenn, Broomfield, Erie, Lafayette and Boulder
 - State Highway 287 connecting Longmont, Lafayette, Erie and Broomfield to the US 36 Corridor
 - South Boulder Road connecting Lafayette and Louisville to Boulder
 - 28th Street/Broadway (connecting US 36 BRT and South Boulder Road BRT to Boulder Junction/14th & Walnut)
 - Improved transit connection from Louisville/Lafayette/Superior/Broomfield to US 36 via SH 42/95th Street
 - 120th Avenue between Broomfield Park-n-Ride and Adams County Government Center

POLICY AGENDA

US36 Mayors and Commissioner Coalition 36 Commuting Solutions

Proposed
Monday, August 8, 2016

- **I-25 Bi-Directional Managed Lanes** - Seek funding and support for the construction of additional managed lanes between US 36 and downtown Denver to facilitate bi-directional service to benefit the broader region (both North I-25 and US36 connections to/from Denver) and interim measures, including bus on shoulder service.
- **Managed Lanes** – Support managed lanes as a practical solution for improving mobility by providing viable travel options in congested corridors. Managed lanes should result in regulation of demand to ensure choices for the traveler beyond the single occupancy vehicle by providing for the option of travel by bus and free or discounted access to high occupancy vehicles (“HOVs”), as well as allow pricing to help manage corridor performance, such as dynamic, variable-priced tolls linked to congestion.
 - Support the free-flowing operation of managed lanes while opposing the imposition of arbitrary deadlines for converting from HOV-2 to HOV-3 not tied to either protecting performance of these lanes or to previously-executed agreements.
 - Support funding for education and incentives to promote full utilization of the HOV lanes.
 - Support increased transparency and public involvement in decisions to create future managed lanes, especially those involving private partners.
 - As a general rule, support requirement that any significant new highway (freeway/expressway) lane-capacity (public or private) built with state or federal funds be required to be managed (priced/tolled) to maximize the person-carrying capacity of the facility and to encourage free HOV and transit usage unless proven financially infeasible or a non-HOV alternative has been identified as the preferred alternative in a previously-approved NEPA or PEL document.
- **Northwest Rail** – Support full completion of the Northwest Commuter Rail Project to Longmont.
 - Support creative and alternative rail implementation strategies (including level of service phasing) as circumstances effecting feasibility, such as change in BNSF position, costs, ridership, and funding sources, evolve.
- **Rail/Transit Stations** – Support funding and implementation of station investments and First and Final Mile infrastructure and programs that serve both BRT and future rail.
- **Railroad Crossing Quiet Zones** – Support flexibility in, and funding for implementation of, quiet zones along the length of the Northwest Corridor, with a priority on crossings that benefit the greatest number of residents in the most cost effective manner.

POLICY AGENDA

US36 Mayors and Commissioner Coalition 36 Commuting Solutions

Proposed
Monday, August 8, 2016

- **Transportation Funding** – Support state or regional transportation funding that includes a commitment for a substantial percentage of multimodal (i.e., transit, bicycle and pedestrian) investment (e.g., MCC supported MPACT 64’s previous proposal to allocate 33 percent of new statewide transportation funding for transit purposes).
 - Support new bonding or other borrowing for transportation projects only if there are new or existing designated sources of funding identified to pay off those obligations.

- **US 36 Bus Rapid Transit System** – Seek funding and support for the full implementation of the US 36 BRT system as committed to in the 2004 FasTracks ballot measure, the US 36 Environmental Impact Statement and Record of Decision, the TIGER and TIFIA funding applications and additional elements approved by the RTD Board on September 17, 2013, including relocation of the Church Ranch boarding platforms, improvements to the Westminster Center pedestrian bridge and structured parking in Broomfield.
 - Support Flatiron Flyer BRT service improvements and station area enhancements to more fully serve existing and new Transit Oriented Development in each of the US36 MCC communities.
 - Seek funding for implementation of the US 36 First and Final Mile study recommendations that provide a tangible benefit to residents, employees and commuters in the corridor.
 - Support RTD authority to authorize bus-on-shoulder use on limited corridors to expedite local bus service.

Attachment A

NAMS LOCAL STAKEHOLDER CONSENSUS DOCUMENT

US36 Mayors and Commissioner Coalition 36 Commuting Solutions

April 7, 2014

The local stakeholders thank RTD and our other regional partners for working with us through Northwest Area Mobility Study (NAMS) on this challenging consensus process. Collectively, we believe that the priorities reached through this consensus approach are realistic and equitable, while respecting the will of the voters in 2004.

Local stakeholders actively participating in the NAMS have spent significant effort working together to develop a path forward on transit investments in the Northwest Corridor. Following much discussion, debate and deliberation we have come to a consensus predicated on the information received to date through the NAMS that regional transit operating and infrastructure improvements in the Northwest region should include the following elements.

- **Completion of the US 36 Bus Rapid Transit (BRT) System:** Completion of the US 36 BRT system as committed in the 2004 FasTracks, US 36 Environmental Impact Statement and Record of Decision, TIGER and TIFIA funding applications and additional elements approved by the RTD Board on September 17, 2013, including relocation of the Church Ranch boarding platforms, improvements to the Westminster Center pedestrian bridge and structured parking in Broomfield. Local stakeholders also support implementation of the US 36 First and Final Mile study recommendations that provide a tangible benefit to residents, employees and commuters in the corridor. In order to leverage these capital improvements and show a true net FasTracks benefit to the corridor, service enhancements and a robust operating plan that includes increased bus frequencies must be implemented.
- **Arterial BRT/ Enhanced Bus Service Projects:** Arterial BRT/Enhanced Bus Service system capital and operating improvements should be implemented as soon as feasible. No FasTracks funds should be utilized for these arterial BRT investments.
 - State Highway 119 from Longmont to Boulder is the highest priority arterial BRT corridor.
 - The remaining corridors should be implemented based on further refinement of regional priorities, project scopes funding availability and leveraging opportunities.
 - State Highway 7 connecting North I-25/North Metro Park-n-Ride/Northglenn, Broomfield, Erie, Lafayette and Boulder
 - State Highway 287 connecting Longmont, Lafayette and Broomfield to the US 36 Corridor
 - South Boulder Road connecting Lafayette and Louisville to Boulder
 - 28th Street/Broadway (connecting US 36 BRT and South Boulder Road BRT to Boulder Junction/14th & Walnut)
 - Improved transit connection from Louisville/Lafayette/Superior/Broomfield to US 36 via SH 42/95th Street.
 - 120th Avenue between Broomfield Park-n-Ride and Adams County Government Center

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- **I-25 Bi-Directional Managed Lanes:** Construction of two additional managed lanes between US 36 and downtown Denver to facilitate bi-directional service that will benefit the broader region (both North I-25 and US36 connections to Denver). Identified interim measures should be implemented as quickly as possible, including bus on shoulder service and downtown Denver circulation improvements, with long term measures to follow.
- **Railroad crossing quiet zones** should be implemented along the length of the Northwest Corridor, with a priority on crossings that benefit the greatest number of residents in the most cost effective manner.
- **Early Action Rail/Transit Stations:** Station investments and US 36 First and Final Mile infrastructure and programs that serve both BRT and future rail should be implemented. \$17 million has already been identified from EAGLE P3 savings for the Downtown Longmont station that will serve both BRT and future rail. Similar investments should be made at other stations that will serve both future rail and BRT/Enhanced Bus Service such as Boulder Transit Village, Gunbarrel, East Arapahoe, Downtown Louisville, Broomfield at Flatirons Crossing and 116th, and Westminster at 104th /Church Ranch and at 88th Avenue.
- **Northwest Rail:** The local stakeholders recognize the commitment made to voters in the 2004 FasTracks election and the ongoing public expectation that rail will be built in the corridor from FasTracks revenue. Local stakeholders support full completion of the Northwest Commuter Rail Project to Longmont. Considering costs, lack of revenues, ridership projections, uncertainty with Burlington Northern Santa Fe (BNSF) and other challenges, completion of Northwest Rail is a longer term goal. Local stakeholders support periodically exploring creative and alternative rail implementation strategies (including phasing) as circumstances effecting feasibility, such as change in BNSF position, costs, ridership, and funding sources, evolve.

Re-evaluation of Priorities: We believe that the public expects and deserves visible cost effective mobility improvements in the short term that form the foundation of our long term transportation system while honoring the vision of rail connecting the corridor communities to each other and the Denver region expressed in the 2004 FasTracks plan approved by the voters.

To that end:

- We support regular monitoring of the factors influencing the costs, revenue and feasibility of the implementation options identified above, including phasing, and, should they significantly change, the reconsideration of investments priorities.
- We recognize that FasTracks funding should be targeted towards those Northwest corridor improvements identified in the FasTracks system approved by the voters in 2004. FasTracks funding should therefore be used to build and operate the US 36 BRT system as well as those improvements that are consistent with implementation of Northwest Rail from Westminster to Longmont and other, nonFasTracks funding sources should be targeted toward those improvements that are not consistent with the FasTracks plan.
- We also firmly believe that the RTD should focus any further FasTracks investments in the Northwest Corridor prior to using FasTracks funds for improvements, or equipment replacement, in any other corridor.